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J.S.

## NEWS SUMMARY

### GENERAL

### BUSINESS

## Blow to Olympic team funds

Gilts off 0.59;  
equities fall 3.2

BY RICHARD EVANS, LOBBY EDITOR

**GILTS** saw nervous selling on predictions of no early cut in the Minimum Lending Rate, with losses in longs extending to over a point and mediums to 1. The Government Securities index lost 0.59 to 67.11. Page 32

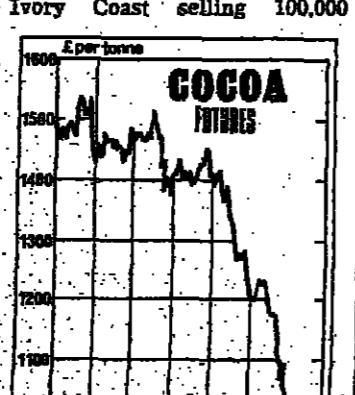
**EQUITY** leaders drifted lower in a dull session, although oils and golds attracted buyers. The FT 30-share index lost 3.2 to 412.7. The Gold Mines index rose 6.4 to 339.2. Page 32

**STERLING** lost 75 points to \$2.375, and its trade-weighted index was 74.2 (74.1). **DOLLAR** was generally firmer and its index rose to 34.2 (34.0). Page 29

**GOLD** rose \$23 an ounce in London to \$558.50, the highest since mid-March. Page 29

**WALL STREET** was 0.68 lower at \$50.17 before the close. Page 30

**COCOA PRICES** fell to new four-year lows on reports of Ivory Coast selling 100,000



tonnes of surplus stock, but rallied later. The July position closed £11.5 down at £1041.5 a tonne. Page 31

**BRITISH AIRWAYS** is discussing with Boeing of U.S. the possibility of buying a new "stretched" version of the 747 Jumbo jet capable of seating about 500 passengers. Page 9

**USING** the Treasury's public sector borrowing requirement figures as a basis for controlling local authority spending has been criticised by the Chartered Institute of Public Finance and Accountancy. Page 8

**FORMER** Takeover Panel head, Mr. David MacDonald, is expected to become the next chief executive of Antony Gibbs, the small merchant bank acquired by a Far East group. Back Page

**GUYANA COUP PLOT** Guyana police have arrested 16 people accused of plotting to overthrow the Government of Prime Minister Forbes Burnham. Page 9

**Pope's warning** Pope John Paul ended his four-day visit to France with a warning that the world's political balance was fragile and could be destroyed at any time with a risk of nuclear war. Page 2

**1,000 quit island** Nearly 1,000 refugees were evacuated from the rebel held New Hebrides island of Espiritu Santo as French and British Ministers conferred in Paris on ways to end the breakaway movement. Page 4

**Gallagher charged** Henry Gallagher was remanded in custody by Ramsgate magistrates accused of murdering the Rev. Edward Hull and his housekeeper. Page 11

**Flats collapse** Three young sleeping sisters escaped serious injury when a Glasgow tenement block collapsed and their bed plunged 50 ft into the ground floor pub. Page 11

**Gandhi in control** Indian Prime Minister Indira Gandhi's Congress (I) Party won easy victories in eight out of nine State elections and now has almost complete control of the country. Page 4. Editorial Comment Page 18

**Briefly** BBC and the Central Broadcasting Administration of China signed a co-operation agreement on radio and television. Iraqi helicopters machine gunned a group of Turkish peasants who had crossed into Iraq, killing 10. Growing power of Turkish Right, Page 2

Train collision in Sweden left at least 10 dead and more than 50 injured. Page 22

### COMPANIES

**ALFRED HERBERT**, the State-owned machine tool group, has reached "an understanding" to sell its profitable Herbert Tooling subsidiary to Clarkson International, a Thorn EMI subsidiary. Back Page

**BAMFORDS**, maker of farm machinery, said steps had been taken to place the company in voluntary liquidation. Back Page

**J. SAINSBURY** properties on the open market have been revalued at £132m over the book value of £144m, according to a survey by company staff. On March 1, 1980. Page 21; Lex, Back Page

**ANGLO AMERICAN** Corporation of South Africa has raised last year's profits by 52 per cent to a record R306.6m (£187m). Page 22

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Beriford (G. & W.)	137 + 8	Ultramar ..... 354 + 14
Booker McConnell	220 + 8	Gold Mines of Kalgoorlie 280 + 26
Cawoods	180 + 4	Poseidon 167 + 22
Coral Leisure	85 + 4	Excheq 11% 1981 2834 - 1
East Midland Allied	81 + 4	Treas 13% 2004-05 504 - 1
European Ferries	137d + 8	(£50 pd.) 504 - 1
Eva Inds.	55 + 5	Bilton (Percy) 190 - 5
Natnl. Carbomising	121 + 5	British Sugar 186 - 4
Ottoman Bank	263 + 3	Burco-Dean 30 - 4
Ratners (Jewellers)	51 + 4	Comet Radiovision 74 - 5
Rush & Tompkins	208 + 14	De La Rue 520 - 20
Wilkinson Match	115 + 10	Dunhill (Alfred) 285 - 10
Attack Oil	268 + 26	Farnell Elec. 246 - 6
BP	344 + 10	Garrett 125 - 12
Burnell Oil	215 + 12	Lucas Inds. 190 - 5
Century	165 + 11	Moss Bros. 225d - 8
LAGMO	680 + 32	Reed Int. 163 - 4
Shell Transport	288 + 8	Stock Conversion 350 - 12
Sieben (UK)	910 + 35	Thorn EMI 250 - 6

## Labour protests as Cabinet accepts EEC budget deal

BY RICHARD EVANS, LOBBY EDITOR

The CABINET yesterday accepted with relief the latest Common Market budget formula, bringing near a conclusion to the bruising 12-month conflict that threatened to disintegrate the European Community.

Ministers regarded the deal as a significant advance on anything offered previously by Britain's partners, and the Cabinet took no more than an hour to endorse it.

There were furious protests from Labour leaders at the failure to reach the original goal of broad balance between contributions and receipts, and at the impact on food prices. But Conservative MPs overwhelmingly favoured the formula.

The Cabinet's decision was relayed immediately to the Italian Government, which currently holds the Community presidency, and to the Commission.

Subject to the decisions of the other EEC governments, ministers expect the package to be finalised at or before the Venice summit on June 12 and 13.

The broad terms of the agreement reached by Lord

Bonn likely to approve deal Page 30

Effects on farming Page 31

31 • Lex Back Page

## Sabotage campaign fear as Sasol plants are hit

BY QUENTIN PEER IN JOHANNESBURG

**SOUTH AFRICAN** security chiefs yesterday warned of a concerted campaign of economic sabotage after a midnight attack on three major oil installations, including two of the pioneering Sasol oil-from-coal plants.

Millions of gallons of petrol, diesel, aviation fuel and chemicals were destroyed in fires which raged throughout the day following the bombing of storage tanks at Sasol's National Petroleum Refinery (Natrif) and the Sasol I synthetic fuel plant at Sasolburg, south-west of Johannesburg.

A similar attempt on the huge new Sasol II plant at Secunda, in Eastern Transvaal, failed to cause serious damage.

The concerted attacks, which occurred within minutes of each other, at the three plants, were the biggest operation of economic sabotage ever carried out in South Africa.

Responsibility for the attacks was claimed in London yesterday by the banned African National Congress.

Police cordoned the town of

Sasolburg yesterday, with reinforcements from the Witwatersrand area, but failed to trace the saboteurs. The only man seen during the attacks was a gunman who shot a security guard in the shoulder. There were no other casualties.

Government Ministers yesterday promised urgent action to increase security at strategic installations — which could include the drafting of South African Defence Force units to guard them.

However, they admitted that the operation showed the South African Government was facing an increasingly sophisticated attack in the latest guerrilla campaign.

The attacks coincided with the opening, in Pretoria, of a trial of nine alleged members of the African National Congress, following the occupation of a bank in the suburb of Silverton in February, in which three gunmen and two hostages died.

It comes in the middle of continuing unrest in African, coloured (mixed race) and

Indian townships, where thousands of children are refusing to attend school in protest at their "inferior education."

First estimates of the cost of the attacks put the damage at some R1.5m (£800,000), and lost fuel at £4.3m. Sasol officials said that it would not cause any serious fuel shortages.

Mr. Joe Stegman, managing director of Sasol, said only a small proportion of tanks at the plants had been affected, while the damage at Sasol II, where seven bombs exploded, was not serious. He said production had not been affected at any of the plants. He promised a review of security.

The Natrif plant is the smallest of South Africa's four crude oil refineries, with a capacity of some 75,000 barrels a day. It is 52.5 per cent owned by Sasol, 30 per cent by total and 17.5 per cent by the National Iranian Oil Corporation.

Sabotage stresses vulnerability Page 4

over the two financial years 1978-81, £8.5m has been used in the first 10 months.

With orders picking up, the volume of subsidies is likely to increase considerably, although there is still an upper limit of 25 per cent of a contract price.

Last autumn, British ship-

builders set itself a target of

winning 45 new orders before

August this year to carry its

"core" shipyards over the

period while it ran down its

workforce.

Mr. John Parker, British

Shipbuilders acting chief

executive, said yesterday the

corporation had won orders for

42 of the 45 ships.

Tung acquires 37.6 per cent of

Manchester Liners, Page 25

### CONTENTS

U.S. primaries: the mood in California

Third World: bitterness over the

IMF

Turkey: the political health of the ultra-right

South Africa: terrorism and synthetic fuels

Wine: why Champagne costs so much

Management: a Spanish cocktail

Editorial comment: India; UK state-owned industry

Lombard: Winston-Salem, city of the arts

Survey: World Oil

Inset

American News ... 5

FT Actuaries ... 32

Intl. Companys 26, 27, 28

London ... 32

Letters ... 19

Lex ... 36

Bourses ... 30

Business Optics ... 8

Lombard ... 16

Management ... 15

Today's Events ... 15

TV and Radio ... 18

UK News ... 22

General News ... 4

Latin America ... 7-8

Marketing ... 10

Unit Trusts ... 38

Weather ... 38

Grampian Holdings ... 38

World Trade News ... 6

## EUROPEAN NEWS

Metin Munir looks at the growing power of an extreme right-wing party in Turkey

### Grey Wolves advance in a bleak landscape

**TURKEY'S EXTREME** right-wing Nationalist Action Party (NAP) recently decided to bullet-proof the cars of its top officials. The party's own private bodyguards contacted an Istanbul businessman, who owned the country's only bullet-proofing plant, drove him to a firing range in one of his armour-plated cars, pulled out their machine pistols, and asked him to sit behind the wheel while they had a go at him.

"He refused," said one of the bodyguards with a smile. "So I told him to bullet-proof our cars so he would not refuse."

The guards had every reason to be meticulous. Turkey is suffering from the worst plague of terror in the world. NAP members are among the principle targets in an undeclared civil war, waged mainly between extreme left and right-wing combatants, which is tearing the country apart. The extreme Left is splintered into innumerable groups, embracing many shades of Marxism, but the extreme right-wing terrorists are united behind the ideology of the NAP and are loyal to Mr. Alpaslan Turkes, its chairman or Basbug (commander in chief of Turcic armies in Asia).

The Mercedes, owned by Mr. Gun Sazak, the NAP's deputy leader, was not bullet-proof but would not have saved him even if it had been. The terrorists, who hid among the chestnut trees near his home in Ankara last Tuesday night, waited until he got out of his car. They shot the 47-year-old bespectacled and balding politician as he was unloading a picnic basket from the boot. Mr. Sazak did not have time to draw his own pistol. He died on the way to hospital.

Mr. Sazak was the most senior politician to have been killed by terrorists in Turkey in decades. After students, professors, journalists, prosecutors, judges, provincial politicians, policemen, and soldiers, terrorists have now started turning



Mr. Alpaslan Turkes: widespread fear of the militant extremists among his supporters.

their guns on senior politicians.

The martial law administration, under which half of the population lives, has been unable to stem the tide. Nobody seems to be safe from assassination.

There are widespread fears that Mr. Turkes' militants, the Grey Wolves, will undoubtedly pin the blame of Mr. Sazak's murder on the Communists regardless of who actually committed it, and may engage in new assassinations in vengeance. The targets might be members of Mr. Bulent Ecevit's Social Democratic Republican Peoples Party (RPP) of prominent politicians further to the left.

Mr. Turkes, now in his early 70s, started his career as an army officer. In his 20s he was gaoled for propagating Pan-

turism, the unification of all Turks under one flag. When the army overthrew the Menderes regime in the 1960 revolution, he was a colonel and became a powerful member of the ruling military junta. But he was subsequently purged for allegedly harbouring dictatorial aspirations and opposing the transfer of power to civilians. In the early 1960s, he was once more gaoled on charges of participating in an unsuccessful military coup, but was acquitted.

Mr. Turkes and some former army colleagues then engineered a civilian coup and took over the party of which he is now the undisputed Basbug.

For most of the 1960s and early 1970s, Mr. Turkes was the sole representative of his party in parliament. A severe man, he

is always dressed in dark clothes, with a profile like an eagle with predatory thoughts.

His philosophy is based in extreme nationalism tinged with nostalgia for past grandeur and future hopes of uniting all Turks. He is committed to anti-Communism and discipline.

In the eyes of Mr. Ecevit and the Left in general, Mr. Turkes is no better than a new Hitler or Mussolini. "I say God damn Fascism and Nazism," raves Mr. Turkes, who claims that it is a routine trick of Communists to label nationalists as Fascists.

The Grey Wolves hark back to a legendary beast which led Turkish tribes from the famine-stricken steppes of Central Asia to a new homeland in Asia Minor.

The modern Grey Wolves were originally young men, trained in armed combat and indoctrinated with NAP nationalism in secret camps in the countryside, then unleashed in the late 1960s onto university campuses to counter increasingly extreme left-wing influences. What started as a battle for domination on the campuses turned into a struggle for control of the country.

The NAP's fortunes changed dramatically in the late 1970s when Mr. Turkes became Deputy Prime Minister in the Suleyman Demirel coalition and turned from an oddity into a formidable political power.

Mr. Demirel encouraged the NAP as he considered the party a natural ally in parliament and the Grey Wolves fighters in the streets against Communism.

Mr. Turkes' deputy premiership gained his party a say in the country's affairs far beyond its parliamentary strength or popular support. At the same time, the party has secured a foothold in the bureaucracy and extended its patronage.

Less than five years ago, NAP rallies did not fetch more than placid by comparison.

An NAP official said that the party expected 150 per cent growth in its share of the vote in next year's general elections and 40 seats.

"Those who expect quick victory should leave our ranks," Mr. Turkes said. "Our work is one of patience and perseverance and not of hurry."

That would be all right. But there is no doubt that, despite Mr. Turkes' veteranism and persistent denial, his supporters make up one of the two principle fronts in a war of which makes Northern Ireland look

such a threat is only credible if they join up with the Socialist party to try and form a new government. Commentators believe that the various factions within the UCD have a sufficiently powerful interest in staying in power to accommodate their differences.

The Catalan nationalist party of St. Pujol also abstained in the censure motion. Although he and St. Suarez are close to each other, the latter's restrictive regional policy is making it increasingly hard for an open alliance.

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By the same token a restrictive regional policy makes it hard for the Basque nationalist party and the Andalusian nationalist party to back St. Suarez.

The Prime Minister's alliances with these two Conservative nationalist parties became part of government long-term strategy last autumn.

This still remains the most viable proposition, so long as St. Suarez is willing to make new concessions on autonomy.

But he has given no hint of changing his policy of slowing down the pace of devolution and limiting the scope of devolution.

The move, still opposed by

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The Catalan nationalist party of St. Pujol

## EUROPEAN NEWS

**Bonn likely to approve EEC budget deal**

BY JONATHAN CAIRN IN BONN

**T**HREE WEST GERMAN Cabinet meetings set for a stormy session tomorrow over the deal reached in Brussels to solve Britain's EEC budget problem. The meeting has been preceded by a public display of bad temper over the issue by the Social Democratic (SPD) and Free Democratic (FDP) coalition partners which at first glance suggests they may be tired of their long alliance. None the less, the odds must still be on Bonn approving the package.

For one thing, it would be almost impossible for the West Germans to refuse a European deal if all other member states support it. Certainly Herr Hans

Matthofer, the Finance Minister, has to find more money (an extra DM2.6bn in total this year and next) than any of his colleagues in the other member states. But the history of the EEC, particularly since Britain joined in 1973, is strewn with firm statements from the West Germans that they are not going to pay—followed in the end by their doing so.

What is clear is that the budget issue has become caught in the run-up to the West German general election on October 5. By supporting the Brussels accord, the FDP is able to give itself a strong

profile as a European party and as a political force distinct from its coalition partner. It badly needs this after several poor provincial election results and with the prospect of being squeezed in October between the large blocks, the SPD and the Christian Democrat opposition.

At the same time Herr Matthofer, by setting conditions for acceptance of the EEC accord, can underline his position as custodian of the taxpayers' money. Further, Herr Herbert Wehner, the SPD's parliamentary leader, also speaks for one disgruntled sector of the electorate when he

complains that, on EEC financing, the Federal Republic is being "milked like a cow."

To this extent, a row between the coalition partners may do more good than harm—provided it does not fester too long.

However, there has been more to this dispute than tactics and electoral considerations. Herr Matthofer is surely in earnest when he insists that Bonn's extra bill for the Brussels accord can only be paid by cuts in the budgets of some of his ministerial colleagues. Since the Brussels compromise, he has loudly applauded the Brussels compromise, it will be under most pressure to make sacrifices.

**Colombo's role draws widespread praise**

BY RUPERT CORNWALL IN ROME

"ONE OF THE finest pieces of political chairmanship I've ever seen," is how Mr Roy Jenkins, the European Commission president, is said to have described the role of Sig. Emilio Colombo, the Italian Foreign Minister, in piecing together the agreement which (barring upsets) will end the British EEC budget row. The assembled Ministers are reported to have given him a standing ovation at the end of the 20-hour session of the Council of Ministers.

Nor is it to belittle Sig. Colombo to observe that perhaps it could only have been brought off by an Italian politician steeped in the art of the finding a compromise to mean all things to all men.

He is one of the comparatively few Italian politicians appreciated beyond his country's shores. More than two

decades of involvement with Community affairs, mainly in the Treasury field, but latterly as president of the European Parliament and now as Foreign Minister, have won him the reputation of a skilled, meticulous negotiator, the master of frequently complicated briefs.

He is the living proof of just how much fundamental stability is concealed behind the bewildering succession of government crises in Italy. The formula changes, but the Christian Democrat faces do not. Between 1948 and 1976, he was almost never out of government. By a rough and ready estimate he has served 17 times as a Minister, six times an Under-Secretary, and once between 1970 and 1972 as Prime Minister. His staying power is probably second only to Sig.

Nor had his economic policies been to the Communists' liking.

Giulio Andreotti. In their different ways, they are perhaps the two leading Christian Democrats most closely identified with the Church. But there is said to be little love lost between them, and on the most important question facing the party, the relationship it should build with the Communists, they are poles apart, as 1976 was to prove.

Sig. Andreotti became Prime Minister—the executive symbol of "national solidarity" and of government crises in Italy. The formula changes, but the Christian Democrat faces do not. Between 1948 and 1976, he was almost never out of government. By a rough and ready estimate he has served 17 times as a Minister, six times an Under-Secretary, and once between 1970 and 1972 as Prime Minister. His staying power is probably second only to Sig.

Sig. Andreotti became Prime Minister—the executive symbol of "national solidarity" and of the efforts of Sig. Aldo Moro to forge a lasting understanding between the Catholic and Communist camps in Italy. Sig. Colombo, largely it was said on the insistence of the Communists, was dropped from the Government as one of the old guard who had to go. Nor had his economic policies been to the Communists' liking.

During the late 1960s and early 1970s he became identified on the left with a dogged resistance to reform.

Exile, though, can be profitable. Sig. Colombo enhanced his stature as president of the European Parliament, a post he held until the first direct elections last year. In the meantime, as the Communists moved away from the orbit of power, he re-emerged as a contender for important office.

Early this year, his decision to throw his faction (representing 4 per cent of the votes) into an alliance against Communist participation in government helped hardliners carry the day at the Christian Democrat congress. His reward was the Foreign Ministry, and the European Community may be grateful that it was.

It would also be wrong to underestimate the genuine anger in at least some parts of the Bonn Government over the level of the settlement reached after the Foreign Council's marathon session in Brussels.

Chancellor Helmut Schmidt, who offered Britain DM 1.25bn (£2300m) for 1980 alone but withdrew this when Mrs Margaret Thatcher, the UK Prime Minister, said she wanted a longer-term solution, has not reacted publicly so far to the Brussels compromise. But those with sensitive ears claim they can hear the sound of teeth being ground in the Chancellery.

**Forecasts gloomy for Danish economy**

By Hilary Barnes in Copenhagen

**T**HE PROSPECTS for the Danish economy are "completely unacceptable," according to the joint chairmen of the Economic Advisory Council, Denmark's "three wise men."

In a report to be published later this month they forecast that the current balance of payments deficit will rise from Dkr 15.6bn (£1.2bn) in 1979 to Dkr 18.5bn (£1.45bn) this year. The gross domestic product is expected to decline in real terms by 1.2 per cent in 1980, while hourly wage costs in the private sector increase by .5 per cent and consumer prices by 14.2 per cent.

They go on to say that, by

1983, on present policies the external deficit will rise to Dkr 25bn (£1.9bn) or about 6 per cent of the national product, unemployment will rise from about 7.3 per cent this year to 8.3 per cent and the average increase in real GDP from 1981 to 1983 will be a modest 1.9 per cent.

**Public spending**

The report is the first major analysis to take into account the measures which the Government is just putting into effect in order to reduce the external deficit. These include an increase in value added tax from 20.25 per cent to 22 per cent from June 30, higher energy taxes and reduced growth of public spending.

But the "wise men's" forecasts indicate that the Government will fail to reach the improvement in the external deficit which it has itself forecast for the next couple of years. According to the chairman's report, the deficit will be Dkr 17.8bn (£1.37bn) in 1981 rising to Dkr 21bn (£1.6bn) in 1982 and Dkr 25bn (£1.9bn) in 1983.

It says that, although a policy of squeezing demand or a 20-25 per cent devaluation could theoretically help to improve the external deficit, the most realistic way ahead is to continue an incomes policy combined with minor devaluations. This policy has been adopted by the Government over the past year.

**UK will press allies on nuclear missiles for Western Europe**

REGINALD DALE IN BODO, NORWAY

**M**NEW EAST-WEST arms controls negotiations can only get under way if the alliance suspends its plans.

Mr Pym's belief, on the contrary, is that Moscow may show greater interest in the alliance's offer to negotiate limits on the new weapons if it is made quite clear that the allies intend to go ahead. The December missile decision was accompanied by a parallel offer to negotiate, which Moscow has so far spurned.

A Belgian decision to opt out would be a serious blow to the alliance's plans, in that it would leave Italy as the only other continental country participating alongside West Germans. It has long been conditioned by Bonn's acceptance of the new weapons that at least one other continental country would be willing to see them deployed on its soil.

West German officials have strenuously denied suggestions that Bonn may be weakening in its resolve, after ambiguous remarks by Chancellor Helmut Schmidt. British officials insist they have so far detected no sign of a shift in the West German position.

The Ministers from 12 alliance countries (France, Ireland and Luxembourg are not attending) will also discuss which U.S. warheads should be withdrawn from Western Europe when the new weapons start to be deployed in 1983.

Britain's main concern is to give further momentum to the scheme at a time when Moscow is trying to induce the European Atlantic Alliance countries to drop it. The Kremlin has said

**W. German jobless falls**

BY KEVIN DONE IN FRANKFURT

**U**NEMPLIMENT in West Germany fell again last month by 58,606 to 768,768, equal to 3.3 per cent of the workforce, but the Federal Labour Office warned that the figures disguised growing underlying problems. Seasonally adjusted, there has been a slight worsening in the number of unemployed to 847,000 compared with 833,000 in April.

The figure is still better than a year ago when the total of unemployed stood at 856,000, 324,000 in April.

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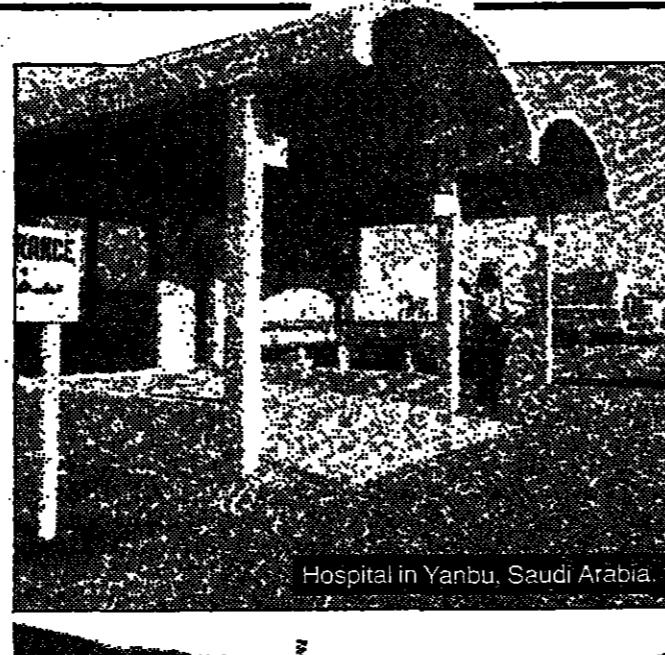
Our turnover in 1979 was 8,678 million Swedish Kronor.

This is our consolidated balance sheet, December 31, 1979—in millions of Swedish Kronor (1,000 Swedish Kronor—approximately £104 in May, 1980.)

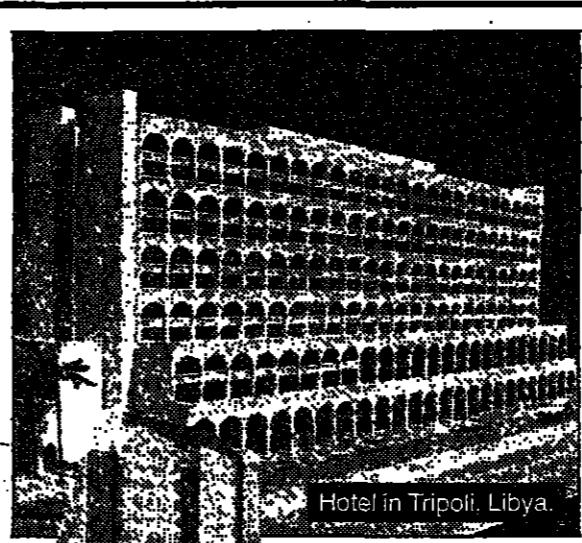
Assets	
Current assets	
Cash in hand and bank balance	1,708
Receivables	3,359
Properties classified as current assets	2,375
	7,432
Fixed assets	
Other receivables	236
Shares and participation interests	192
Machinery and equipment	386
Properties classified as fixed assets	171
	5,627
<b>Total Skr m</b>	<b>8,627</b>
 Liabilities and Equity Capital	
Current liabilities	2,339
Incomplete contracts	
Billings from commence-	
ment of contracts	9,376
Expenditure—construction	
Completed contracts	4,034
	13,410
Long-term liabilities	7,200
Retained reserves	183
Share capital	204
Reserves	230
Net profit for the year	138
	13,527
<b>Total Skr m</b>	<b>8,627</b>

SKANSKA

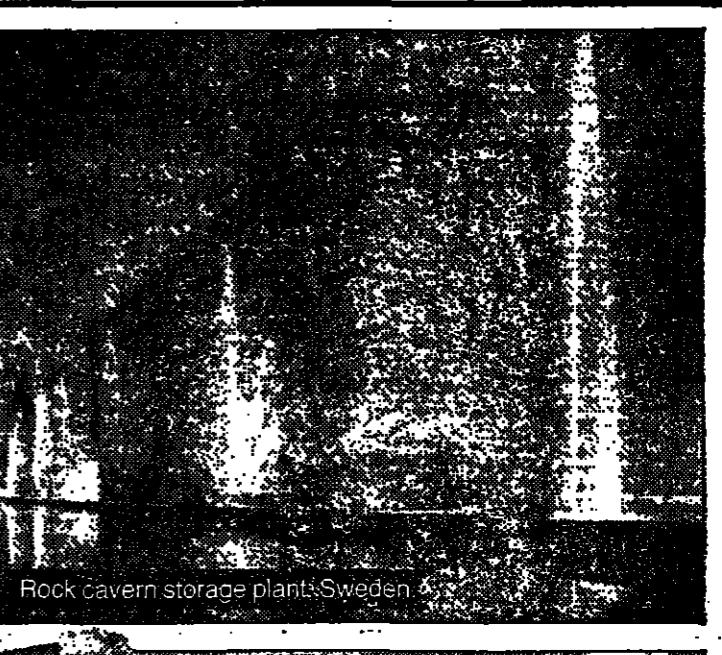
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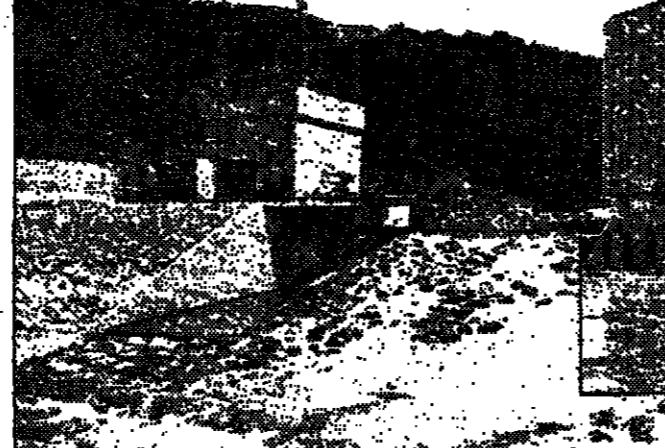
Hospital in Yanbu, Saudi Arabia.



Hotel in Tripoli, Libya.



Rock cavern storage plant, Sweden.



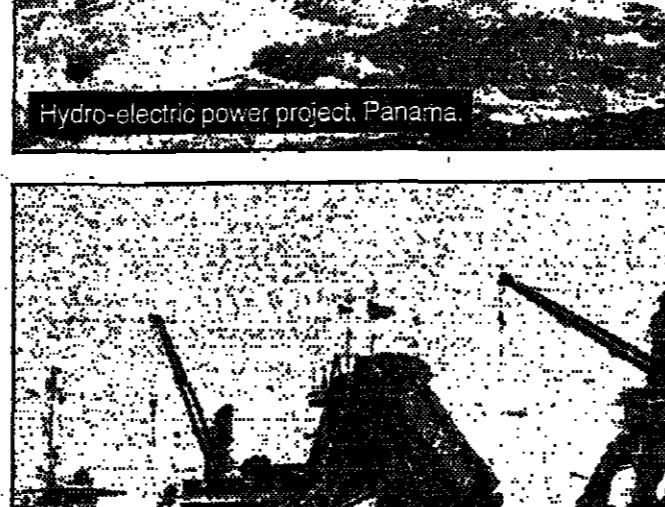
Hydro-electric power project, Panama.



Connection roads in irrigation project, Peru.



Subway station in Stockholm, Sweden.



Harbour extension in Jeddah, Saudi Arabia.



Landvetter International Airport, Gothenburg, Sweden.

## OVERSEAS NEWS

## Sabotage bids stress S. African vulnerability

BY QUENTIN PEEL IN JOHANNESBURG

**YESTERDAY'S SABOTAGE** attempts on two of South Africa's huge Sasol oil-from-coal plants, as well as on an oil refinery, have underlined South Africa's continuing vulnerability to an oil embargo, and its crash programme to overcome it.

The Sasol synthetic fuel plants are the key element in South Africa's plan to develop substitutes for all strategic imports, to guard against any future attempt by the international community to impose economic sanctions. Given that they are the insurance policy against the threat of an oil embargo, the success of the saboteurs in penetrating their security is all the more remarkable.

The attacks constituted the first major attempt by an African nationalist movement to sabotage key economic installations in South Africa, apart from isolated incidents of bomb blasts at railway stations or similar targets. Because South Africa boasts by far the most sophisticated economy of any African country hitherto involved in a guerrilla war, it is inevitably most vulnerable to economic sabotage. At the same time, it boasts the most formidable and sophisticated security services to resist it.

Despite a relatively low dependence on oil-based energy — which provides some 25 per



Oil installations at Sasolburg silhouetted against searing flames and billowing smoke after Sunday night's bomb attack.

cent of South Africa's needs — requirements. Sasol 1, the country is still vulnerable original, produces only a fraction because liquid fuels power almost 80 per cent of the transport system, and virtually all its military machine. Oil imports, details of which are classified information, were believed to amount to some 1984.

The three Sasol plants are intended eventually to provide almost half the liquid fuel

Mobil at Durban, Caltex at Cape Town, and Natref (in which Sasol has a 52.5 per cent stake, Total 30 per cent and the National Iranian Oil Company 17.5 per cent) at Sasolburg. The refineries are already understood to be operating at not much more than 45 per cent of their 475,000 b/d capacity, so sabotage at any one could be covered by increased production at the others.

Nevertheless, the whole import substitution policy means there are an increasing number of huge capital projects under construction which could be prime targets for sabotage. They are concentrated particularly in the chemical industry, including the R230m (\$125m) Coalplex polychloride plant at Sasolburg. Santecham's plans for a synthetic rubber plant at Newcastle to replace all rubber imports, and AECI's plans — still on the drawing board — for a R400m methanol-from-coal plant to reduce liquid fuel imports.

South Africa's continuing rapid electricity generating expansion has been accomplished by building giant power stations, among the largest generating plants in the world — three newly built and three to come. Other key prestige targets could be the Koeberg nuclear power station, being built outside Cape Town, and the

Atomic Energy Board installations at Pelindaba and Valindaba (the uranium enrichment plant) outside Pretoria — although all are heavily guarded.

One obvious target which has already been mentioned in a court case involving members of the banned African National Congress Party is the oil pipeline carrying both crude oil and refined products from Durban to the Witwatersrand, the heartland of South African industry.

Although the targets are obviously available, and considerable dislocation would result from a skilled sabotage campaign, the likelihood of such a campaign proving successful in overthrowing the Government in the foreseeable future must be slim.

Apart from the oil threat, there are no other potentially critical bottlenecks which could be closed by sabotage. More of a threat is the psychological effect of such action, steadily undermining the morale of the minority white population, and causing a white exodus similar to that in the latter days of the Rhodesian regime. That would greatly aggravate the already critical shortage of skilled labour in the economy, which is probably the most urgent structural problem currently facing the South African Government.

## Baghdad cancels Minister's visit to UK

By James Sexton

**BRITISH HOPES** of improving its relations with Iraq have suffered a setback with the abrupt cancellation by Mr. Saadoun Hammadi, the Foreign Minister, who was due to come to London on Friday. The visit was in reciprocation for the visit by Lord Carrington, the British Foreign Secretary, to Iraq last July. No reason has been given for the cancellation. British relations with Iraq have been strained for the past two years, and two British businessmen are in prison in Iraq.

Yesterday Mr. Mohammed Benyahia, the Algerian Foreign Minister, had talks with Mrs. Margaret Thatcher, the British Prime Minister, at the start of a two-day official visit.

It is the first ever by an Algerian Foreign Minister. The British Government regard it as important in the development of economic links with Algeria, now the second-biggest market in the Middle East, of which the UK has only a 2.3 per cent share.

## Indians give easy victory to Mrs Gandhi

BY K. K. SHARMA IN NEW DELHI

**WITH** Mrs. Indira Gandhi's Congress (I) Party sweeping to easy victories in eight out of the nine states where legislative elections were held last week, it has become clear that other Indian political parties are now close to annihilation. The handful of seats they won in the eight states are shared by at least five factions of the former Janata party and the Communists.

The results give Mrs. Gandhi virtually complete control of the country. She won an impressive two-thirds majority in parliament last January to form the Federal Government, and now her party, with her nominees as chief ministers, will form Governments in the eight states where nearly two-thirds of the population live.

The eight include the vital Uttar Pradesh and Bihar states which lie in the northern Hindi-speaking Gangetic heartland. Control of these is necessary for any Federal Government to rule effectively, and Mrs. Gandhi has emerged victorious from a closely fought battle with unexpected ease.

Two conclusions emerge from the defeat of the Opposition. First, the electorate has still not forgotten the Janata Party's fallings in Government after it defeated Mrs. Gandhi's Congress in Parliamentary and state legislature elections in 1977. Secondly, despite Mrs. Gandhi's demonstrably lacklustre performance as Prime Minister since January, a large number of voters have shown they still prefer her to the hopelessly divided Opposition.

The States where the Congress (I) has won handsomely are Rajasthan, Punjab, Madhya Pradesh, Uttar Pradesh, Bihar, Orissa, Maharashtra and Gujarat. These cover nearly the whole of northern India together with large chunks of southern and central India. The Congress (I) already rules the States of Himachal, Bihar, Karnataka, and Andhra, while Kashmir and many north-eastern States are ruled by Mrs. Gandhi's allies.

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## 1,000 quit rebel island

**VILA**—Nearly 1,000 refugees were evacuated peacefully last night from the rebel-held New Hebrides island of Espiritu Santo.

About 800 plantation workers armed with bows and arrows seized Government buildings on the island last Wednesday. They are backed by some 50 French-speaking Europeans with rifles.

The rebels are demanding autonomy for Espiritu Santo when the New Hebrides, ruled jointly by Britain and France, becomes independent on July 30. The two countries discussed

the problem in Paris yesterday. In yesterday's evacuation four boats ferried the refugees, who included Britons, New Zealanders and Australians, to the island of Malekula, 20 miles to the south. From there they were transferred to the capital, Vila, on the island of Efate.

The Government, headed by Father Walter Lisi, the Chief Minister and Prime Minister-elect, is waiting for a reply from Britain and France to his request for assistance in quelling the rebellion. Reuter

## 'New deal' planned for Tibet

By Tony Walker in Peking

**TIBET** is being given a new deal by the central Chinese Government.

A senior Communist party official in Tibet has been sacked and other officials criticised for neglecting their responsibilities.

The announcement of the deal coincides with a visit to Tibet by Mr. Hu Yaobang, general secretary of the Communist Party Central Committee, and Mr. Wan Li, a newly appointed Vice Premier and member of the party secretariat.

The two Communist leaders are carrying out what is described in the official press as "an inspection tour." "Inspections" in the provinces are often bad news for local administrators.

The Communist leaders called for the promotion of more Tibetans to positions of responsibility, and predicted that "within two or three years" local people would occupy two thirds of cadres' jobs on the government payroll.

The new deal includes exemption for the next few years for Tibet from the requirements of state purchasing quotas.

"A household can raise dozens of sheep and several head of cattle," the announcement said. Sideline occupations and handicrafts should be developed.

## President elected for south Sudan

By Our Foreign Staff

**A LONG-RUNNING** political crisis in Sudan's autonomous Southern Region, which is non-Arab and non-Muslim, appears to have been resolved, with the election of Mr. Abel Alier as the region's new President and head of government by the Regional People's Assembly.

Mr. Alier was president of the South from the ending of the 17-year civil war there in 1972 until 1978, when his supporters lost ground in the elected assembly. But the rule of his successor, former guerrilla leader Mr. Joseph Lagu, gradually broke down in dissent and allegations of corruption against a background of almost no economic progress. He resigned in February. New elections produced an assembly which voted 67-33 for Mr. Alier against his opponent Mr. Samuel Aru.

Last week's summit meeting between President Jaafar Nimeri of Sudan and Col. Mengistu Haile-Mariam, the Ethiopian leader, is understood to have largely skirted the key issue between the two countries — the war in Ethiopia's northern province of Eritrea, which has driven about 500,000 refugees into Sudan.

## Singapore bankers appointed to Cabinet

BY OUR SINGAPORE CORRESPONDENT

**TWO FORMER** bankers have been given important portfolios in the Singapore cabinet in a move designed to give the younger generation of technocrats a chance to prove their political mettle.

Mr. Suppiah Dhanabalan replaces Mr. Sinnathamby Rajaratnam as Minister of Foreign Affairs, and Dr. Tony Tan Keng Yam has been appointed Education Minister, succeeding Dr. Goh Keng Swee, the Deputy Prime Minister.

Mr. Dhanabalan, 42, is a former executive vice-president of the Development Bank of Singapore, which is owned jointly by the Government and private sector shareholders.

He became an MP for the ruling Peoples' Action Party four years ago and currently heads the party's finance department. In February last year he became one of two senior ministers of state in the

Foreign Affairs Ministry.

Dr. Tan, 39, spent most of his working career with the Overseas Chinese Banking Corporation, of which he was general manager before entering politics in January, 1979. Dr. Tan was recently personally charged by Mr. Lee Kuan Yew, the Prime Minister, with responsibility for supervising the amalgamation of the republic's two universities. He is due to become vice-chancellor of the new National University.

of Singapore later this year.

There are now three second-generation ministers in the cabinet — the other being Mr. Goh Chok Tong, 39, who became Minister for Trade and Industry last year. However, all three men are still on probation. Their predecessors remain in the cabinet, ostensibly in an advisory capacity but inevitably ready to step in should any of the new ministers prove unequal to their task.

## Soviet threat poses problems for all, says new Minister

BY KATHRYN DAVIES IN SINGAPORE

**A DETERMINED** challenge from the Soviet bloc in the 1980s will compound the difficulties for both developed and developing free-market economies at a time when traditional assumptions of free enterprise are under question. This warning was given to the Financial Times World Banking Conference in Singapore by Mr. Suppiah Dhanabalan, the island's new Foreign Minister.

"To convince developing countries that their best interests are served by being closely linked to the free enterprise economies of the West there must be changes in the present economic relationships which the developing countries consider inequitable," he said. At the same time, Mr. Dhanabalan said that the West's political credibility will depend to a large extent on how it can solve or contain political problems in the Middle East.

Middle Eastern politics and their effect on oil supplies and thus OECD growth was a theme taken up by Mr. Michael McWilliam of the Standard Chartered Bank, London. Mr. McWilliam said recent oil price increases would impair growth indirectly by causing governments and monetary authorities to tighten fiscal and monetary

policy to counter growing inflation. The danger of the next 1980s will compound the difficulties for both developed and developing free-market economies at a time when traditional assumptions of free enterprise are under question. This warning was given to the Financial Times World Banking Conference in Singapore by Mr. Suppiah Dhanabalan, the island's new Foreign Minister.

Mr. Norman Robertson, chief economist of the Mellon Bank, Pittsburgh, told the conference that a moderate to severe American recession will continue into early 1981. But he said, "along with the rapid recent recession has come the first welcome signs of a moderating inflation rate." But there is still no improvement in productivity.

Recent measures to enlarge the International Monetary Fund and the World Bank and proposals to increase the capital of the Asian Development Bank will assist Asia's developing countries. Mr. Don Menzies, the director of the Asian Development Bank, said. Multilateral lending institutions, including the ADB, are also looking at co-financing of loans to developing countries with commercial bank.

The ADB can act as the collecting agent for repayment of the commercial bank loan, without cost to the banks, he said.

Mr. Malek Ali Merdean of Sime Darby Holdings, Kuala Lumpur, looked at "mixed" or "universal banking" in Asia. Japanese and Korean banks are involved with the large trading and manufacturing groups; universal banking is being proposed in the Philippines and

## WORLD BANKING Singapore

## CONFERENCE

is already operating in Singapore. The question of whether commercial banks should be allowed to invest in equity shares of non-financial companies, is linked with the role of the large commercial banks in promoting economic development.

The Philippines Minister of Industry, Mr. Roberto V. Ongpin, said his country's industrial policy would be marked by four principal features in the 1980s. Major industrial projects would be speeded up, export promotion organised and foreign investment encouraged. A key element in our strategy will be to bring in a maximum of foreign capital inputs, an objective which we are meeting with encouraging success. In financing these projects, we intend to utilise to the maximum extent possible, export credits, with typically extended grace periods and favourable interest rates."

This announcement appears as a matter of record only.

April, 1980



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كائن من المطر

## AMERICAN NEWS

## Primary season ends in anti-climax

BY DAVID BUCHAN IN WASHINGTON



Mr. Ronald Reagan (left) and President Jimmy Carter (centre) are certain to get their party's nominations. While all Mr. Reagan's opponents have dropped out, Senator Edward Kennedy (right) is fighting to the last

NINE STATES held Presidential primary elections today in the final, anti-climactic round to this year's battle to choose the Democratic and Republican Party standard-bearers in the November election for the White House.

Today, when 696 Democratic and 423 Republican convention delegates are at stake—mainly from the three big states of California, Ohio and New Jersey—can still have an important bearing on how President Carter resolves his imminent victory over Senator Edward Kennedy in the Democratic race.

But Mr. Carter is already only a clutch of delegates short of winning the simple 1,680 majority that will deliver him the Democratic nomination at the August party convention in New York, and nothing today can stop him winning those.

One the Republican side, Mr. Ronald Reagan is already the *de facto* nominee and will get a "walk over" in today's races, though some of his erstwhile opponents still have their names technically on the ballot.

All that remains after today is a number of party conventions in several states. But their outcome has already been pre-ordained by caucuses held earlier in the year. Thus, the outcome has now switched to such issues as: whom will Mr. Reagan choose as his Vice-Presidential running-mate, will Mr. Carter and Senator Kennedy make their peace soon or will the latter carry his fight right on to the August convention, will Mr. John Anderson make good his independent candidacy for the White House, or will he be ground to

small pieces by the millstones of the two big parties?

Just as New Hampshire with only 41 delegates for both parties attracted disproportionate attention and excitement in February because it was the first primary of the season, so, inversely, today's "mega-primary" has stirred little excitement because the outcome seems already evident.

Today's races in New Mexico, Montana, Rhode Island, South Dakota, West Virginia and (only on the Republican side), Mississippi may bring some scattered comfort to the Kennedy campaign. But they will be inevitably eclipsed by the contest in the three big states, where the Massachusetts Senator is making his last stand.

## Bid to put pressure on Chrysler 'rebels'

BY JAN HARGREAVES IN NEW YORK

A WORLD-WIDE operation got under way yesterday to try to persuade the 20 banks refusing to participate in the rescue of the Chrysler motor company to abandon their reservations.

The official word from the Treasury is that the recalcitrance of these banks, two of which are in Detroit, jeopardises the entire \$3.5bn rescue programme. But no one seriously believes the company will be thrown into bankruptcy because of refusal to participate by 20 bankers at the end of a year-long negotiations.

Treasury officials were apparently despatched to New Orleans to a conference of world bankers to push the Chrysler message there. Mr. William Miller, the Treasury Secretary, has been personally involved.

It is thought that four or five of the rebels are European banks. The most intransigent continues to be Banque Bruxelles-Lambert of Belgium,

which was the first bank to sue Chrysler for the repayment of its loans several months ago.

Deutsche Genossenschaftsbank of Berlin and Trinkhaus and Burkhardt of Stuttgart are also unofficially reported to be among the rebels, but Credit Lyonnais of France, which was prominent among objectors to details of the plan at last week's meeting between bankers and Treasury officials, is thought likely to participate.

In total, the rebel bankers

have loans to Chrysler and

Chrysler Financial of between

\$20m and \$30m. Banque

Bruxelles alone accounts for

\$10m of this.

The deadline for a decision

is Friday next week, by which

time the Treasury hopes all the

more than 300 lenders involved

will have signed the new loan

agreements. One problem is

that some of the rebel banks

have not even attended meet-

ings on the Chrysler issue.

## Chrysler to help Peugeot with U.S. dealer network

BY TERRY DODSWORTH IN PARIS

THE FIRST PART of the commercial and industrial co-operation agreement outlined at the beginning of this year between PSA Peugeot-Citroen, the French motor group, and Chrysler, of the U.S., was signed yesterday.

The deal is the first measure in what is expected to be a wide-ranging series of accords designed to combine the marketing and manufacturing capabilities of the two companies. It follows the loan of \$100m granted by the French company to Chrysler in February to help the struggling U.S. group with its short-term funding needs.

Under the new agreement, Chrysler has agreed to help Peugeot with the development

of its sales network in the U.S.

from next autumn. The American company will also assist Peugeot with the adaptation of its present and future models to the conditions of the U.S. market, as well as with the sales of those vehicles. A similar study has now been started for the Canadian market.

The French company added

last night that there was a strong

possibility of further announcements on specific component deals within the next few weeks.

According to the original outline accord there is a plan for Peugeot to sell parts to Chrysler.

Peugeot-Citroen sells its 504

and 604 models in the U.S.

through 270 dealers.

## East Germany to increase aid to Cuba

By Leslie Coffey in Berlin

EAST GERMANY, which is Cuba's second largest trading partner after the Soviet Union, is to expand its economic and technical assistance programme to Cuba under agreements signed in Havana by Herr Erich Honecker, East Germany's visiting President.

Herr Honecker and President Fidel Castro of Cuba signed a 25-year friendship and co-operation agreement as well as an accord to develop scientific and technical co-operation. Trade between East Germany and Cuba was \$325m in 1978, with East German exports of plant and machinery well in excess of the value of Cuban exports to East Germany of metal ores and citrus fruit.

While in Cuba, Herr Honecker turned over an East German-built cement plant to Gen. Castro, which will be the country's largest when in full production. The Cuban President said East Germany had provided Cuba a ten-year loan of \$2m pesos (£23.8m) for the project at 2 per cent interest which he called a "very fair and advantageous price for us."

East Germany also paid "satisfactory and stimulating prices" for Cuban sugar, nickel and other products, he said.

## Threat to pay guidelines in AT and T talks

By Our New York Staff

TALKS OPEN tomorrow for the biggest labour contract renewal in the U.S. this year when negotiators from the American Telephone and Telegraph Company (AT and T) sit down with union leaders.

The Communications Workers of America, which represents 525,000 of the 701,000 workers involved, is pressing for annual wage increases of up to 18 per cent, which is almost twice the level of increase permitted under the terms of the Carter Administration's voluntary wage guidelines. The present contract expires on August 9.

The negotiations come at a critical moment for A.T. and T. which, after decades of protection from competition, is facing increasing inroads into its preserves from such companies as International Telephone and Telegraph, which has just started a domestic telex service.

Coming in the wake of the aluminum workers' settlement, which looks like the most generous of the year so far, with a negotiated improvement in the basis on which cost of living increases will be determined, the communications workers can be expected to drive a hard bargain.

In a world where everything seems to be shrinking under your very nose, it's nice to know there's something you can generally rely on to hold its value. Gold.

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## U.S. allocates \$50m for Rapier

BY DAVID TONGE

THE U.S. is allocating about \$50m (£21.3m) for the purchase of the Rapier ground-to-air missile system from Britain.

The deal has been under discussion between the two countries for several months, but yesterday U.S. officials said that money for the Rapier system was being put into the U.S. defence budget during its appropriation stage before Congress.

The missile system is to be deployed to defend U.S. air bases in Britain, such as those at Mildenhall and Lakenheath.

The British appear to have overcome American objections to entrusting the defence of a U.S. air base to non-American hands.

Defence experts say it is

likely that British RAF personnel will man the system. The first reason for this is that the defence of other air bases in Britain is already in British hands and co-ordination would be easier. Second, it will be cheaper for the U.S. to use trained British personnel rather than to have to train their own.

• The U.S. has agreed to pay Britain interest on its advance payments for arms purchases from American companies, defence officials disclosed yesterday.

The missile system is to be deployed to defend U.S. air bases in Britain, such as those at Mildenhall and Lakenheath.

Interest of between 12 and 18 per cent is accruing on

British payments thought to be about £110m.

By act of Congress, foreign countries buying American defence equipment must pay in

advance for the goods and also include cash for compensation for manufacturers if the contract is cancelled.

This goes in the Foreign Military Sales Trust Fund, which is non-interest bearing.

After what was described as a "bitter debate" inside the Carter Administration last year, Washington agreed to pay Saudi Arabia 14 per cent on some of the money it pre-paid for its American arms.

Now Britain has won the concession after long negotiations earlier this year, it has been confirmed. It is expected that requests for similar treatment will be received from other countries.

## Refugee security stepped up

BY DAVID BUCHAN

SEVERAL HUNDRED more

soldiers were sent yesterday to Fort Chaffee, Arkansas, the U.S.'s largest centre for handling Cuban refugees, to keep order after a second weekend of violence in which 300

Cubans briefly escaped from the camp and a larger number

burned buildings

The latest incidents, more

severe than similar disturbances recently at the refugee centre at Eglin Air Force Base, Florida, increased the chances of backlash against the Cubans.

Residents around Fort

Chaffee, which holds 19,000

Cubans at present, are quite

literally up in arms about the

outbreaks there—some men,

brandishing clubs and firearms.

The political and administrative

headaches caused by the refugee influx have undoubtedly hardened the Carter Administra-

tion's line towards normalising

relations with the Castro

régime. The focus between

Washington and Havana is now

much chillier than in Mr.

Carter's first days in the White

House.

Cubans at being couped up in the camps until their immigrant status is resolved was understandable, but the violence could not be condoned.

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severe than similar disturbances recently at the refugee centre at Eglin Air Force Base, Florida, increased the chances of backlash against the Cubans.

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## WORLD TRADE NEWS

**Japanese aid boosts China's port capacity**

BY TONY WALKER IN PEKING

AT QINGHUANGDAO, on China's North-East coast, a tremendous collective effort is in progress to build the first stage of a big new port development which will enable China to sharply increase its coal shipments to Japan.

Each day, hundreds of carts drawn by horses, mules, and donkeys move tons of rock five miles from a dry river bed to an area being re-claimed for the new port.

Qinghuangdao, which already handles more coal than any other Chinese port, will have its capacity trebled when the second stage is completed in 1985. The first stage is expected to be finished by 1982.

The Qinghuangdao port redevelopment is one of six projects Japan has agreed to support by way of cheap development loans through its overseas economic co-operation fund.

Shrewdly, the Japanese have put up money for projects which will expedite the flow of raw materials for export. One of the problems confronting the Chinese in their efforts to increase coal shipments to Japan has been lack of port capacity. When the Qinghuangdao re-development is completed, the port will be able to handle between 30-40m tonnes of coal a year as against 11m tonnes in 1979.

The Qinghuangdao project, plus five others for which Japan is making development assistance available, symbolise the growing Japanese involvement in China's modernisation programme. And while the concessionary loans of \$1.5bn to be allocated over five years are "untied," there seems little doubt that Japanese companies will reap a big share of the

benefits from China's ambitious plans in port, rail and hydro-electric construction.

The soft loan agreement (3 per cent interest and a 10-year grace period on repayments) reached late last year during the

agreement with Japan, China is expected to export about 4m tonnes of coal to Japan by 1982. Much of this coal will pass through Qinghuangdao.

Japan allocated \$200m as the first loan payment to be divided among the six projects; all the

will be linked with important



## LOCATION

## NATURE OF PROJECT

## ESTIMATED COST

Shijiazhuang	Deepwater wharf with two berths to handle 100,000-ton vessels	\$320m
Shandong Province	Railway line linking port of Shijiazhuang and coal mine at Yanzhou	\$300m
Hebei Province	Modernisation of railway line from Peking to port of Qinghuangdao	\$450m
Hunan Province	Modernisation of rail link between Hengyang and Guangzhou including construction of 14 km tunnel	\$910m
Qinghuangdao	Port redevelopment to improve coal capacity	\$160m
Hunan Province	Construction of hydroelectric project to assist in mining and forestry	\$810m

visit to Peking of Mr. Masayoshi Ohira, Japan's Prime Minister, effectively pushes the relationship between the two countries beyond that of a simple commercial partnership.

Japan now has a huge commercial stake in China's modernisation programme. China, for its part, is tied more closely to Japan than it is to any of its other trading partners.

No contracts with foreign companies for plant and equipment to be used in the various development projects have yet been finalised. But according to a commercial official at the Japanese embassy in Peking, it will not be long before agreements are announced. And the

coal mines in Shanxi and Hebei provinces by an up-graded rail system — double-tracking and electrification — which will cost about \$650m and take three years to complete.

China's overloaded rail system simply cannot cope with the demands being placed upon it; this is particularly so in the North and North-East, where most of China's coal is mined.

About \$12m of the Japanese loan has been allocated for the first stage of the rail project.

Other projects earmarked for Japanese aid include a deep-water wharf at Shijiazhuang in Shandong Province, a 200-mile railway line from a coalfield at Yanzhou, upgrading a rail line

Under the long-term trade

agreement with Japan, China is expected to export about 4m tonnes of coal to Japan by 1982. Much of this coal will pass through Qinghuangdao.

The port of Qinghuangdao is well advanced.

The injection of Japanese money, and with it modern construction equipment, should ensure these six key projects will be completed rather more quickly than some of China's homegrown efforts.

TOKYO — The Bank of China has signed an agreement here for ¥122.85bn (\$235m) in bank loans from the Export-Import Bank of Japan for oil and coal development projects in China.

The Export-Import Bank said this is the first Ex-Im Bank loan

to China and forms part of a

¥420m credit Japan agreed last

May to supply to China to help

its oil and coal development

projects.

The first loan, expected to be

dispersed within two or three

years, is redeemable over up to

15 years at an annual interest

of 6.25 per cent, the bank said.

The money will be used for

two oil exploration projects

including one in the Bohai Bay

and three coal development

projects in the provinces of

Shandong and Shanxi.

Under the long-term trade

agreements.

**S. Korea's exports rise 18%**

SEOUL — South Korea's exports amounted to \$6.5bn (£2.76bn) in the first five months of this year, up 18.2 per cent from a year ago, the Commerce and Industry Ministry said yesterday.

It accounted for 32.2 per cent of this year's annual export goal of \$17.7bn.

Exports in May totalled \$1.4bn, up 9.1 per cent from the same month of last year.

Receipts of letters of credit for exports were \$6.1bn during the January-May period, up 11 per cent from a year ago, the ministry said.

It said that receipts of letters of credit for exports in May were \$2.6bn, up 9.3 per cent from a year ago.

South Korean motor vehicle production continued to decline in April, according to the Korea Automobile Industry Cooperative.

April production of four-wheel vehicles totalled 16,707 units, 3 per cent below March 1980, but 49 per cent below April 1979. Passenger car production accounted for the decrease. Production fell to 4,894 units, down 10 per cent from March and 63 per cent below April 1979.

Truck and bus production posted slight monthly gains, however. Truck production rose in April to 4,432 units, up 2 per cent from March but 34 per cent below the year-earlier level. Bus production continued strong at 12,128 units, a 12 per cent gain from March and 23 per cent above April 1979.

Agencies

**Sharp decline in W. German ship orders**

BY ROGER BOYES IN BONN

WEST GERMANY'S shipyards hit hard by exchange rate fluctuation and sharp overseas competition suffered a substantial drop in business last year and expect only a slight recovery in 1980.

This bleak picture — familiar enough to British yards — emerged yesterday at the German shipbuilders' annual conference in Hamburg. German yards delivered 136 seagoing vessels with a total tonnage of 423,903 gross tonnes' worth DM 2.2bn (£527m). This contrasted with a production in 1978 of 160 vessels with a total tonnage of 933,000 gross tonnes worth DM 3.8bn (£910m).

The yards are now completely dependent on the production and repair of specialised vessels and freighters. This applies equally to newly booked orders valued at DM 3bn. Leading shippers believe that orders in hand will lead to deliveries this year of a total tonnage of 400,000 gross tonnes — valued at DM 2.4bn.

But the shipbuilders stress that they need continuing government assistance and the confidence of bankers. Ship producers yesterday said that they urgently needed the third tranche of the government assistance programme.

However Japanese yards had seized most of these orders pushing their total market share last year to over 50 per cent.

Herr Wollman and other leading shipbuilders yesterday attributed the drop in business to

buted this mainly to the weakness of the yen against other trading currencies, including the D-mark. This has also served to depress price levels for new ships in general.

As a concrete example, Herr Wollman quoted the case of bulk carriers which are currently priced by Japanese builders at Yen 900 — that is \$37.5m or DM 67.5m. Had the yen stayed as hard against the dollar as has the D-mark, that Yen 900 price would have converted at \$35m or DM 80m. Herr Wollman stressed that Germany simply could not compete in such price terms against the Japanese.

The federation sees a glimmer of hope for the mid-1980s if only because capacity in Western Europe has relentlessly adjusted downwards to meet demand. West Germany believes it has found an important market niche with its speciality ships which should see it through the crisis.

But the shipbuilders stress that they need continuing government assistance and the confidence of bankers. Ship producers yesterday said that they urgently needed the third tranche of the government assistance programme.

On Zimbabwe's exports to Britain, he said tobacco producers had expressed their disappointment at the slow response of Britain on their return to the free market. Mr. Parkinson said he would be talking to British companies to encourage them to look again at Zimbabwe's tobacco exports.

He also said he had urged the new Government to lay the ground rules for foreign investment in the country. He said he had told the UK Government it should not lose out in the competition for limited investment resources.

**55 airlines interested in Dash 8**

By Michael Donne, Aerospace Correspondent  
DE: HAVILLAND Aircraft of Canada has received letters of intent from 37 airlines to buy up to 55 of the new Dash 8 twin-engined 32-seat airliner. These deals are worth about C\$400m (£147m). The Dash 8 is being developed at the company's Downsview, Ontario, factory. The programme is expected to create 3,000 new jobs and could lead to export sales worth more than \$40m for Canada.

Based on initial market studies, de Havilland Canada expects to sell more than 600 Dash 8s by the early 1990s. All the 55 aircraft now being sought would be delivered by early 1986.

Included in the airlines involved is Brymon Airways of the UK, which wants two of the Dash 8s.

The Dash 8, at 32 seats, will sit mid-way between de Havilland Canada's 19-seat Twin Otter and 50-seat Dash 7 aircraft, which are still in full production.

Cathay Pacific Airways said it signed an agreement with the Civil Aviation Administration of China (CAAC) for a joint scheduled air service between Hong Kong and Shanghai. Reuter reports from Hong Kong.

Starting on June 21, the two airlines will begin a daily service between the two cities, with Cathay operating a Boeing 707 service on Wednesdays and Saturdays and CAAC operating the remaining five flights.

Cathay Pacific is a Swire Pacific subsidiary.

**GM in joint venture with Taiwan group**

TAIPEI — the Taiwan Machinery Manufacturing Corporation (TMMC) and General Motors signed an agreement here for a joint venture to produce heavy-duty trucks, buses and diesel engines in Taiwan.

Named Hua Tung Automotive, the joint venture company calls for an investment of \$100m (£42.6m), with GM owning 45 per cent of the capital. TMMC 35 per cent, Central Investment holding 15 per cent, and Bank of Communications 5 per cent, a spokesman for the venture said.

Initially, seven types of heavy-duty vehicles from eight to 35 tonnes will be produced in addition to four types of diesel engine.

Hua Tung will shortly begin construction of a factory in northern Taiwan, which is expected to be in operation early in 1982, with an initial annual capacity of 10,000 units.

Agencies

**Philippines in experiment with 22 double deckers**

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE PHILIPPINES has decided to experiment with double decker buses to see if they offer a satisfactory solution to public transport problems in congested urban areas.

Manila has ordered 22 Leyland buses worth £1.25m. The city operates about 4,000 single deck buses, mainly supplied from Japan, but was evidently influenced to try double deckers by the impact they have made in Singapore.

Body work for the buses will be supplied by Walter Alexander of Falkirk, Scotland.

**Bid to solve air traffic delays**

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

EFFORTS to ease air traffic control delays and disruptions in Western Europe during the peak summer travel season will be made at a meeting in Paris starting today.

All the major European governments, aviation authorities and air traffic control organisations will be represented in a bid to achieve closer co-operation of existing individual national systems.

While there is little that the aviation bodies can do about disruptions caused by industrial disputes, which have been widespread on the Continent in recent summer seasons, there

is much that can be achieved by closer co-operation, by improving technical facilities, and by improving air traffic flows so as to prevent saturation of existing systems during peak periods.

All of these methods will be considered, and it is hoped that an agreement will be forthcoming at the end of the ten-day meeting, which will go some way at least towards reducing delays which are not only inconvenient for passengers but also expensive for the airlines.

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is much that can be achieved by closer co-operation, by improving technical facilities, and by improving air traffic flows so as to prevent saturation of existing systems during peak periods.

The contract covers supply of these items for 200 aircraft initially, with provision for further aircraft to be fitted later. In addition, Dunlop will supply tyres for the 757 development aircraft.

The 757 is now in full development by Boeing at its Renton, Seattle, factory, and is due to roll-out in 1983, and fly in 1982, with first delivery to the airlines in early 1983.

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# Lucas likely to seek 2,500 job cuts

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

**LUCAS ELECTRICAL** is expected to call for more than 2,500 redundancies at its Midland plant when it meets union leaders tomorrow.

The company refused to comment last night on the scheduled talks. But Lucas told the unions several weeks ago that it was reviewing labour requirements in the wake of the downturn in the international automotive sector.

The Lucas move is only the latest of a series of redundancies and closures as

component suppliers react to the recession in the motor industry. Renold is to close its Coventry motor components factory with the loss of more than 800 jobs; GKN Sankey is to cut its workforce by 230; and Wilmot Breeden by at least 300.

"This is only the tip of the iceberg, and redundancies are mounting at an alarming rate," said Mr. Bernie Hunt, Birmingham South district secretary of the Amalgamated Union of Engineering Workers.

"As importers, particularly the Japanese, take a bigger share of the UK car market, more than 400,000 dependent jobs in the components industry are at risk. The Government must act before it is too late."

**Lucas Electrical**, which manufactures a range of components including lights and alternators, has 18,000 employees at 12 sites in the Midlands.

The one bright spot for Lucas is its aerospace division with 11,500 workers. Orders

stand at more than £350m and the company is recruiting labour.

But the industrial picture in the region is one of gloom with the latest Confederation of British Industry survey pointing to a fall in home demand, drop in export orders and planned cuts in investment.

The CBI has warned that unemployment and the consequent social problems could pose a problem for the region. The level of jobless, at 6.2 per cent, is only marginally above

the national average of 6 per cent.

The automotive sector, which accounts for more than one in six of the manufacturing jobs in the region, is the key determinant of economic activity. Many motor component companies are expected to cut their labour force by about 10 per cent over the next 12 months. The pace at which the rundown takes place will depend on whether there is any recovery in the car, commercial vehicle and tractors industries.

# Government rejects £30m request to aid phurnacite plant

BY MARTIN DICKSON, ENERGY CORRESPONDENT

**THE GOVERNMENT** has rejected a National Coal Board request for more than £30m of assistance to renovate a South Wales plant which makes phurnacite, a high quality smokeless fuel.

The decision, to be announced shortly, is not unexpected, but it is likely to provoke more anger in the Welsh coal industry.

It will place additional pressure on the NCB to close heavy loss-making pits—at a time when reduced coking coal demand is forcing the closure

of two batteries will reduce this to about 650,000 tonnes a year. The plant and the pits provide employment for about 5,500 men.

The Government's decision comes as the NCB says that at least six South Wales pits—possibly 12—will have to close because of reduced steel production and increased coal imports by the British Steel Corporation.

Welsh miners leaders boycott, Page 11

## Plans to streamline Companies Court

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

**PROPOSALS** TO streamline the procedures of the Companies Court and make them more cost-effective are under consideration.

The proposals are among many being looked at by the review body set up by the Lord Chancellor, under the chairmanship of Lord Justice Oliver, to recommend ways of improving the efficiency of the Chancery Division of the High Court. This includes the Companies Court.

The division has a good record for disposing of its business expeditiously, except in longer witness actions where oral evidence is given. These tend to have to wait at least a year before getting into court because of the amount of work in the judges' lists.

One suggestion for easing this problem is that unopposed petitions for compulsory winding-up companies should be heard by the Companies Court Registrar instead of one of the four Chancery judges assigned to company matters.

Such a change, it is thought, would have two advantages. The judges would not have to spend their time, in effect, rubber-stamping unopposed petitions already processed by court officials. They would be free to deal with more important matters.

The change has been proposed for at least 15 years. But it has come under real scrutiny only since the setting up of the review body.

A factor has undoubtedly been the considerably increased number of petitions in recent years. This has meant that one judge has effectively been tied up for one day each week.

In 1976, a record 3,473 petitions were heard. This year's figures are running 15 per cent higher. Between 100 and 150 petitions are listed each Monday. About half are adjourned for negotiation or arrangements to be made for payment of debts. But about 85 per cent of the original list prove to be unopposed.

For the Registrar to be empowered to make winding-up orders, or to dismiss or strike out petitions, would require a change in court rules. That would present no problem.

What may cause some difficulty is the question of whether the Registrar should sit in chambers or in open court. Under existing procedure, he conducts his business in private. Winding-up petitions are heard in public.

BY ANDREW TAYLOR

**BUILDING SOCIETIES** should become more involved in providing finance for new house-building both for home ownership and for the private rented sector, according to Mr. Clive Thornton, chief general manager of the Abbey National Building Society.

At present only barristers have right of audience in the High Court. If the Registrar sat in public, that situation would remain, unless the rule were altered. If he sat in private, solicitors too could have right of audience.

Neither the Bar nor the Law Society, which have a joint committee on court procedure changes, has formally given evidence to the Oliver review body, but they are aware of two schools of thought among their members.

Solicitors would like to increase the number of courts where they have right of audience. They would also say that chamber hearings of petitions would be cheaper.

Some Bar members regard the Companies Court, where an unopposed petition is dealt with in a minute or two, as a useful training ground for young barristers.

One aspect is the need to ensure that any change in procedure does not diminish the public's knowledge of Companies Court activities.

A high proportion of compulsory winding-up orders receive some publicity—in the Financial Times, which each week publishes a list of companies compulsorily wound up and more important, in local newspapers.

When a company is wound up its workforce adds to unemployment problems—a matter of considerable local interest. Merely to publish a list of such companies, or to make details of the orders available on a public file, would not guarantee the same publicity possible under existing procedure.

Another proposal is that there should be a central register of winding-up petitions, to avoid unnecessary duplication and expense. It is not uncommon for one creditor to file a petition in the High Court and another to petition a county court or district registry.

The local petition has to be transferred to the High Court and orders made on each petition. That means two sets of costs to be paid out of remaining assets, if any, of the respondent company. Less money is available for creditors.

A central register, it is suggested, would enable a creditor to check if a petition had been filed, which it could support without having to petition itself.

## Important Rubens to be auctioned at Christie's

**THE AUCTIONS** in London were overshadowed by the announcement that Christie's was selling an important painting by Rubens, "Samson and Delilah," on July 11. Sent for auction by a Continental family, it was completed in about 1610 when Rubens was 33, and is a large work in a style untypical of the later Rubens. Christie's is reluctant to put a value on the painting, but its historical interest and the recent sharp upward movement in price for top-quality works suggest it should go for more than £1m.

At Christie's yesterday, a grande-sorri striking ebony bracket clock, made in about 1680 by Thomas Tompion, the father of English clock-making, sold for £110,000, plus the 11.5 per cent buyer's premium and VAT, to the London dealer R. A. Lee. It was a record for a clock by Tompion, for a bracket clock, and for an English clock at auction.

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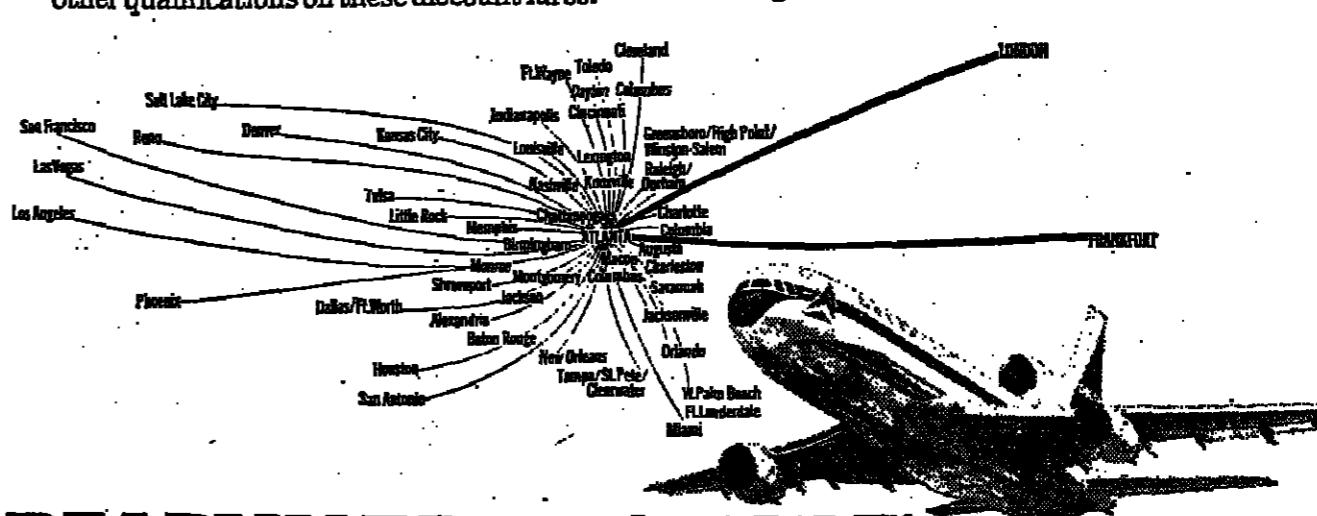
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## UK NEWS = PARLIAMENT and POLITICS

# Shore attacks EEC formula

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE AGREEMENT over "effrontery" for Mr. Shore to say Britain's Common Market that the Government should budget contribution means that Mrs. Thatcher was still playing "Lady Bountiful to the EEC".

Mr. Peter Shore, Labour's Shadow Foreign Secretary, claimed in the Commons yesterday:

"How can the Prime Minister agree to so wet a formula for the future?" Mr. Shore demanded.

He claimed that with a little more nerve and persistence, and by continuing to veto an agricultural price rise, the Prime Minister could have carried out her promise to eliminate Britain's net contribution and win a fundamental and lasting change in the Common Agricultural Policy.

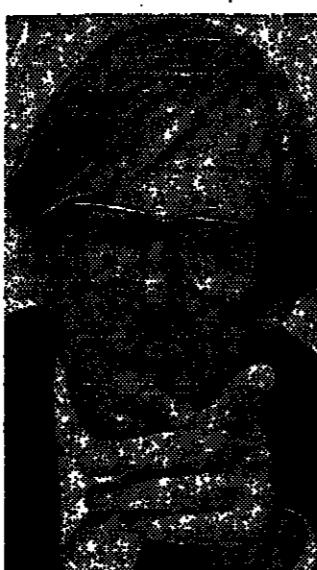
There would be further increases in the price of our milk, lamb and cereals and the UK would still be the second largest contributor to the budget.

He argued that the agreement meant that Britain would have to pay out no less than £1,500m over the next three years to countries more prosperous than ourselves.

The new package, agreed in Brussels at the end of last week, was outlined in the Commons by Sir Ian Gilmore, the Deputy Foreign Secretary. In a separate statement, Mr. Peter Walker, Minister of Agriculture, gave details of the agreement to raise farm prices by 5 per cent.

According to Sir Ian, the balance of these two agreements taken together "add up to a fair and advantageous outcome."

He said it was "sheer



Peter Shore: wet formula

ing an extra £1,500m a year on food bills as a result of the Market. He thought this was "a hell of a price to pay."

"If this is the limit of European generosity, then the sooner we pull out of this regime the better," he said.

The agreements were also condemned by Mr. Enoch Powell (Ulster Unionist, South Down). He said that there was a deep and rising determination in the country that Britain must be free from the intolerable limitations placed on our freedom of action by membership of the EEC.

"The statement you have just made will prove to be a step towards that end," he told Sir Ian.

In his statement to the House, Sir Ian stressed the importance of the Council of Ministers' decision to review the development of Community policies and the operation of the budget. This, together with the restraints imposed by the 1 per cent VAT ceiling, would enable Britain to press for lasting reforms to resolve the budgetary problems.

There were cheers from the Conservative benches when he hit back at Mr. Shore by telling him that under the new arrangements, food price increases in a year would be equivalent to those which took place in a fortnight under Labour.

The food price increases would be very small indeed, he said. They would add 0.15 per cent to the retail price index and 0.7 per cent to the food price index in a full year.

Mr. Tony Marlow, (C. Northampton North), one of the few Tory critics, said that a Sunday Times investigation estimated that Britain was pay-



Sir Ian Gilmore, Mr. James Prior and Lord Carrington leave yesterday's Cabinet meeting.

# Food price rises will 'mock restraint plea', says Labour peer

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE BUDGET settlement also came in for criticism from Labour peers in the Lords where a statement was made by Lord Carrington, Foreign Secretary.

From the Opposition front bench, Lord Goronwy-Roberts said that the statement had not come to grips with the fundamental problem facing the Community and Britain.

He attacked in particular the increases in food prices. The British housewife would be paying 30p for butter while the Russians would pay 34p.

"They will be laughing all the way to Afghanistan and beyond," said Lord Goronwy-Roberts.

By increasing food prices the Government had made a mockery of its pleas to the trade unions to exercise wage restraint in the next few months.

"Wage demands begin not on the shop floor but in the kitchen," he said.

For the Liberals, however, Lord Gladwyn said his party wholeheartedly welcomed the deal and congratulated the Foreign Secretary on the settlement.

Lord Carrington told the House that in one year in office the Tories had not only persuaded the EEC that there was a budget problem, but had got a solution which was satisfactory "as far as it goes."

"It does not lie in the mouth of members opposite to criticise the settlement," he said. "The whole point of this deal is that it now recognises that there has got to be a new look at the financing of the EEC and it can't go on as it is."

The Foreign Secretary maintained that it had been the stand taken by the Prime Minister which had enabled Britain to get the present deal.

"Don't let us underestimate the political advantages of the Community," he said.

# S. Africa wage rate measures ruled out

MR. CECIL PARKINSON, Minister for Trade, last night ruled out the use of compulsory measures to require British companies operating in South Africa to give details of the wage rates paid to their African workers.

He told Mr. Michael Meacher (L. Oldham West) that the Government was taking similar action to that of the previous Administration, in which Mr. Meacher served as a junior Trade Minister.

"As Mr. Meacher will recognise, coercion would be incompatible with the voluntary code published by that Administration," said Mr. Parkinson.

Mr. Meacher had asked what action the Government took to obtain the co-operation of the 17 British companies operating in South Africa who had refused to provide information under a code of conduct.

# Labour rally on disarmament

THE LABOUR Party is to hold what it is hoping will be the biggest nuclear disarmament rally since the Ban the Bomb demonstrations of the 1960s.

The rally, to be held in London on June 22, comes at a time when the Labour Party is again divided over the whole question of nuclear weapons. But the party should be able to present a fairly united front on this occasion as virtually all the speakers share the Left's belief in unilateral disarmament.

The rally will make three specific demands: "No Cruise missiles on British soil; no successor to Polaris; and no increase in arms spending."

All these demands were included in the statement put to last weekend's special party conference, which Mr. Callaghan agreed, but the demands go much further than some members of the Shadow Cabinet would want.

# Employment Bill amendments

THE GOVERNMENT will again come under pressure from its supporters to tighten up the Employment Bill when the Lords begins its Committee Stage debate today.

A group of Tory peers have put down a number of amendments to the Bill which take up the points made throughout its passage through the Commons by Right-Wingers on the central issues of the closed shop and secret ballots.

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# Major impact on public borrowing

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN'S PROPOSED deal on its EEC Budget contributions will have a major impact on both the current account of the balance of payments and on public sector borrowing. But it will make little difference to the underlying monetary prospects and to the outlook for interest rates.

The deal as confirmed in the Commons yesterday would reduce the UK's net contribution this year from £1.08bn to £370m and, in 1981, from £1.3bn to £440m.

These figures compare with the Treasury's forecast at the time of the Budget of a current account deficit of £2.6bn this

year and public sector borrowing of £8.4bn in 1980-81.

The agreed savings can broadly be deducted from these projections. This is because the Government has made it clear that the deal will not result in any net additions to spending. Thus any part of the rebate from the EEC which is allocated to infrastructure spending within the UK is likely to be treated as a substitute for existing British Government programmes.

Similarly, the Government was indicating yesterday that the money would not go to finance tax cuts in view of the overriding objective of reducing

public-sector borrowing in offsetting ways as a result of the deal.

The general view among most City analysts yesterday was that the main direct result of the EEC Budget deal would be to intensify existing upward pressures on the sterling exchange rate which is already leading to vocal complaints from industrialists.

The net effect on the main domestic monetary measures is likely to be small and will depend on the assumptions about exchange rate policy. Any intervention might lead to inflows which could boost the money supply.

The EEC Budget contribution component of the current account has its counterpart in external and foreign currency finance for the public sector.

Mr. Peter Walker, Minister of Agriculture, said that the deal is more complicated since the UK's contributions are an external rather than an entirely domestic transaction.

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • SERVICES

### Finishes will be put on trial

MANUFACTURERS WHO may have finishing problems are now offered the facility of a thermo-set powder coatings and wet application unit which can run full trials on customers' existing or proposed products.

System is called ADU, is said to be the first of its kind, and can reproduce most application and curing variables likely to be encountered on a production line, says TI Drynams, Shaffmoor Lane, Hall Green, Birmingham (021 777 4481).

The ADU unit houses pre-treatment, powder and liquid paint applications equipment, a full-size tunnel curing oven, and associated services.

Coating and curing units are linked by a continuous overhead conveyor, and the plant will handle articles up to five feet six inches high, two feet six inches wide and eight feet long.

The thermoset powder coating unit installed is a specially adapted Volstastic conveyorised powder spray booth fitted with a twin cyclone extraction/recovery unit plus after-filters.

Automatic guns are mounted on vertical reciprocators, and the booth has facility for manual spray/touch-in, using hand-held guns. Feed hoppers are fluidised bed.

The direct gas-fired air circulating oven has a 4.7 metre hot zone and a maximum temperature of 300 degrees C and is fully conveyorised with facility to vary entry and exit port configurations to suit size and shape of items which are being cured.

The company says that pre-

treatment equipment includes a Vacu-Blast pressure grit blasting machine and a gas-fired stainless steel vapour degreasing tank.

ALTHOUGH IT will undertake labourious, high- and medium volume production welding jobs which require great accuracy and flexibility, an industrial robot's capabilities are being explored for applications like de-burring of plastic and cast components, water jet cleaning, component trimming and component banding.

The GKN Line-Man was conceived by GKN Lincoln Electric, Black Fan Road, Welwyn Garden City, Hertfordshire, to effect welding, work handling and manipulative tasks.

It includes electronically controlled power sources and programmable component positioning equipment, with the whole system centrally controlled by the robot.

Once it has been taught, the robot is said to be capable of retaining a large number of jobs in its memory and, because the memory is non-volatile, it automatically recalls the parameters of each job when selected. Additional memory capacity can be provided via cassette tapes and recorder.

It promises to be particularly useful when required for a range of different weld sizes on the same assembly; welding data is contained in the robot memory, and the welding interface package allows separate choice of welding speed, voltage and current for each weld.

## • PROCESSES

### Better kiln for ceramic industry

THE NATIONAL Research Development Corporation (NRDC) is providing 50/50 joint venture finance in support of the development, by the Drayton Kiln Company, of a new fast-fire roller kiln for the ceramic industry.

The kiln will be equipped with a number of advanced features that will improve throughput and lead to reduced fuel consumption. Fast firing of pottery and tiles through a kiln having a low thermal inertia and a flexible heating profile is attractive to the ceramic industry as it allows rapid changes to be made in the ware passing through the kiln.

Development is not yet com-

plete but more information can be obtained from Dr. R. Passmore, The Drayton Kiln Company, Newstead Trading Estate, Trentham, Stoke-on-Trent ST4 8HX (0782 657361).

## • HAND TOOLS

### A torch for all reasons

AUTOTORCH System 2, for use with propane and butane, combines automatic piezo-electric ignition with a set of five easily interchangeable burners.

Reliable automatic ignition gives improved fuel saving and safety, by allowing the user to turn off the torch when not in use with the certainty of re-lighting when required. The

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Autotorch can be used off standard propane and butane cylinders, or gas containers, and is available through a nationwide network of wholesale distributors and stockists.

It is an ideal tool for general engineering and maintenance work, for soldering and silver

soldering in plumbing and heating work; lead wiping, pipe bending, sheet metal work, paint stripping, with the soldering iron attachment for electrical work, and a multitude of other jobs such as thawing out pipes, freeing jammed nuts and bolts, etc.

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development is not yet com-

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## Puts heat on exact spot

DESIGNED FOR applications in industrial environments where instant controllable but flameless heat is required, is a high temperature industrial heat gun, the HG752, from Eraser International, Unit M, Portway Industrial Estate, Andover, Hants (0264 51347).

Made from die cast aluminium, the gun has a three position switch on its handle for selection of hot or cold blowing air, and the temperature of the air provided by the gun may be adjusted by movement of a sliding baffle.

Either used as a hand tool, or bench mounted, it can be used for processing solder preforms, welding plastics, surface drying, glue curing, paint stripping etc., and nozzle adaptors are available for shrinking tube and providing pinpoint heat.

It operates from 230 volt 50 Hz single phase supply at 9 amps and produces an air flow of 9 cubic feet a minute at a velocity of 1300 feet a minute. It is light in weight—only 3.75 lb.

## • CONSTRUCTION

### Insulation material

DESIGNED specifically for use with liner tray cladding systems to provide easy and quick-to-install thermal and sound insulation, Alpha-Rockwool 500H has thermal transmittance as low as 0.40 W/m<sup>2</sup> per square metre and deg.C.

Higher density Alpha 505H material provides a sound insulation of 32.9 dB (BS 2750) in such a liner tray system.

This mineral wool insulation material is supplied in rolls accurately cut to size to fit the trays, so eliminating cutting on site and ensuring that the trays can be stuffed without difficulty. As the rolls are precision-cut to match individual trays, there will be no gaps in the insulation. The material resists tearing during installation, will not sag thereafter and does not bed down under vibration.

Further details from 27 Cran-

don Street, High Wycombe, Bucks, HP11 2LJ (0895 451211).

## • INSTRUMENTS

### Multi-role microscope

ANGLES, LENGTHS, profile, thread forms and shapes of precision parts, tools, jigs, gauges, etc., are all measured accurately and speedily by the Olympus Model STM toolmakers microscope says B. Draper and Son, Hursley Road, Chandlers Ford, Eastleigh, Hants (04215 86355).

Its modular construction allows up to 36 different models to be created to meet differing measuring specifications and requirements, says the company; and maximum magnification is 150X with a range of lenses from 30X.

Standing 590 mm tall by

520 mm deep and 320 mm wide, the microscope stage is movable in two directions through non-rotating anvil micrometer contact. Each stage comes complete with a 25 mm gauge block, and a zeroing facility is incorporated.

Optional modular accessories include a double image eyepiece, optical feeler equipment, tilting centre support, and a goniometer eyepiece.

Primarily intended for inspection or laboratory use in engineering applications, addition of an optical goniometer eyepiece makes it possible to measure angles of crystal for jewellery manufacture, etc.

The robot is taught via a

## • NORTH SEA OIL

### Collects oil from the surface

THE WELL-KNOWN and widely respected Kern DM-501 electronic distance meter has been updated in a number of important respects.

The instrument, which uses infra-red emission and measures the phase difference between emitted and reflected signals

now has a liquid crystal display, an extended battery power pack life of 10 hours and an increase of range to 1200 metres and 2000 metres using a triple prism reflector prism.

Now known as the DM-502, the instrument has improved electronics which allow a complete measurement to take place in eight seconds instead of 14—a considerable advantage for a surveyor taking many hundreds of readings a day.

External design remains the same and the instrument will form part of Kern's modular "total station" to become available later this year. Other parts of the system include the company's ELI electronic theodolite and the R32 and R48 solid state data recorders. In these recorders up to 600 blocks of point data can be stored and then loaded directly into a computer with no need for manual data preparation.

Suppliers are Survey and General Instrument, Fircroft Way, Edenbridge, Kent (0732 864111).

**PERKIN ELMER**  
Computer Systems Division

**MANAGEMENT INFORMATION SYSTEMS FOR THE '80s**

**SLOUGH 34511**

**PERKIN ELMER**  
Computer Systems Division

## • SAFETY

### Emergency wash facility

A STAINLESS steel wash unit that directs a stream of water to wash both eyes and face in the event of splashing by dangerous chemicals has been introduced by Rose Emergency Equipment division of Watercoolers, 56 Tanner's Drive, Blakelands, Milton Keynes (0908 613322).

Two chrome-plated brass spray heads direct a continuous water flow controlled by a valve which is immediately available by pushing a large hand plate; the valve remains open until manually closed thus enabling both hands to be free to hold open the eyes.

The unit is called the Model 1001 and can also incorporate an easily removable water filter.

## • MATERIALS

### Accelerates hardening of concrete

DEVELOPED TO accelerate the setting and hardening of concrete in chloride-free Formocet just launched by BP Chemicals, Belgrave House, 76 Buckingham Palace Road, London SW1 (01-581 1388).

Suitable for reinforced and prestressed concrete, and for various types of cement, including Portland, sulphate resisting, rapid hardening, slag and expansive, it is supplied as a 68 per cent aqueous solution.

It is said to be about five times as concentrated as other formulations and can be metered into the cement to mix easily and allow better distribution in the mix. Company says it should be particularly beneficial for large scale operations.

## Concrete blocks

A NEW trade association for aggregate concrete manufacturers has been formed. It replaces the Concrete Block Association which has been dissolved and details of the new organisation can be obtained from The British Precast Concrete Federation, 60 Charles Street, Leicester LE1 1PL, UK (0533 538402).

## Get your golf-ball to go further...



Get your message down in one—on telex tape, ready for despatch, with the GNT Telexmaster.

The GNT Telexmaster combines all the advantages of a typewriter, with the speed of a telex. After the addition of a sensor device, your golf ball typewriter is connected to the Telexmaster, and telex tape is produced whenever you want, as your secretary types.

So the message is only keyboarded once, without using valuable time on the telex itself to produce the tape.

Streamlining your whole telex operation and cutting costs, the Telexmaster enables your secretary to type a telex in your own office, when it suits you—not when it suits the telex machine or operator.



I'd like to see how a Telexmaster can help me:

Name \_\_\_\_\_ Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

TEL NO. \_\_\_\_\_

Post to: GNT Automatic(UK) Ltd, Suffolk House,

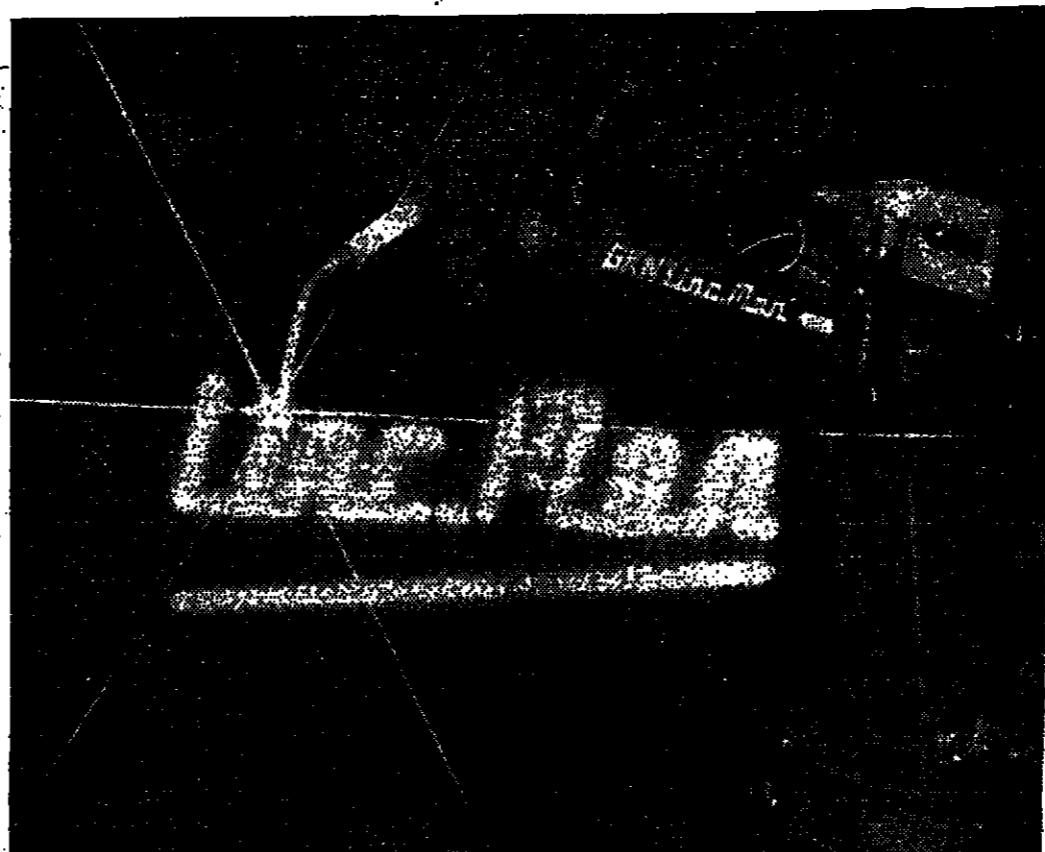
1 High Street, Sunningdale, Berks, SL5 0NF.

Tel: (0990) 26156.

GNT TELEXMASTER

## • AUTOMATION

### No need for the human touch



This unretouched photograph, taken over a 70 second exposure period, demonstrates the versatility of the GKN Line-Man robot which has spelled out its own name in light. This was achieved by fixing a light source to the tip of a welding torch and programming the robot to trace its name in a darkened room. When complete the GKN Line-Man triggered an electronic flash to expose itself to the camera.

Sub-assemblies can be pre-assembled, each with a different fixture, at several workstations around the robot, which means the operator can isolate individual workstations outside the robot's reach to re-tool for different components while the automaton continues to work on

the remaining fixtures. Result, says the maker, is high efficiency due to uninterrupted welding and greater reliability and flexibility.

Also supplied to suit customers' requirements are welding torches, component grippers, etc.

The robot is taught via a

direct or portable control box using a PTP (point to point) system which records the various points on the required path and automatically ignores any superfluous movements that may have occurred during the

programme.

It promises to be particularly useful when required for a range of different weld sizes on the same assembly; welding data is contained in the robot memory, and the welding interface package allows separate choice of welding speed, voltage and current for each weld.

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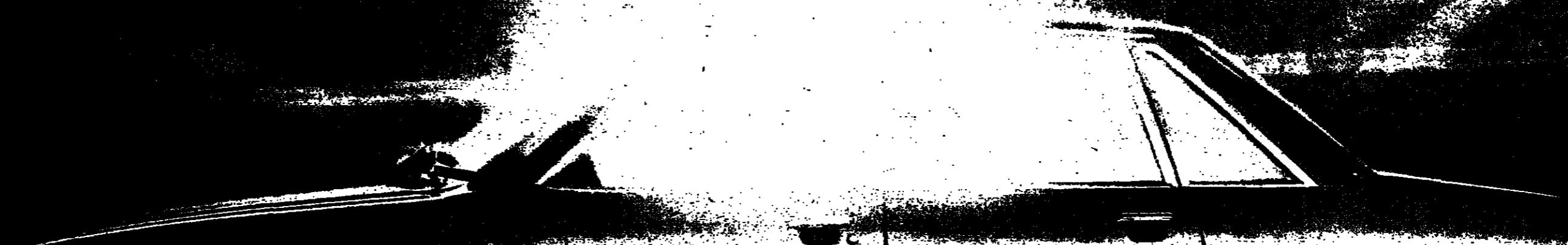
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# SOLARA

## THE POWER TO LIGHT UP YOUR LIFE.



### THE DAZZLING NEW TALBOT SOLARA.

Solara—the new car from Talbot that radiates style.

#### A dazzling new look

Solara blazes with elegance and its aerodynamic shape minimises wind resistance and noise.

#### Let the sun shine in

Six big side windows give you all-round visibility and shed light on the spacious interior that puts a premium on comfort.

#### Bright Ideas in technology

Every model has electronic ignition as well as other exclusive features—built-in technology that combines performance and efficiency. And the Solara SX comes equipped with power steering, cruise control, trip computer, electric windows, central door locking and a great deal more besides.

#### A shining example of reliability

The power you get with Solara is

matched by the power that backs it up. There is the comprehensive Talbot Warranty and Extra-Care policy and 10,000-mile servicing.

#### A brilliant new range for the 80's

Solara offers genuine choice of seven models, 1300 or 1600 engine, 4- or 5-speed manual gearbox or automatic.

A test-drive will give you the Solara experience. Discover the glow that comes from driving this extraordinary car and light up your life today!



# TALBOT

ON THE MOVE

Ask about the special Talbot Insurance Plan which may save you up to 20% for Duty Free Export Sales. Phone Talbot Personal Exports Ltd, Devonshire House, Piccadilly, London W1, 01-499 7236. Solara Consumption Figures at simulated urban driving, constant 56 mph and constant 75 mph. 1.3LS 1294cc. 30.4 mpg (9.3L/100km) 44.1 mpg (6.4L/100km) 32.5 mpg (8.7L/100km) 1.6LS 1592cc. 29.7 mpg (9.5L/100km) 43.5 mpg (6.5L/100km) 31.7 mpg (8.9L/100km) 1.6GLS 1592cc. 29.1 mpg (9.7L/100km) 41.5 mpg (6.8L/100km) 31.0 mpg (9.1L/100km). 1.6GLS 1592cc. 5-speed 29.1 mpg (9.7L/100km) 46.3 mpg (6.1L/100km) 34.4 mpg (8.2L/100km). 1.6SX 1592cc Auto. 27.7 mpg (10.2L/100km) 37.2 mpg (7.6L/100km) 27.7 mpg (10.2L/100km).

## JOBS COLUMN; APPOINTMENTS

# Much thanks, despite alarm and non-persons

BY MICHAEL DIXON

THIS COLUMN feels a bit overwhelmed at the moment. First: with gratitude to all the readers who have written (and telephoned, and even visited) mostly about working conditions in Middle East countries, but also variously about other topics. Second: with the quantity of information which those readers have supplied.

Where the Middle East is concerned; it is going to take me a little while longer to assimilate all the data. Once that is done, the best plan seems to be to deal with different regions on different days. Before long, too, we are going to have to come back to another matter. It is whether or not recruitment consultancies using the personal-approach methods of executive search need to institute their own code of professional practice. Which leads me to another topic... and to request the indulgence of the great majority of readers for a moment while I address two untraceable correspondents individually.

The first is one of the people who thumped the tub about executive search. He's called himself Harry Haines. Now, like all other journalists, I am resigned to the average newspaper-reader's perverse habit of sending complimentary letters direct to me, and the scathing ones to my Editor. But you added another little touch, didn't it, and so the gift still works

you Harry, which could scarcely be called fair.

You would have been fore stalled by the system in any case. But as it happened, being in the office over the following weekend, I had time to write a reasoned reply to your attack, and send it to the Midlands address you gave. And the householder was somewhat at a loss to understand what I was on about, because he hadn't written the letter to which I had replied, had he Harry? So he asked to see what he was supposed to have said, and I sent him a copy. And he, Harry, is now also interested to find out who you really are.

The second untraceable person has no name of any sort, but is clearly generous even if perhaps not quite worldly enough for these security-conscious days. I can only assume that he or she is not aware that since morning-paper reporters do not generally finish work until about 7 pm, they rarely start until 10.30 to 11 in the morning and so are not there to answer their telephone beforehand.

The anonymous gift was therefore scarcely necessary and, as is now the general tendency with small, chunky objects inside unexpected packages, was received with something less than equanimity. Fortunately, our sophisticated apparatus made no objection to it, and so the gift still works

Reporting to executive director David Powell, the controller will initially have about half a dozen book-keeping and clerical staff in support. But one of the tasks of the job will be to review the organisation of the department with the aim of improving its effectiveness.

And the financial systems, especially those using computers, are also scheduled for a re-fit.

Beyond that, the newcomer will be responsible for the effective planning of expenditure, preparation of estimates for the associated concerns and the projects, for fund-raising and so on, and the production of reports and accounts for sponsoring organisations including Whitehall Departments and the Arts Council. For the rest of the time, the financial controller will be advising Inter-Action's Board on all matters to do with its money. So the job could hardly be called a doddle.

Candidates must be qualified accountants of some recognised kind, and preferably be aged from 30 to 40.

They should also have been fully in charge of finance in some operation of compact size where events are apt to happen quickly. Acquaintance with computers is necessary, and experience of their use on a time-sharing basis would come in handy. So would previous experience of dealing with

people who are not only creative (as are most of us), but also show it (as, mercifully, most of us do not).

Readers filling the bill, and willing to work for a salary of up to £15,000, should contact Indira Brown at Sutherland House, 5-8 Argyll Street, London W1E 6LZ; telephone 01-734 6852.

In the case of the rest of the jobs to be mentioned today, the name of the employer may not be disclosed. So the consultants concerned guarantee to abide by the request of any applicant not to be identified to their client until permission is given.

### Contracts

BRIAN WOODHEAD who hunts heads from the office of his eponymous company in Birmingham, is seeking a contracts controller on behalf of the United Kingdom subsidiary of an international group in the business of supplying light to medium capital equipment to process industries.

Based in London, the newcomer will be responsible for seeing that the group and its subcontractors comply in all respects with the contractual commitments of all orders. So candidates should have not only a qualification in some appropriate type of engineering, but also experience of controlling contracts in a manufacturing or construction industry. There will be travel within the UK, with occasional overseas. Preferred age: 35-45.

The salary indicator is around £11,000 and perks include a car. Inquiries to Mr. Woodhead at Netleton House, 4-5 Clitheroe Road, Birmingham B15 1RH; telephone 021-455 9292.

and occasionally overseas. Preferred age: 35-45.

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### Hybrids

FOUR examples of a rare kind of hybrid are being sought by Ian Telifer of Alexander, Hughes and Associates, a work-two-in London and two in the United States, for a high-technology group of multinational scope.

As project managers, they will head teams of assorted boffins designing, engineering and commissioning computer-control systems for the process plants of the group's customers. They will therefore need to combine two kinds of expertise.

One is enough first-hand knowledge of process-plant operations to understand thoroughly what is going on in the pipes. The other is an up-to-date grasp of computer-type technologies sufficient to appreciate their possibilities for controlling such plants. The preferred age is 30-plus, and the salary indicator for the London posts is £15,000 upwards.

Readers who are qualified and interested should contact Mr. Telifer at De Walden Court, 85 New Cavendish Street, London W1M 7RA; telephone 01-636 9182.

## COMPANY NOTICES

### ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

(Incorporated in the Republic of South Africa)

DIVIDEND NO. 102 ON PREFERRED STOCK

Dividend No. 102 of three per cent for the six months ending June 30, 1980 has been declared, payable on August 1, 1980, to holders of the six per cent cumulative preferred stock who are registered in the books of the Corporation at the close of business on June 30, 1980, and to persons presenting a coupon No. 103 detached from stock warrants to bearer. A notice regarding payment of this dividend upon presentation of a coupon No. 103 detached from stock warrants to bearer will be published in the Press by the London Secretary of the Corporation on or about June 30, 1980.

The stock transfer registers and register of stockholders will be closed from July 1, 1980, to July 14, 1980, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about July 14, 1980. Registered stockholders paid from the United Kingdom will receive the United Kingdom currency equivalent on July 22, 1980, of the rand value of these dividends (less appropriate taxes). Any such stockholders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries on or before June 30, 1980. The effective rate of non-resident shareholders' tax is 13.882 per cent.

The dividend is payable subject to conditions which can be inspected at the Head and London offices of the Corporation and at the offices of the Corporation's transfer secretaries. Consolidated Share Registrar Limited, 52 Marshall Street, Johannesburg 2001, and Charter Consolidated Limited, Charter House, Park Street, Ashford, Kent TN24 8EQ, England.

By order of the Board:

J. T. GOLDFINGER  
Managing Secretary

Head Office:  
44 Main Street,  
Johannesburg 2001

London Office:  
40 Holborn Viaduct,  
EC1P 1AJ

June 3, 1980

**ACE**

**N.V. BELEGGINGSMATSCHAPPIJ WERELDHAVE**

Established at The Hague  
The Netherlands

NOTICE IS HEREBY GIVEN that the dividend on the shares of the above-named Company, will be paid on August 1, 1980, at Hotel Lancaster, 100 The Mall, London SW1A 1AA, at 12.30 o'clock in the afternoon, for so long thereafter convened for the date by the direction of the Court and the following resolutions will be proposed as SPECIAL RESOLUTIONS, viz:-

Resolution No. 1.—That on the 30th day of May, 1980 between the Company and the Bankers, N.V. Algemene Bank Nederland and V. Amsterdam-Statenbank Bank NV., 100 The Mall, London SW1A 1AA, Staatsbank's Bank and Nederlandse Bank, 100 The Mall, London SW1A 1AA, at the offices of Morgan Grenfell and Co. Limited, Registrars Dept. 21.

The warrant will be presented for exchange in Amsterdam at the office of the Bankers, N.V. Algemene Bank Nederland and V. Amsterdam-Statenbank Bank NV., 100 The Mall, London SW1A 1AA, at the offices of Morgan Grenfell and Co. Limited, Registrars Dept. 21.

On exchange the new certificates will be issued in exchange for the old certificates. Certificates presented for exchange by the holder of the warrant will be accompanied by a list containing the serial number of the shares.

In the event of exchange the holder will be free of charge to shareholders, banks and brokers, will pay a commission of Dfl. 6.50 per share of certificate presented for exchange by them.

N.V. BELEGGINGSMATSCHAPPIJ WERELDHAVE

The Hague,  
3rd June, 1980.

By Order of the Board,

E. N. PETERS, Secretary

Registered Office,  
155 West George Street,  
Glasgow G2 2HF.  
Dated the 3rd May, 1980.

Notes

1. A member of the Company who is entitled to receive a ballot paper for the Extraordinary General Meeting convened by the above-named Company may appoint one or more proxies to vote instead of him. A proxy need not be a member of the Company.

2. To call a meeting at the Registered Office of the Company not less than 48 hours before the date of the meeting.

3. (a) In order to attend and vote at the Extraordinary General Meeting, a shareholder must present a warrant to cover more than 100 shares.

(b) If a shareholder holds more than 100 shares he may present a single warrant for all the shares he holds.

(c) Where the warrant is issued with an amount of shares less than 100, the shareholder must present a separate warrant for each share held.

(d) If a shareholder holds less than 100 shares he may present a single warrant for all the shares he holds.

(e) There shall be delivered to the holder of the warrant a copy of the notice convening the Extraordinary General Meeting, and the statement required by section 207 of the Companies Act 1948.

(f) The warrant must be signed by the shareholder and by a witness who certifies that the shareholder is the owner of the shares named on the warrant.

(g) The warrant must be signed by the shareholder and by a witness who certifies that the shareholder is the owner of the shares named on the warrant.

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(aa) The warrant must be signed by the shareholder and by a witness

## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# One man's 'destiny' —a Spanish cocktail of wine and banking

BY ROBERT GRAHAM

WHEN THE Spanish Ministry of Finance published last year for the first time a list of tax contributions with their assessments there was a nervous shudder among the wealthy. The only person who seemed to relish his appearance on the list was Sr. Jose-Maria Ruiz-Mateos, founder of an chief shareholder in Spain's largest private holding company, Rumasa.

Ruiz-Mateos headed the contractors and remained there by a last shot in a new list recently published by the tax authorities. His assets were tax assessed at Pts 90m (£1.27m), on which he paid Pts 16m (£2.3m) in taxes, a year. He is the wealthiest man in Spain and has good reason to be satisfied with this position.

Under 20 years, Ruiz-Mateos had built up almost from scratch an empire without parallel in Spain that embraces banking, insurance, hotels, property, construction, foodstuffs and the largest export trade in Spanish links.

Rumasa controls assets worth, in its own valuation, Pts 124m (£17m). Despite its size and importance the company remains little known while Ruiz-Mateos himself continues to be something of an unknown quantity. He is so mercurial that the business community is always trying to catch up with him. His best deal yet is always one behind. His activities generate a mixture of respect and wariness. He makes all major decisions and a lot of minor ones concerning group activities and prefers to carry figures in his head. Rumasa is intensely secretive, yet Ruiz-Mateos has earned respect for his willingness to take risks where others have preferred caution.

Ruiz-Mateos, just approaching 50, is a curious mixture of contradictions. He revels in being an entrepreneur, in buying and selling. He appears to have a wholly un-Spanish trader's instinct. Yet in many other ways he is profoundly Spanish. For instance, he is enormously patriotic, deeply Catholic and has 12 children. Within Rumasa he is a trailblazer, an almost Japanese sense of paternalistic corporate identity. Rumasa's system of the easy unwilling or unable to adapt.



Jose Maria Ruiz-Mateos: an acute understanding of the kind of conflicts that develop in small family-run businesses

Coming himself from a small family-run sherry business in Jerez, Ruiz-Mateos had an acute understanding of the kind of conflicts that develop within such enterprises, enabling him to move in and make an offer. A good part of the 230 odd subsidiaries and affiliates in the group were acquired in this way.

Not all such moves have been uncontested. Two years ago, for instance, Rumasa's takeover of the old-established drinks group, Garvey, was unsuccessfully challenged by some family shareholders.

One also suspects that Ruiz-Mateos's will to succeed has been inherited from the special background of Jerez de la Frontera, near Cadiz. This region owed its prosperity to the sherry trade which was dominated for years by aristocratic landowning families epitomised by the Domenechs. The family Bodegas de Zafra Ruiz-Mateos live very much in their shadow.

Perhaps it is no accident that the drinks trade is the sector which Ruiz-Mateos has penetrated most. The Rumasa group has acquired a dominating position in Spain. It controls 94 per cent of the production and sale of sherry (domestic and foreign), 30 per cent of Rioja region wine, 30 per cent of sparkling wines and Catalan sparkles, 80 per cent of Cordoba's Montilla, and 87 per cent of La Mancha region wines.

Ruiz-Mateos is a habit, as do his executives, of wearing Rumasa tie-pins and cuff-links.

He strives his success to luck. He also refers a lot to what he calls his "destiny". But the answer is certainly more complex. Rumasa (Ruiz-Mateos SA) was founded in 1961 when the Spanish economy was beginning to boom; enjoying growth rates over 6 per cent a year. His initiatives were all in sectors of high growth and usually untapped potential.

Money was cheap and easily available—though here critics of Ruiz-Mateos maintain Rumasa benefited from the patronage of Spain's largest commercial bank, Banesto, through Opus Dei connections. Also, as one banker commented: "The field was as it still is in Spain—open for a good entrepreneur. There were few controls and little competition."

The drinks trade was where he began and arguably it remains the core of his business. His first break came in 1958 when he managed to secure a 99-year exclusive supply contract for sherry to Harvey's of Bristol. This was a deft performance because it meant during Harvey's away from its 13 traditional suppliers.

The contract provided just the kind of solid collateral Ruiz-Mateos needed to expand and diversify (the contract with Harvey's terminated when it was taken over by Showers, prompting Ruiz-Mateos to buy Williams and Humbert). The formation of Rumasa followed three years after the conclusion of this Harvey's contract.

Rumasa is currently capitalised at Pts 17bn (£142m) against its original of Pts 300,000. Ruiz-Mateos owns 50 per cent of the shares and the remainder is held in 10 per cent blocks by five close members of his family. Affiliates and subsidiaries in the group



Trevor Humphries  
Sherry barrels being manufactured from American white oak at the Ruiz-Mateos cooperage at Jerez de la Frontera

are either owned and controlled directly by the holding company or through two publicly quoted investment companies, Rumasa and Rumasilver, in each of which Rumasa has the controlling stake.

Ruiz-Mateos is reluctant to discuss the structure of Rumasa and is hard to pin down on how he operates. However, he is emphatic on one aspect: "as a private company we are not obliged to publish consolidated accounts." He also says he has no plans to do so in the near future. The accounts he is willing to show give little indication of group operating performance.

The drinks trade, according to Ruiz-Mateos, accounts for 25 per cent of Rumasa activity, and drinks exports comprise the bulk of the group's \$188m export earnings. Nevertheless banking is increasingly becoming the most important interest and now accounts for 35 per cent of group activity.

Ruiz-Mateos started off in banking in his native Andalucia by buying a tiny one-branch bank in Cordoba with a Pta 5m (£71,000) capital. In the 1960s boom, banking was good business, and he quickly exploited the commercial value of a bank licence. Sr. Ruiz-Mateos has bought, sold or renamed at least half a dozen banks. He also now possesses 18 commercial and industrial banks in Spain, plus three overseas.

Rumasa banking interests combined represent the eighth largest group in Spain in deposit terms. Its principal banking assets are assessed at over \$1bn, equivalent to 60 per cent of total assets. Bankers consider this a high figure.

This concentration of banking interests has been the target of much speculation recently. Spain's four-year-old economic recession has put a tremendous squeeze on bank profits and enforced far more rigorous management. Small banks have proved the most vulnerable to the crisis.

Ruiz-Mateos has accumulated

most prestigious leather/fashion house, Loewe. Other new purchases include the sparkling wine producer, Segura Viuda, a Seville-based perfume plant, and a tin mine in Northern Spain. He has also opened two new hotels costing \$35m.

In the past two years Rumasa claims its investments have created 7,500 new jobs and the group workforce is now 38,000. A measure of Ruiz-Mateo's ambition is this statement: "We have repeated many times that Rumasa aims to have 100,000 jobs in the organisation."

He still sees future growth outside manufacturing and essentially in the service and tertiary sectors. He wants to move more into distribution, taking advantage of group products in the drinks and hopefully foodstuffs sectors. He has an eye for Latin America—he wants to start up a wine retail distribution chain countrywide, something which has yet to be exploited in Spain. But he is coyly ambivalent on what will happen to Rumasa's banking interests.

It has been widely rumoured that Ruiz-Mateos has his eyes on some form of association/partnership with Banesto. He says that he has always had close ties with the bank and in private would not be adverse to a Rumasa-Banesto association.

One scenario is that he would sell his banks to Banesto and in return become the largest single shareholder with a place on the board, which would then enable him to become the latter's chief executive.

Banesto is certainly facing important changes in its board because several key members are due for retirement. But he might find such an establishment position incompatible with that side of his character that is always dreaming new schemes.

## Office roulette

THE DECISION where to locate an office is a crucial one for any board. Gone are the times when they were usually sited in or near a company's principal market.

Nowadays, with sophisticated communications, the decision need not be so obvious, so the relative costs of different locations have become an increasingly critical factor in the choice.

According to a new survey,\* Dublin is the cheapest city in Europe and the U.S. in which to locate an office, with Frankfurt furthest the most expensive.

Taking into account executive and secretarial expenses, office rental and car costs, the annual price tag for an office in the Eire capital is U.S. \$53,000 at January conversion rates—this is about 30 per cent less than London, 40 per cent below the cost in New York, over 55 per cent below the rate for Paris and some 60 per cent less than what it would cost in Frankfurt.

The survey was compiled by Management Centre Europe, an independent management development and information organisation based in Brussels.

Executive expenses included the average local salary, social security payments and pension contributions while secretarial remuneration was based on the cost of a bilingual secretary.

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Companies almost always make some contribution towards legal expenses, stamp duty, estate agent's fees, survey fees and advertising costs for both the sale and purchase of properties.

Many companies will also pay reasonable expenses for accommodation and travel of both employee and spouse visiting the new location to inspect properties. Where an employee is required to start a new job before the family has found a new house, most companies will reimburse the employee for the cost of return trips to the old location to visit the family.

Companies also often help with bridging loans, loans at preferential rates and a mortgage subsidy. Other help usually includes removal expenses, the travel costs of the family at the time of the move, and a disturbance allowance.

\* International Transfers

Europe and the U.S., available from Management Centre Europe, avenue des Arts, 4, Brussels, price 15,000 Belgian francs;

Accepting a Job Abroad: a practical guide, BIM, Management House, Parker Street, London WC2, price £7.50;

Employee Relocation Expenses, IPM, Central House, Upper Woburn Place, London WC1, price £5.50.

such subjects as tax, exchange control and investment, family arrangements, property and personal effects and returning to the UK.

It is a comprehensive document and advises, for example, that expatriates should, before leaving, advise their local tax office in order to establish a status for income tax purposes. It should also be established whether an expatriate will continue contributions to an existing UK pension scheme or transfer to an overseas one.

While National Health Service medical cards should generally be surrendered, they should be retained if going to Poland, Bulgaria or Romania, since it may have to be produced to obtain reciprocal health treatment.

Expatriates should also check that any life assurance and personal accident insurance policies are not invalidated by moving abroad.

The BIM study is based on a review of 18 company policies, including Alcoa of Great Britain, Boots, IBM and Pilkington. It says that in many organisations assistance is given to new employees only in exceptional circumstances.

It is also not uncommon for companies to have different policies for married and single employees with the allowance payable to single employees being usually less than that payable to married employees.

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Arnold Kransdorff

### Collateral to expand

The drinks side of Rumasa is reckoned to be worth Pts 17bn (£142m), of which almost \$40m is accounted for by UK wine and spirit imports. Williams and Humbert. His other UK interests include the retail chain, Augustus Barnet.

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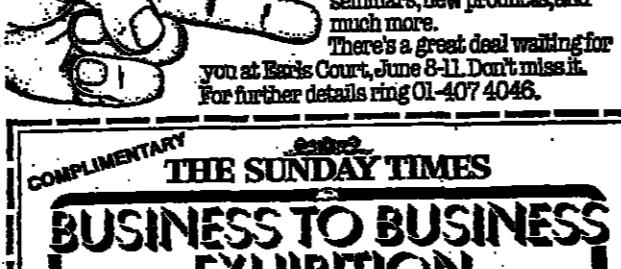
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THE SUNDAY TIMES

# Where people take to art

BY MALCOLM RUTHERFORD.

WINSTON-SALEM, North Carolina, is tobacco country, even to most Americans. Nowadays, however, it has another distinction: it spends more money on the arts per head of population than any other city in the U.S. and perhaps in the world.

A recent two-day visit there was spent roughly as follows. Visit North Carolina School of the Arts where dance, concert and theatre rehearsals are under way all over the place. Attend honorary degree ceremony at same school. The recipients include Rosemary Harris, the English actress who lives nearby, Agnes de Mille and José Ferrer. Look in at reception where people are talking about raising yet more money for cultural expansion. Attend performance of La Sylphide. Go to black-tie dinner where patrons mingle with artists.

## Companies

The pattern of the next day is much the same except that attention switches to the visual arts. There is great excitement because the Equitable Life Assurance Society has just joined the Rockefeller Foundation and the National Endowment for the Arts in putting up more money for art scholarships and art purchases. The fund will be administered by the already flourishing South-eastern Centre for Contemporary Art (SECCA). It is the first time that Equitable has gone in for sponsorship of this kind, but Mr. Cox Ekland, the corporation president, says he is confident that other companies will follow.

It is true that more people in America now go to dance, concerts, theatre and museums than to sporting events, but Winston-Salem is still out on its own. At the exhibitions the directors from the galleries in Washington are there in force looking for acquisitions for the national collections. There is a man from the British Council trying to discover how arts patronage works in these days of government cuts. All the glossy arts magazines have attempted features on the place's secret, but none of them have really found an answer.

## TV Radio

BBC 1  
+ Indicates programme in black and white

6.40-7.55 am Open University (ultra high frequency only). 9.35 For Schools, Colleges, 1.15 pm News, 1.30 The Flumps, 2.00 You and Me, 2.14 For Schools, Colleges, 3.20 Pobol y Cymru, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Lassie, 4.40 Jigsaw, 5.05 John Craven's Newsround, 5.15 Ask Aspel.

5.40 News, 5.55 Nationwide (London and South East only)

6.20 Nationwide

6.55 Boobs in the Wood

7.05 Sykes (London and South East only)

7.35 Dick Emery—Take 2

8.30 Rings on Their Fingers

9.00 News

9.25 Dunkirk (The Story Behind the Legend)

10.25 The Crystal Gayle Special

11.15 Platform One: The Rt Hon. Barbara Castle in conversation

11.45 Regional News

All Regions as BBC 1 except as follows:

CYMRU/WALES — 10.25-11.00

I and Ysgolion 5.15-5.40 pm Bilingual, 5.55-6.20 Wales Today, 7.05-7.35 Heddwyn, 11.45 News and Weather for Wales.

SCOTLAND — 1.10-1.15 pm The Scottish News, 5.55-6.20 Report Scotland, 7.05-7.35 Sykes, 10.25 Current Account, 10.55 Crystal Gayle Special, 11.45 News and Weather for Scotland.

NORTHERN IRELAND — 5.55-6.20 Scene Around Six, 7.05-

7.35 Hello Sunshine, 11.45 News and Weather for Northern Ireland, 12.00 pm The Good Word, 1.30 Just Your Finger in the Dial, 5.15 Survival, 6.00 ATV Today, 7.05-7.35 Ulster Television News, 11.30 S.W.A.T.

ENGLAND — 5.55-6.20 pm Look East (Norwich); Look North (Leeds, Newcastle); Look Northwest (Manchester); Midlands Today (Birmingham); Points West (Bristol); South Today (Southampton); Sportight South West (Plymouth), 7.05-7.35 East (Norwich); The Norfolk Coast; Midlands (Birmingham); Look North (Leeds); Beneath the Pennines; North East (Newcastle); Spike's Night; North West (Manchester) Contrasts; South (Southampton) The Getaways; South West (Plymouth) One and All; West (Bristol); Trees For All Seasons.

BBC 2  
6.40-7.55 am Open University (ultra high frequency only). 9.35 For Schools, Colleges, 1.15 pm News, 1.30 The Flumps, 2.00 You and Me, 2.14 For Schools, Colleges, 3.20 Pobol y Cymru, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Lassie, 4.40 Jigsaw, 5.05 John Craven's Newsround, 5.15 Ask Aspel.

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BBC 3  
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5.40 News, 5.55 Nationwide (London and South East only)

6.20 Nationwide

6.55 Boobs in the Wood

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BBC 4  
6.40-7.55 am Open University (ultra high frequency only). 9.35 For Schools, Colleges, 1.15 pm News, 1.30 The Flumps, 2.00 You and Me, 2.14 For Schools, Colleges, 3.20 Pobol y Cymru, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Lassie, 4.40 Jigsaw, 5.05 John Craven's Newsround, 5.15 Ask Aspel.

5.40 News, 5.55 Nationwide (London and South East only)

6.20 Nationwide

6.55 Boobs in the Wood

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BBC 5  
6.40-7.55 am Open University (ultra high frequency only). 9.35 For Schools, Colleges, 1.15 pm News, 1.30 The Flumps, 2.00 You and Me, 2.14 For Schools, Colleges, 3.20 Pobol y Cymru, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Lassie, 4.40 Jigsaw, 5.05 John Craven's Newsround, 5.15 Ask Aspel.

5.40 News, 5.55 Nationwide (London and South East only)

6.20 Nationwide

6.55 Boobs in the Wood

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BBC 6  
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9.00 News

## Design

## The vision of Benois

by ROY STRONG

I was too young ever to have seen any of the great productions Alexandre Benois created for Diaghilev. My first awareness of his work came through a dustjacket; he designed for Cyril Beaumont's *Ballets Russes Past and Present* (1946) which remained for long unsold in a bookshop in the suburbs of North London until snapped up for me at half-price a few years after. I still have it, a little torn, but it has all the Benois magic and facility. Crimson curtains are looped back to disclose a group of dancers adorning a rococo carouche, the ghost of Petrushka. Vestris in a nodding ostrich plumes and panther skin. Giselle looking more like Alice, a bacchante from a neo-classical ballet and tartan-clad Rueben from *La Sylphide*. With its haunted romanticism and echoes of the vanished grandeur of the 18th century it epitomised the mainstays of Benois' gentle art.

Benois lived to the enormous age of 90, dying as recently as 1960. It is amazing to think that he was well over 40 when the Russian Revolution broke out, that his final production with Diaghilev was in 1924, and that his last production of all was his 11th version of *Petrushka* for Covent Garden in 1957. In the same year he designed *Nutcracker* for the Festival Ballet. These are the only Benois sets and costumes that I have ever seen on stage, and neither struck me as visually memorable but rather pale reflections of an earlier tradition rendered obsolescent in the post-war explosion in theatre design responding to new materials and new methods. In other words they struck me as old-fashioned and at 87 he was unlikely to have supervised the

The Benois designs stretch from *Le Pavillon d'Armide* in 1907, his own conception, to *Giselle* 40 years later. One is firstly struck by the unchanging style, pen and black ink and

painting of the cloths or the making of the costumes. For, as my wife always says, "One is only as good as one's workshops," and that what a designer produces is not a drawing but an effect seen from the auditorium of which a drawing is only one fragment of a highly complex process. No supervision and the magic evaporates, as witness the re-creation of Oliver Messel's *Sleeping Princess* by the New York City Ballet without his eagle eye constantly to check and advise. And magic vanishes too over the years as sets and costumes gradually run down hill until they are only approximations to the original's vision. And at that point a designer asks for his name to be removed from the programme!

All this is important to bear in mind when looking at the delightful exhibition of some 60 Benois designs recently at Hazlitt, Gordon and Fox. The fact that designs for the theatre are framed and exhibited as drawings in their own right should never be a prime intent for the designer. They are elements of a working process. I confess myself prejudiced in Benois's favour, because I am aware the whole time of that process, that they are working drawings often executed hastily under pressure and necessarily covered with annotations on cut and colour and effect. One respects this. Bakst, who was the greater designer and draughtsman, conceived each drawing as a work of art and as such seems to me to have entirely the wrong approach.

The Benois designs stretch from *Le Pavillon d'Armide* in 1907, his own conception, to *Giselle* 40 years later. One is firstly struck by the unchanging style, pen and black ink and



Designs for children's toys, Nutcracker (1938)

Columbine and Harlequin are from Meissen figures, utterly exquisite, while those who arrive in fancy dress must be attired too in the excesses of les farceuses. For the real

Nutcracker one must look at his delightful designs for the children's toys, the jack-in-the-box or the Nutcracker himself.

This is what makes the *Petrushka* (not my favourite ballet) designs for the original production of 1911 his most enduring and potent theatrical creation. For once he has been unable to voyage into an artificial arcadia. Here he is crystallising part of the Russia he loved which was shortly to vanish. Here there are detailed sketches of samovars, for crude peasant decorative paintings on the showman's booth, endless views of St Isaac's cathedral which makes up the backdrop to the first scene and marvellous sheets with studies of the gaily painted windows with their shutters that adorn the great proscenium arch. It is Russia recalled with an intensity in far away Paris. No one since has been able to replace that vision and in the world of the theatre that is the ultimate compliment.

With the world première in Stockholm of Per Olov Enquist's *The Night of the Tribades* in 1975 the first Swedish dramatist of world stature since Strindberg may be said to have arrived. The next two plays, written in collaboration, revealed Enquist's radical political stance as much as his interest in the vagaries of the human psyche. Both feature strongly in *To Phaedra*, which had its world première last month not in Sweden but in a poetical Danish translation by Ole Brandstrup, at the Royal Theatre in Copenhagen.

His first play enjoyed a world-wide popular and critical success, except in the U.S. where it fell foul of wrong-headed casting. Its protagonist was the aberrant Swedish dramatist August Strindberg, whose attitudes to the theatre and to two of the women in his life were subjected to searing critical analysis by Enquist. It was the first member of a trilogy about destructive "love," of which *To Phaedra* is the second. The later play is written in various rhythmic metres, and includes some alexandrines reminiscent of Racine, iambic pentameters, and a good deal of the kind of short staccato but pregnant blank verse practised by Bond. As in his predecessor Enquist pulls no verbal punches. It abounds in provocative metaphorical allusions, as in the heading to one of the eight "songs" (rather than "scenes") into which the play is divided. There "The labyrinth" is a euphemism for the female parts that Phaedra exploits unwillingly for possession and sexual fulfilment. Many of the poetical similes, pace Freud, revolve suggestively around the bodily functions.

The vibrant quality of the writing may be gathered from the Swedish text which Norstedt has published in Stockholm to coincide with the Danish première. Enquist adds a revealing postscript containing his working notes, from which one working notes, from which one

may learn, for example, that his wish to emulate Racine and more recent adaptors in retelling the tale of the tragic Athenian queen of the title was sparked off by the case-history of a humiliated middle-aged Russian wife. Unlike his predecessors, however, Enquist has not updated the story, but set it squarely in antiquity. Only the psychological analyses belong to the present century.

Set in a gloomy abstract setting and dressed in pseudo-antique costumes (by Charlotte Clason), the telling production is by Lone Baethholm, who married the author on the eve of the premiere. Her production must, on that account alone, be taken to be authentic and fully in accord with his wishes. Gitta Norby—whom I always think of as the Diana Rigg of the Royal Theatre—is the ill-used protagonist, who accuses the egotistical Theseus, as she is about to take her own life, of having used her body as a mere physical outlet for his passions. Unrequited love and uncontrollable eroticism, but also personal and social tyranny, contribute to her downfall. In the seduction scene, Miss Norby pulls out all her manifold histrionic stops, unashamed, as she is, to display her feelings, her sadism, her desires, her rebelliousness, and her bodily charms without inhibition.

Niels Vigild gives a convincing portrait of the ascetic, athletic Hippolytus, a bit of a puritan perhaps, but by no means a prude: merely a dissenter against the time-honoured demands of an establishment that is typified by his unyielding father (Erna Müller). Though ideally staged, the Danish version is not without some weakness in the casting. A compelling feature is the quasi-pop incidental music by Kim Sagid and Bo Stiel, some of it produced by a synthesizer, planned by Enquist and his director as an integral element of what he conceived as a "melodrama" in the true sense of the term.

## Arts news in brief

American pianist Stephen Bishop Kovacevich will be joined by a specially formed orchestra of young soloists tonight to perform a Mozart piano concerto and works by Mahler and Richard Strauss to raise funds for Jacqueline Du Pré research fund into multiple sclerosis. The concert, conducted by 23-year-old Shell prize winner John Whitfield, is in Christ Church, Spitalfields.

Tickets are £2.50 and £4, available at the door of the church.

Marks and Spencer is helping to finance Plays Umbrella, a season of new plays by young playwrights which Riverside Studios is presenting from Friday 8 to August 10.

The plays, by Nicholas Wright, Mustapha Matura, and Tunde Isok, among others, were originally part funded by the Ministry of Overseas Development to focus on the relationship between Europe and the rest of the world. They fell victim to the Government cuts but the idea has now taken off again.

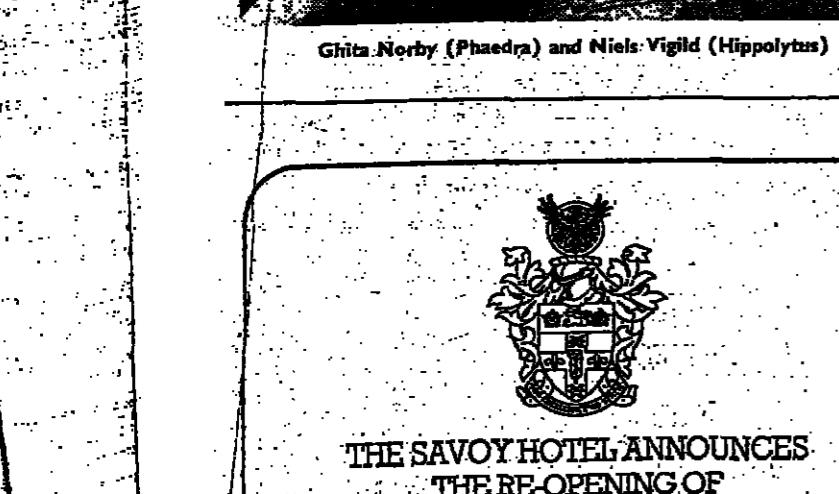
Riverside has been successful in recent weeks in finding commercial support from IBM to cover some of the costs of its

current production of Julius Caesar and from Honeywell for its annual open day.

The handwritten full orchestral score of Benjamin Britten's opera, *Gloriana*, valued at £60,000, has been presented to the British Library as a gift to the nation by the executors of the Britten estate and the trustees of the Britten-Pears Foundation.

*Gloriana* was composed for the Queen's coronation in 1953 and dedicated to her. She has given permission for the gift to the British Library.

Actors in rival BBC pro-



Gitta Norby (Phaedra) and Niels Vigild (Hippolytus)

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## THE ARTS

## Covent Garden

## Elly Ameling by MAX LOPPERT

The pleasures of a song recital by Elly Ameling, which are profuse, depend to a notable degree on her art of contradicting the expectations she naturally arouses. In demeanour and dress, fragrant but never forward, her platform presence hardly prepares one for the skill with which all her programmes have been compiled or the subtlety and resource of her performances; the voice, sweet, clear, and unfailingly true but limited in volume and substance (on Sunday evening it sounded, in fact, in slightly less than best condition) would seem to deny her a wide range of expression. So it becomes a delightful occupation to discover how much more there is to this singer than first impressions allow, and one more delightful still to appreciate the degree of sophistication implicit in her artistry.

This sophistication takes a number of forms. In Schubert, of whose songs Miss Ameling is now a hardly rivalled interpreter, it is the grateful act of "just singing" the songs that at the same time does not scamp textual subtleties—*An den Mond* was a lesson in the pacing of a strophic song, *Du Alter mich nicht!* a study in carefully graded verbal niceties. In a most welcome Mendelssohn group, the phrasing was quite as limpid as this composer requires, yet the banality that comes from taking his too courteously was easily kept at bay. Perhaps in the *Hexenritt* a natural supply of darker vocal colour might have lent a greater dramatic focus; but the problems here had more to do with a piano ill-voiced in its bass register, and with Dalton Baldwin's under-vitalised account of the piano part—intermittently throughout the recital, Mr. Baldwin left the oddest impression of playing only to and for himself.

No less sophisticated was the response to Poulenc, for it involved a refusal to fall in with currently circulated views on how this composer should be delivered; whereas too

many less-experienced singers attempt, in a cycle such as the late *La Courte Paixie*, to purvey a feigned Gallic urbanity, Miss Ameling opens the deeper vein of melodic simplicity in the music showing at the same time why Poulenc has won, and has deserved to win, his current popularity. (Not that the reading was funless; it had gaiety, wit, and poise in plenty.)

But perhaps the most remarkable achievement of the evening was to persuade the listener that a voice of this timbral density and character belongs fitly in Spanish song, that say the long, flamenco-inspired melismata of Turina's *Castores* flow vibrantly in its tones. Such persuasion eagerly completed, Miss Ameling proceeded, in three encores, to supply the by now redundant but still immensely pleasing evidence of her linguistic virtuosity a Japanese lullaby, *Der Musensohn*, and Rossini's *La danza*. This was her first recital at the Opera House; no doubt, given its success, we can expect many more.

## St. John's, Smith Square

## Gemini by ANDREW CLEMENTS

Over the next two weeks the ensemble *Gemini*, directed by Peter Wiegold, is giving a series of concerts and "participatory workshops," divided at the cost of much of the fine detail; ideal crowd in too rapidly and too much is apparently the casual result of coincidence. Passages more obviously calculated fall more easily on the ear, but there are precious few of them.

Would that there were as many incidents in Peter Wiegold's *Le Flowers* appear on the Earth, a BBC commission written in 1977-78 for Gemini and receiving its first public performance here. The scale of the work is large (over 35

minutes) and the theoretical apparatus it carries of at least passing interest: the work tries to liberate natural (i.e., untempered) tuning and to build its melody and harmony upon a single harmonic series. But there are not enough details of sufficient interest to flesh out such an ambitious scheme. The instrumentation includes an important part for the Indian santoor, a cross between a zither and a cimbalom; after the initial novelty of its sound wears off, its tonal resources do not really measure up to the demands that Wiegold makes of them.

Jazz education course

The Jazz Centre Society is running a jazz education course from July 21 to August 1 at Rutherford School, Penfold St., London, N.W.1.

It is a comprehensive course aimed at people who have attained an intermediate standard on their instruments.

Harmony, arranging, composition, ear-training and ensemble playing in big bands are among the aspects of jazz making which

will be covered by musicians including Olaf Vas, Jimmy Hastings, Dave Cliff, Peter Ind and Eddie Harvey.

Classes run from 10 a.m. to 5 p.m. every day and Barbara Ind, who is organising the course for the JCS, says the aim is to have eight students per tutor.

Full details from Barbara Ind o/o the JCS, 35 Great Russell Street, London, WC1.

## AEROSPACE INTO THE EIGHTIES AND BEYOND

London  
26, 27, 28 August 1980

The Financial Times and the Royal Aeronautical Society have joined forces to sponsor this major conference in London and have brought together distinguished leaders from the UK and world aerospace industries to give their views on the problems and prospects for the industry in the next decade.

Economic difficulties, the soaring cost of fuel and the prospect of exhaustion of the world's oil resources, the intensifying international competition for world civil and military aerospace markets will be some of the topics to be discussed.

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# FINANCIAL TIMES

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Tuesday June 3 1980

## The cost of indecision

**DESPITE THEIR** passionate belief in keeping politics out of business, several Conservative ministers have managed to earn a good deal of antagonism and disdain from businessmen who have found themselves on the wrong end of highly political Government decision-making. Last week's clumsily-handled appointment of a new chairman for the British National Oil Corporation, which led to the immediate resignation of one board member and a good deal of dissension among other managers, was only the latest instalment in a succession of embarrassing rows between Ministers and public sector industrialists.

### Vacillation

The controversy surrounding Mr. Philip Shellard's appointment to head BNOC arises not because of his lack of experience in the oil industry. The problem is that his appointment is tied in with the political uncertainty about BNOC's future, and the lack of consultation between the BNOC board and government. In two other recent decisions—taxing North Sea Gas and expanding the 7th North Sea licensing round—the Energy Secretary reached the right conclusion in the end and may yet do the same with BNOC. But the delay and vacillation that has surrounded the decision-making has damaged confidence in the government's grasp of these major issues.

### Stability

Indeed, this is one of the best arguments for reducing the amount of political intervention in industry. But indecisiveness is not a for m of non-intervention. On the contrary, a non-interventionist Government has to take far-reaching decisions quickly, and then stick to them. Broadly the Government has two options for public sector industries. Either it can pull out altogether and give up all managerial control, even if it retains some financial commitment, as it has in British Petroleum, for example; or it must define a clear framework of managerial structure and economic objectives within which professional management should be allowed to operate with the maximum of discretion. And if this option is adopted, both the structure and the objectives must be workable, realistic and, above all, stable. The present relationship between the public sector industries and the Government conforms to none of these requirements.

The most disturbing aspect of Minister's indecisiveness is that the frustrating delays are often

## Mrs. Gandhi must act

ONE MONTH AGO Mrs. Indira Gandhi was saying: "I am the least powerful head of Government in the world." Today it is a claim which she can no longer make, nor use as an excuse for ducking decisions on the mounting problems of her country.

In Sunday's elections her party won control of eight of the nine states where elections were held. She now controls 13 of India's 23 states, but the statistics understate her power. Of the major states only Tamil Nadu, West Bengal and Kerala are controlled by her opponents. Since January she has had a two-thirds majority in the lower house of parliament. She will shortly regain a majority in the upper house. Every two years state assemblies vote to renew one-third of the upper house. The last elections were due in March, but Mrs. Gandhi postponed them so that she could benefit from the revival of her fortunes.

### Striking change

All this is a striking change from the days after the Emergency ended in 1977. Mrs. Gandhi had her back to the wall—and briefly was in prison—as she fought to keep her freedom. But the police and, to some extent, the judiciary have changed their tune. The Janata coalition which crushed Mrs. Gandhi has long since crumbled. During the latest campaign amidst the drought-struck villages it had little to offer but factions in-fighting. Mrs. Gandhi had little to do to win. And, in terms of coming to grips with the problems she inherited, she has done little.

To dismiss her victory by saying that the electorate had no alternative would be to belittle her appeal. As an effective populist leader she has few equals in the Third World. She has confirmed that image in recent months, not least when she nationalised a further six commercial banks. But she has done little to reassure those who remember the excesses of the Emergency. Her dissolution in February of the State governments where elections were held on Sunday shows that she liked all the instruments in the orchestra to play her tune. Now, just as her opponents have had to come to terms with the reality

of her power, they also have to face the mounting star of her son, Sanjay.

At present a mere Member of Parliament, he has no state position and no formal party office. But it was he who chose many of the candidates who were elected this weekend. He has already made his mark in a negative way, through holding up policy making and decisions in the areas in which he is interested; these areas include industrial investment. Only 33 years old, he can now be expected to move further into the limelight—a thought which worries those who remember the lack of scruple he has shown in both his political and commercial forays.

Mrs. Gandhi has a formidable list of unfinished business and unresolved problems to tackle. There are five empty seats in her Cabinet which have to be filled. A budget has to be drawn up for presentation on June 18. And some serious decisions have to be taken on the country's long-term planning. The annual growth target of 5 per cent which Mrs. Gandhi sprung on the electorate in April is gone, like pie in the sky.

### Bitter battles

These problems include a dangerous level of political violence, particularly in long-simmering states like Bihar. There is also the agitation in Assam, where student demonstrators have stopped the flow of oil.

Then there are the economic problems of inflation exceeding 20 per cent and of the shrinkage in GNP caused by the drought last year—the worst this century. The oil bill too has risen. Last year the trade deficit was £1.25bn and this year it could exceed £1.7bn. India's reserves are still healthy, but have fallen 10 per cent in the past six months.

In the last four months Mrs. Gandhi has firmly established herself on the international stage—indeed today her Foreign Minister is due to fly to Moscow to talk about Afghanistan and next week she is sending senior officials to Peking. But she has done little to convince people that she is prepared to tackle her problems at home. She should do so now.

### Lost convoy

South Africa's military machine is a source of considerable pride to the country's embattled regime, facing as it does an international arms boycott. Periodically new weapons and equipment are paraded for public inspection.

The biggest show to date was intended for Republic Day late last week, when massed ranks of military ironmongery were prepared for display in 11 major cities. How frustrating, then, for the crowds waiting in Johannesburg, to be told the show was off. The biggest conundrum of all, for the biggest country in the world, is the reality

due not to the inevitable difficulties of making important cultural assessments, but to the problems of balancing ideology against business judgments. Ministers' impulses to second-guess their civil servants, who are already second-guessing each industry's professional managers, are exacerbated by the tendency for many business decisions with a political content to go up to the Cabinet for approval. The long chain of command, the number of links where unconventional judgments can creep in, are making the job of managing public-sector businesses at least as frustrating and difficult as under the interventionist Labour Government.

There is as yet precious little evidence to be believed, now it trials by 20 points and more in the local polls and its career seems on the verge of crashing for a miracle to avoid defeat.

Typically, today's election in California presents citizens of the state with the usual bewildering array of personalities and issues on which to pass judgment. They will obviously crown their native son, Mr. Ronald Reagan, as Presidential nominee of the Republican Party, but he is without opposition; they could conceivably give Senator Edward Kennedy a flickering hope of denying the Democratic prize to President Carter, but neither candidate grips the attention. Down in San Diego, they may elect the imperial wizard of the Ku Klux Klan as the Democratic candidate for the U.S. Congress;

in Santa Cruz on the coast, they will try and stop Lockheed from building parts for the Trident nuclear missile.

State-wide, they may opt to enact a 10 per cent surtax on oil company profits to fund mass transportation and to pass a rent control initiative, sponsored by landlords which has the express intent of making rent control next to impossible to put into practice. But, above all, the nation's eyes will be focused on what happens to Proposition Nine.

Parochial though some of the issues and personalities inherently are, the Californian judgment nevertheless often carries beyond its boundaries.

The biggest state in the union were in a separate country, its gross domestic product would make it the eighth or ninth largest nation in the world—California either sets trends for the rest of the country (certainly it never follows them) or, quite simply, it is sometimes freakishly different. Proposition 13 was the classic recent example, of the former rule; its current fate—the "pyramid game," just like the chain-letter scheme of childhood except that players put in \$1,000 instead of sending off post cards and vainly expect riches not an avalanche of correspondence in return—is, hopefully, proof of the latter.



Opposing camps or an unlikely alliance? Mr. Howard Jarvis, instigator of the California tax cuts (left); Jane Fonda and her husband Tom Hayden.

Proposition 9 is simple enough on paper: it would cut state income taxes in half from the current range of 1 to 11 per cent to 1 to 5½ per cent. This could have the typical wage earner about \$300, but he would have to pay more federal income tax, because state taxes are deducted from the federal levy. It would also index state taxes to the rate of inflation, though this is something of a side issue since California is already practising temporary full indexation this year and next and could presumably always make it permanent.

The attractions of Mr. Jarvis's latest scheme are obvious. Proposition 13 did not bring the state to its knees, as its opponents warned it might. The cushion of the \$6bn state surplus in 1978 helped, but it is even possible to argue, a little mischievously, that Proposition 13 served as a classic Keynesian stimulant tax cut in that it did stir spending and investment and thus maintain state revenues. Over the past two years, the state economy has outperformed the national average—both in growth and once the immediate effects of the cut in taxes had passed, in inflation.

In the 12-month span to the end of April, California's consumer price index went up by 17.7 per cent compared with 14.7 per cent nationally, largely because of the great local weight given to interest and to the cost of petrol. Though affected by the current recession (unemployment jumped from 6 to 7.1 per cent last month) the Californian economy with its diversified underpinnings in the services, high technology and aerospace sectors, will, in the opinion of Dr. Raymond Jallow, chief economist for the United California Bank, still achieve some real growth in 1980. Moreover, the state continues to sit

on a budget surplus, generally estimated at roughly \$2.5bn, a tempting target for those who believe that the economies forced on the state government by Proposition 13 were managed without excessive pain and social disruption.

The likely failure of Proposition 9, owes at least something to the passage of time. There are signs that Mr. Jarvis, its author, and its only advocate, is beginning to bore the Californian public with his endless repetition of the same theme. Certainly he has not attracted the funding for his campaign that he got for Proposition 13 and over the weekend had to appeal for free TV time to carry on the fight.

many of its anti-recessionary tools and services. On a more sophisticated level, it is argued that indexation of taxes will in any case tend to reduce the state surplus and therefore the ability to meet sudden exigencies.

The fate of Proposition 11, which would impose the 10 per cent levy on oil company profits and use the estimated \$320m to \$400m annual return to fund mass transport and research into alternative energy, is also being keenly watched outside California. It is, in a rather pure form, a gauge of public sentiment about the oil industry, at a time of rising petrol prices and healthy oil company profits, and the industry should not be stripped of too

## TODAY'S ELECTION IN CALIFORNIA

CALIFORNIA'S Secretary of State is predicting that 69.5 per cent of the 10.6m eligible voters will participate in today's elections.

In the presidential primaries, Mr. Ronald Reagan is in effect unopposed on the Republican side, though the names of John Anderson, George Bush and others appear on the ballot. He is bound to win all the state's 163 Republican convention delegates in what is a winner-take-all primary.

President Carter and Senator Kennedy are in a close race for the 306 Democratic convention delegates, which will be awarded in proportion to the popular vote. Mr. Carter's share, combined with what he wins in seven other primaries today, is bound to give him more than the 1,666 votes he needs for the party's nomination. But Senator Kennedy is saying that if he beats the President today he will carry

his fight to the convention in August.

Senator Alan Cranston, Democratic whip, is expected to win his primary easily and to go on to beat whoever the Republicans select in their primary.

There are 11 State-wide initiatives, known as propositions, mostly dealing with local financial matters. The most important are:

• Proposition 9—Cutting State income taxes in half at a cost of \$4.5bn in lost State revenues.

• Proposition 10—Making it more difficult for local governments to enact rent control laws.

• Proposition 11—Levying a 10 per cent surtax on the oil companies, and using the proceeds for mass transportation and research into renewable energy resources.

There are countless local referenda and political primaries.

The debate has also become pretty savage, as it has on Proposition 10, the artfully drafted "rent control" initiative, in which the fund raising imbalance is even more stark (\$4.5bn for the landlords versus \$49,000 for the opposition). In both instances the anti-corporate forces are essentially contrasting affluence with deprivation; in their TV advertisements, they portray "big oil" as "pig oil" replete with pictures of swine feeding at the trough; they also, in Proposition 11, use xenophobia: "Shell oil" a TV commercial intones, "is foreign owned" and would put foreign workers

to work here, only pursued by the horsemen of the KKK. Cowboys in brilliant sunshine on Sunday morning, they were taking part in an ancient ceremony—the Indian Picnic Parade, celebrating the 50th anniversary. The missing half year is lost in the recesses of California's antiquity.

## MEN AND MATTERS

### Southern discomfort



"...and all who subsidise her"

sharply. High interest rates and the strength of the pound abroad have been particularly damaging to the company which exports about 40 per cent of its metal.

Still, not all is blackness. The subject of a current hype—the Flowers of the Field—is responding true to form. It is the top-selling hardback on W. H. Smith's shelves at present, and Cheetah, I hear, plans a 250,000 print run when it comes out in paperback.

### Digging in

Considering that it plans to spend about £250,000 punching 10 holes in a Welsh hillside, Anglo Canadian Exploration does not sound overwhelmingly optimistic about what it may find at the bottom of the said excavations. "I think we shall probably find enough gold to make a royal wedding ring," says ACE's London spokesman.

There is, of course, much more to it than that. The area around Ogofau, or Roman Deep, in Carmarthenshire, is rich in the tunnels and trenches left by the miners, geologists and crack-pots who have dug for gold on and off since Roman times.

The metal is undoubtedly there, and ACE, in partnership with Anglo Dominion Gold Exploration, has three years left on a 10-year licence issued by the Crown in which to find it. The company began rummaging around the area in great secrecy during the early 1970s, turning over rocks which had been untouched since the last prospectors cleared out in 1938.

In 1974, with gold around \$150 an ounce and enough evidence to justify bringing in the drillers, it laid plans to start "in-depth" prospections. Then came trouble. First, the National Trust which protects the landscape, refused to allow work on its land. And the lid was put on the project when the gold price slumped, at a time when ACE's parent, Quebec Sturgeon River Mines, was

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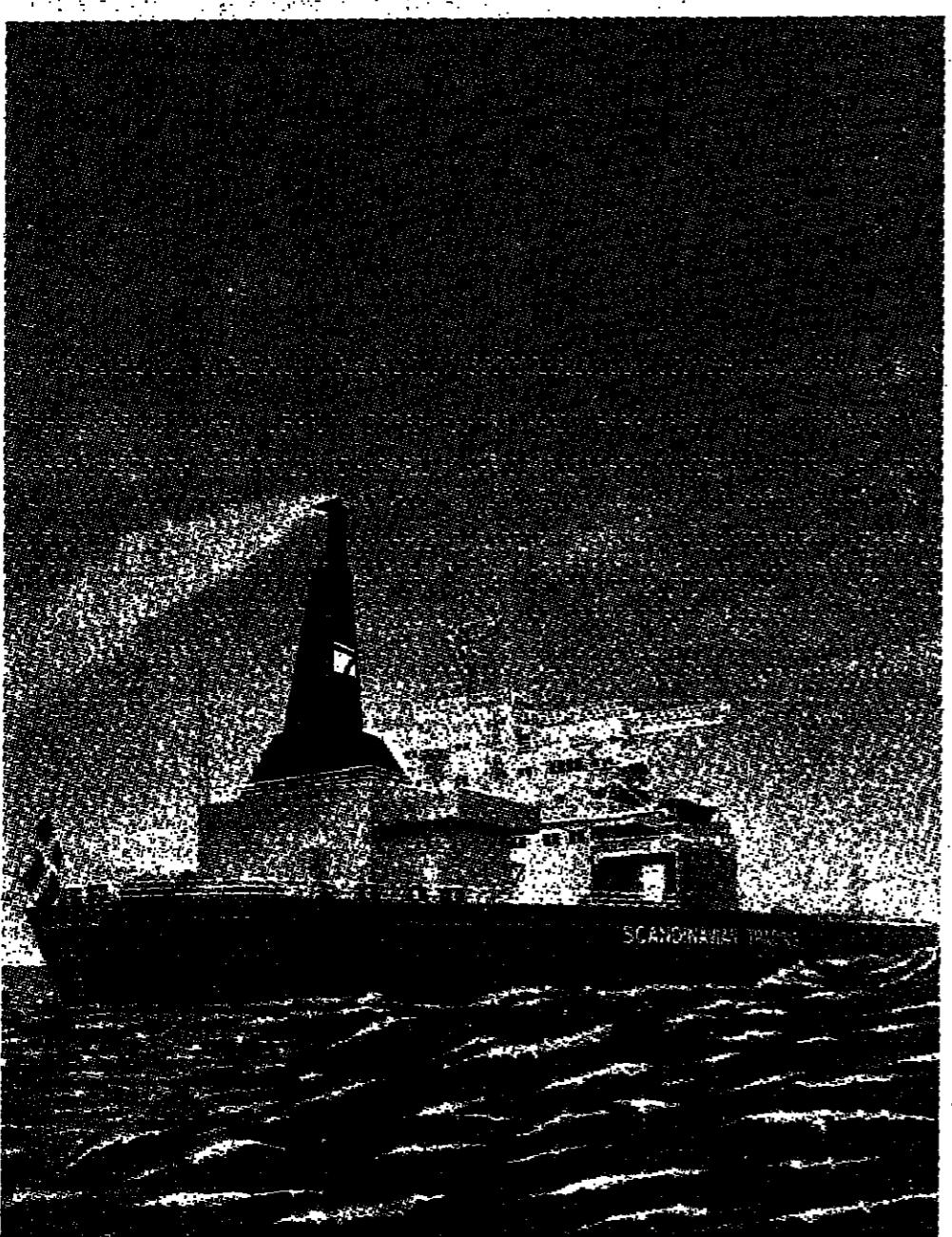
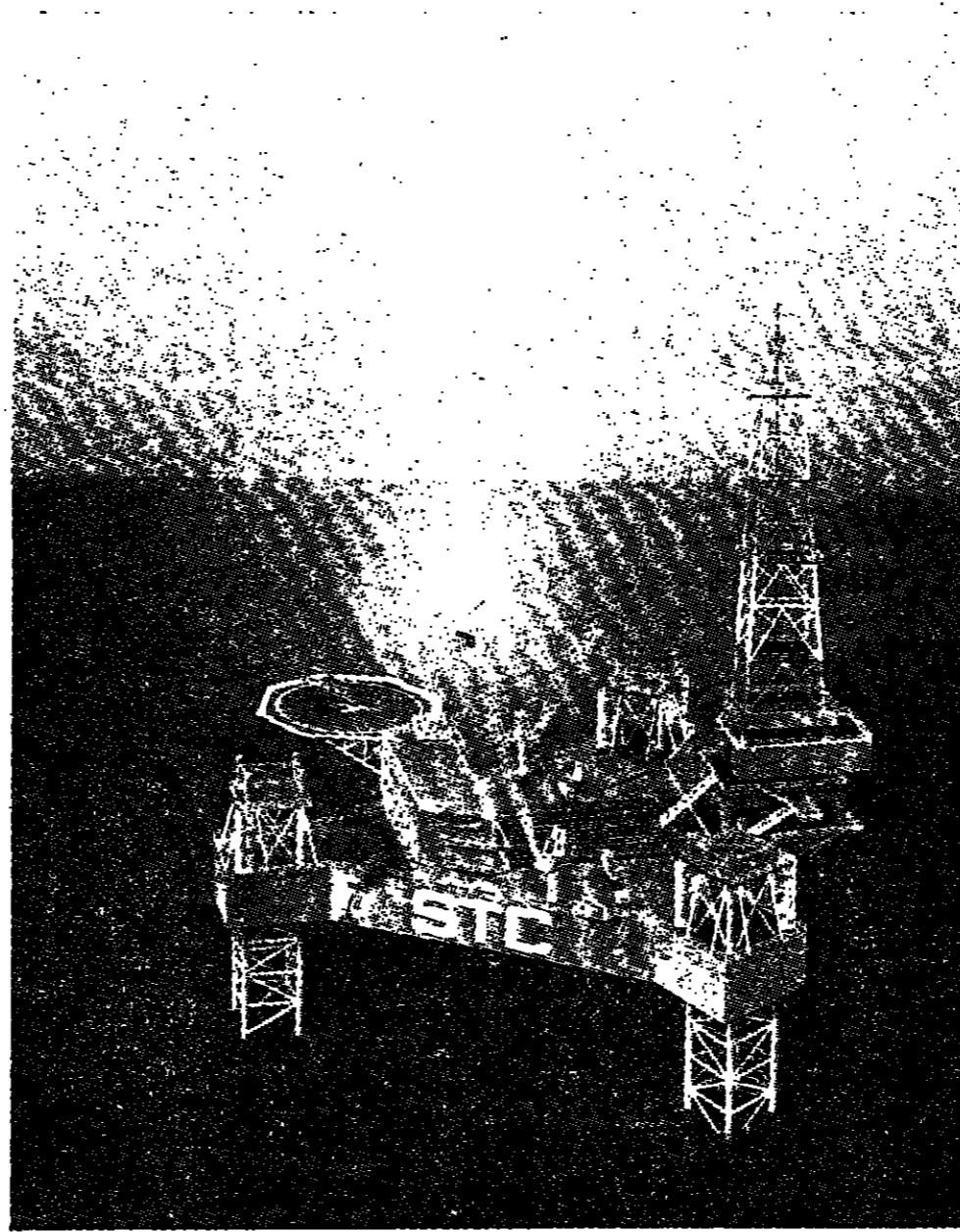
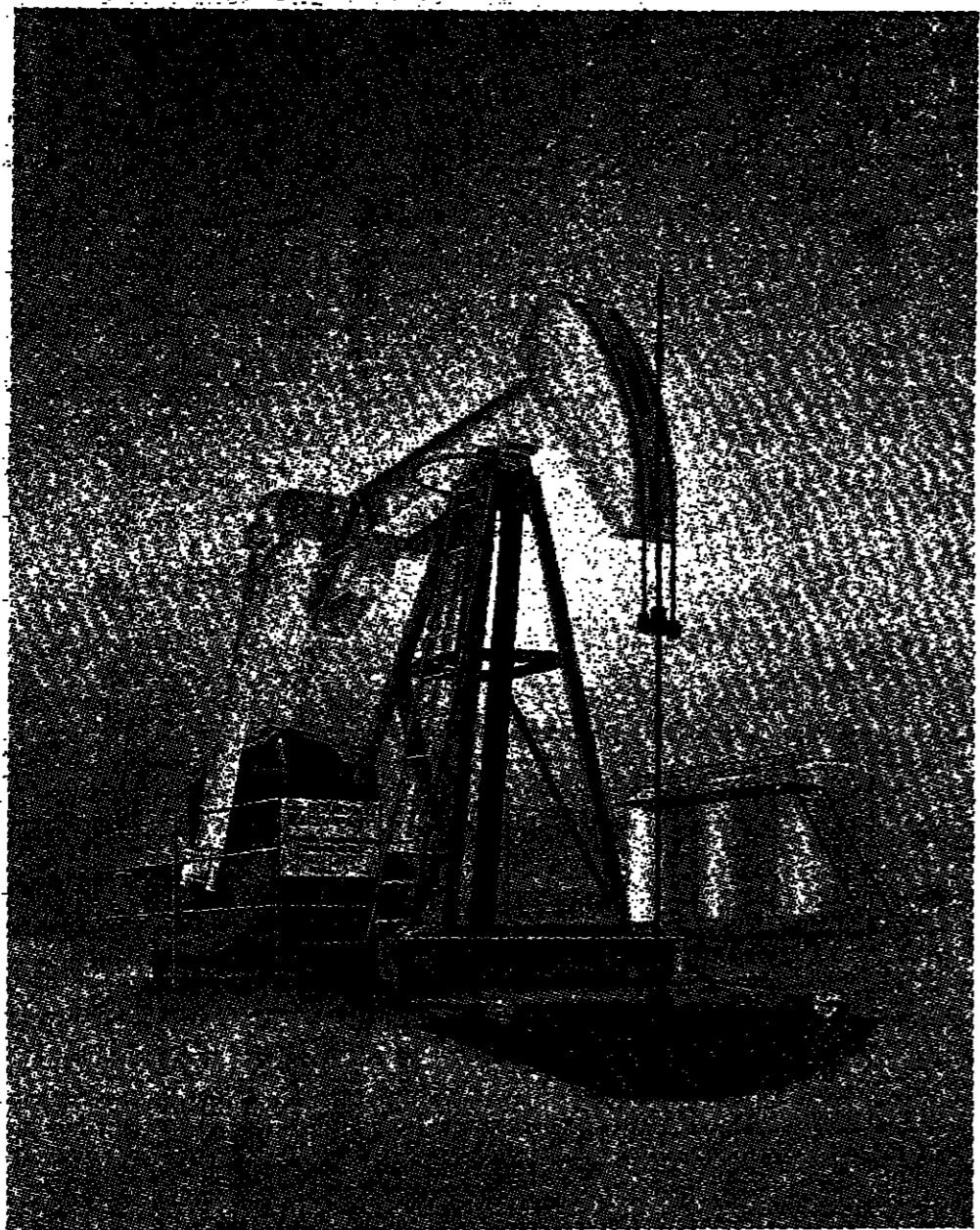
# FINANCIAL TIMES SURVEY

Tuesday June 3 1980

## WORLD OIL INDUSTRY

Although oil supplies appear to be more than adequate to meet the current, depressed demand, there is a general acceptance that the oil flow could be interrupted again. Meanwhile, exploration for new finds continues, on and offshore, to increase the sources of supply.

### The Swedes



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# FINANCIAL TIMES SURVEY

Tuesday June 3rd 1980

## Energy management is the goal

### Prices spiral still a burden

By Ray Dafter  
Energy Editor

A RATIONAL analysis of the world's oil supply and demand balance would lead to the conclusion that consumers would now be feeling reasonably comfortable—hopeful that there would be more than enough oil to meet their needs this summer and the coming winter. On this basis it would also be reasonable to expect some respite from the relentless spiralling of prices, so evident in the past 18 months.

The fact that none of this is happening is evidence of the fragility of oil supplies, in particular those from members of the Organisation of Petroleum Exporting Countries. The fact that prices have just risen again—this time by about \$2 a barrel—in spite of a slack market demonstrates that OPEC oil is as much a political weapon as an economic commodity.

So it is not surprising that major oil-consuming countries, especially those in Western Europe, the U.S. and Japan, will be looking anxiously towards Algiers early next week when Ministers from OPEC meet to discuss production strategies and pricing plans.

Once again Saudi Arabia is expected to carry the banner of the moderates. It will probably try yet again to restore some order to the now chaotic tariff structure which sees one country (Algeria) effectively charging \$38.21 a barrel—including

\$3 a barrel refundable exploration "fee" and another (Saudi Arabia) content with \$28 a barrel for its light "marker" crude.

Before the Iranian crisis in late 1978 that "marker" crude was a pricing reference point; the tariffs for other crudes were set around it according to their quality, impurities and closeness to consuming countries. This was how it was in December 1978 when Saudi Light crude was priced at \$12.70; Iranian Light was \$12.81; and Libyan Zueitina crude was costing \$13.90.

Since the end of 1978, some countries have raised prices no fewer than 13 times. And as time has passed, so the tariff system has fallen into greater disarray. Iran is now seeking more than \$37 a barrel for some of its oil, although Royal Dutch/Shell, British Petroleum and a number of Japanese companies have been resisting buying at such high prices. Libyan Zueitina oil now has a price tag of \$36.12.

#### Implications

These increases, approaching 200 per cent in some cases, are fuelling worldwide inflation and aggravating the generally depressed economic conditions. Mr. John Sawhill, the U.S. Deputy Secretary of Energy, last month reviewed some of the implications for the U.S. of the world's major oil importer. He pointed out—but a few days before the latest wave of price increases—that the U.S. would pay some \$90bn for imported oil this year.

"If we continue to spend at that rate, in just 12 years we will have exported cash equal to the trading value of all stocks listed on the New York Stock Exchange, well over \$1,000bn."

The U.S. Administration is aware that a large part of the West's transfer of wealth to OPEC nations is coming out of American pockets, has been campaigning within the International Energy Agency for tougher oil import targets. The move is seen by some of the other 21 IEA member countries

as an attempt to lay the foundations for stiffer energy measures to be presented back home, in the U.S. Congress.

As Saudi Arabia—the world's major oil exporter—has so far failed to bring about pricing unity within OPEC, the U.S.—the most oil-thirsty importer—has failed to win import target agreement within the IEA. Even so IEA ministers moved some way towards the U.S. position when they met in Paris on May 22.

The countries agreed to take energy management steps that would enable them to "substantially undershoot," the 1985 import ceiling of 26.2m barrels a day fixed last December. A communiqué from the Ministers said that it might be possible to take as much as 5m b/d less oil. However, this is not a firm target, as the U.S. would have liked.

Estimates within the IEA, which represents all the leading oil consuming nations except France, indicate that OPEC production in 1985 and 1990 might be no more than in 1978. Last year OPEC accounted for about 31m-32m b/d of the more than 51m b/d produced in non-Communist countries. IEA officials are concerned that if they are right the West could face a potential shortage of up to 5m b/d by the end of the decade.

#### Signals

The world has been shunted on to a new energy track on which high prices and supply uncertainties are leading to the development of non-oil energy sources, greater fuel efficiency and much lower economic growth than hitherto.

Recognising these signals, the IEA see measures now being taken reducing the ratio of gross primary energy consumption to a level equal to or lower than 40 per cent of oil equivalent. Oil would not

#### Ambitious

Again, taking the IEA countries as an example, it is expected that by 1990, oil will account for only 40 per cent of primary energy consumption as against 52 per cent at present. These expectations are somewhat more ambitious than the energy projections recently made by Exxon, the world's biggest oil corporation. Exxon reckons that oil's share of non-Communist world energy in 1990 will be about 45 per cent. By the end of the century oil's share could have dropped to 37 per cent.

British Petroleum has sounded recent warnings about such projections. Mr. Christopher Laidlaw, a deputy chairman of the London-based company, told an Amsterdam conference on May 23 that if there were no improvements in energy efficiency, fuel requirements by the non-Communist world by the year 2000 would approach 200m barrels a day of oil equivalent. Oil would not

be able to provide more than 25 per cent of that demand: 50m b/d—roughly the present level of output.

The leaders of major oil exporting countries can read various signals in such projections and strategies. These are:

• The West has heeded OPEC's warnings that oil cannot be exploited in the prodigal

manner of the past. This is demonstrated by changes in the ratio of energy growth to economic growth. It is also reflected in oil's lesser share of the overall energy market. Conservation, whether voluntary or brought about by economic conditions, is beginning to have a significant impact.

• Higher prices are encouraging Governments and companies to develop synthetic fuels that can replace oil and natural gas, just as OPEC leaders had hoped. According to Exxon, the worldwide supply of synthetics could grow by 25.7 per cent in the period 1978-1990 and by 14.0 per cent in the following decade. Oil supply, by comparison, could rise by only 1.1 per cent between 1978 and 1990 and 0.3 per cent in the 1990s.

• The need to stretch the world's remaining oil resources, to spin out the timespan over which they can be exploited, has been recognised and accepted in the West. This could be good for the industry which, a few years ago, saw the prospect of world oil production peaking in the 1990s then going into rapid decline.

Bearing all these factors in mind western oil consumers are entitled to ask when OPEC will restore stability to the world's crude oil market. And now that the organisation's members have successfully imposed a new

## CONTENTS

ON OTHER PAGES:	
The companies	IV
State corporations	IV
U.S. groups	V
The independents	V
New technology	VI
Pipelines	VI
Tankers	VII
Distribution	VII
Storage	VII
Refineries	VIII
OPEC	VIII
The spot markets	VIII

value on crude oil—with high prices in line with those needed for alternative fuels—cannot market forces be allowed to play their part once again?

All eyes will be on Algiers next week to see whether OPEC ministers feel able to provide the answers.

be a gap of 5m b/d between demand and supplies.

The oil market, like nature, abhors a vacuum. The gap will never occur. Either OPEC increases its production level—an unlikely prospect in the current climate—or consumers reduce (or are forced to reduce by economic conditions) their demand for oil.

The IEA is attempting to stave off problems by imposing tougher import targets. The implication is that countries now reliant on OPEC oil must do more to promote conservation, the non-OPEC production of oil and gas and the switch of other fuels.

On the day when IEA ministers were meeting Mr. Christopher Laidlaw, deputy chairman of British Petroleum, was presenting the unpleasant alternative at the second European Oil and Gas Conference in Amsterdam.

He said: "We must all remember that there is indeed another solution—a world of no growth, where falling production required less energy but progress stops. The energy sickness is cured but the patient is crippled for life."

Ray Dafter

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## Reserves: enough to last

THE ENERGY crisis of the 1970s and the resulting uncertainties about future fuel supplies have led to a general awareness that oil is a finite resource. It cannot continue to meet the world's growing energy needs.

However, the same events and uncertainties have created a false impression among many—including political leaders and energy industry executives—about the long-term future for oil. Listen to some of the prophets of doom and you would think that a new Dark Age is around the corner; that within a matter of decades we will see lights going out and the combustion engine spluttering to a halt. There is a surprisingly widely-held view that oil will run out in the next 20 years or so.

You had only to listen to Sir Derek Ezra, chairman of Britain's National Coal Board speaking at an energy conference in Montréal, Switzerland, a couple of weeks ago. Within the next two decades, he said, UK coal would be providing petrol for motorists, jet fuel for aircraft and feedstocks for chemical plants.

The latest projections, published in December, put the mid-1980s level of demand at no more than 110 to 115m bboe. From these figures it is seen that non-Communist countries will be using some 50m bboe less than expected, a "saving" roughly in line with the current level of energy consumption in the U.S., Canada and Japan combined.

The bulk of this reduced demand is not a saving in the sense of conservation. It has been caused by a lack of economic activity. The question remains: What will happen to oil consumption when, perhaps beginning next year, non-OPEC countries resume a path of economic growth? British Petroleum, in a report pub-

lished in December, puts the use of oil for a number of uses such as heat generation and steam raising. But there is no reason why oil as a resource should not be around for decades to meet the needs of those premium liquid fuel markets.

How much oil is there? Since the railway conductor, Co. Edwin L. Drake, drilled the first successful oil well in Pennsylvania, in 1859, the world has consumed about 450bn barrels of the "black gold."

Proven reserves—oil that companies know they can exploit—stand at about 855bn barrels, according to Energy Economics Research. The Oil and Gas Journal, which annually assesses reserves and production capability, is somewhat more

cautious, estimating proved reserves to be 640bn barrels.

Taking the mid-point of these estimates and the average oil production levels over the first quarter of this year (62.2m b/d), it can be seen that in theory, there are sufficient proven oil reserves to meet the current level of production for the next 284 years.

This estimate should be viewed with caution, however. Middle East countries control almost 56 per cent of the world's proven reserves. Their policies in recent years have shown that they are unwilling to deplete them (for many of these countries their only real resource) quickly just to meet the needs of the West.

Consequently, we find that the Middle East is now providing only a third of the supplies (20.4m b/d) in March as against a worldwide production level of 61.8m b/d.

At the same time there must be doubts that Communist countries can continue to moderately help the West with supplies. In the spring these producers—mainly the Soviet Union—were accounting for one fifth of total world oil output; their share of proven reserves is only 13.7 per cent.

Consequently, we find that the Middle East is now providing only a third of the supplies (20.4m b/d) in March as against a worldwide production level of 61.8m b/d.

But he stretching of reserves does not stop there. The world contains vast deposits of expensive-to-produce heavy oil, tar sands and shale oil. British Petroleum, in one of its briefing papers, conservatively estimated that companies might eventually extract 400bn barrels of heavy oil and tar sands and 200bn barrels of shale oil.

Adding together all of these resources—conventional oil, crude extracted by means of enhanced recovery, and unconventional oil—it is possible to demonstrate that eventually more than 3,000bn barrels will be recovered.

\* Scrapping the Barrel: the Worldwide Potential for Enhanced Oil Recovery, Ray Dafter, Financial Report, 272 UK or \$15 overseas.

Ray Dafter

## WORLD OIL INDUSTRY III

## Exploration drive at a peak

**INTERNATIONAL** exploration activity is at an almost unprecedented level as companies strive to lessen their reliance on Middle East oil exporters.

The exploration drive, spurred by rising prices and improving seismic techniques, is putting a tight squeeze on the availability of drilling rigs. Charter rates have risen to record levels while the mobil rig construction programme, which dropped dramatically between 1975 and the end of 1977, is rising at a pace.

Exploration starts with seismic work. Companies involved in this field report boom activities; very few prospective areas are seeing a decline in seismic work, some are witnessing spectacular increases.

For instance, China, which has dubbed energy as a priority economic sector, has attracted dozens of oil companies of all shapes and sizes to carry out initial seismic exploration work in its offshore waters. Millions of dollars have been poured into this operation by the companies in the hope that they will be given a slice of later exploration and production.

**Sound waves**

The cunning Chinese, who are benefitting from the fruits of Western technology, have made it plain that only companies involved in these initial surveys will be awarded drilling rights.

Probably the most important development in seismic techniques employed by Western companies is the three-dimensional survey by which companies are provided with a blanket coverage of sound wave recordings which help to map the various strata more accurately than seismic data obtained in a straight line.

First used on shore in the U.S. in 1975, the 3-D method is more expensive than conventional two-dimensional work but it does give a clearer view of underlying rock structures, particularly in faulted areas.

North Sea exploration work is already benefiting from the application of 3-D surveys, particularly at complex faulted rock structures which in recent years have been set aside as being marginally prospective.

Operators in the North Sea are expecting a continuation of the

recent increase in exploration activity. Indeed, Mr David Howell, Energy Secretary, has made this one of his objectives. As a result, he has just increased the size of the seventh North Sea licence round, now under offer, from 70 to 90 blocks. For the first time these concessions will include 20 or so blocks nominated by the industry itself.

If companies or consortia successfully apply for these choose-your-own blocks they will have to pay the Government £5m each (roughly the cost of a North Sea well) for the privilege of drilling. Even with such signature bonuses there are expected to be plenty of takers.

The North Sea, or to be more accurate, the Continental Shelf region as a whole, still remains one of the most attractive exploration regions in the world. There is still plenty of oil and gas to be discovered. So far, about 15bn barrels of recoverable oil have been found in the UK sector of the North Sea.

According to the Department of Energy the total amount of recoverable oil to be found could be as much as 33bn barrels.

Exploration has been extremely successful by world standards. According to British Petroleum, during the 1967-78 period one exploration well in every five drilled in the northern North Sea produced an oil find compared with a worldwide ratio for offshore exploration of about one in 20. As might have been expected, it seems that the oil companies found the big fields first; now they are left looking for smaller reservoirs and oil hidden in underground traps.

**ENCOURAGE**

The UK Offshore Operators' Association reckons that exploration success peaked in 1975 when discoveries of theoretically recoverable oil were 8.175m barrels. It has since declined, with 7.25m barrels discovered in 1977 and only 2.95m barrels during last year. Before 1975, the association says, one North Sea well in eight discovered a commercial field, while since the mid-1970s the rate has been only one in 51.

The association has told the Government that if the UK wants to remain oil self-sufficient into the 1990s, and possibly to the turn of the

century, it must encourage companies to drill 65 to 90 exploration wells each year. This compares with a peak effort in 1975 of 78 wildcat wells and a level of only 33 last year.

However, the industry is well aware that until new rigs, now under construction, reach the market it may have problems in finding enough drilling units. There are very few rigs

rigs, the Arabian Gulf 38, Africa 32, and South and East Europe 32, with an additional one lying idle.

Although offshore exploration and production is featuring more prominently in oil industry thinking, most of the drilling work is still carried out on land. The latest monthly Oil and

Energy Trends Report of Economic Research shows that in December the total number of drilling rigs active in the non-Communist world at the end of last year was 4,064—a record number—some 15.5 per cent up on December, 1978. 42 per cent more than at the end of 1975 and almost 150 per cent more than the number in spring 1972.

**Challenge**

A recently-published study in the Oil and Gas Journal shows that worldwide only 14 mobile offshore drilling rigs, out of a total complement of 450, are without contracts. This is the lowest level of rig unemployment since mid-1975, says the Journal.

As most of the idle rigs are undergoing repairs, it is reckoned that the effective utilization rates is virtually 100 per cent.

The location of these rigs provides a measure of offshore drilling activity. The U.S., as the largest oil producer in the non-Communist world (and the most desperate to find new reserves), has the most active programme, 165 rigs operating and Texas Mike Tao-hua has

more off the coasts of Louisiana and Texas. Operators have repeatedly called on Federal and State Governments to make available more of the largely-unexplored U.S. Continental Shelf for oil and gas production.

The World Bank, concerned about the impact of rising fuel prices on the economies of less-developed countries, are actively encouraging—often with considerable financial support—exploration work in the Third World. The oil and gas found may not make a marked impact on world reserves but they may

help prevent some countries going bankrupt.

In its 1980 Statistical Review, Energy Economics points out that the number of rigs active in less-developed countries has more than doubled since early 1971 (1,029 at the end of last year as against 500 in March 1971) although the level of activity is still low when set against North America. Furthermore, concern is expressed that between 1970 and 1978 the number of seismic parties active in the Third World remained about the same; the numbers even fell by around 16 per cent between 1974 and 1978.

It has become evident that the world as a whole has an uphill struggle finding fresh supplies of oil to keep up with the current levels of production and consumption. The analysis of Exxon is telling: since 1970 the world has been using more oil than it has been finding.

Even if the present increased exploration drive is successful and companies operating in non-Communist countries discover around 15bn barrels each year for the next two decades (roughly the amount found annually in the early 1970s)

consumers will still be drawing on their store of proven reserves. For, according to Exxon, during the next 20 years

non-Communist world oil consumption is likely to average over 20bn barrels a year.

Ray Dafter

## WHERE OIL IS TO BE FOUND

	Recoverable reserves by region (bn barrels)	% share of recoverable oil
Middle East	598	29.90
Communist countries	472	23.50
U.S.	215	10.75
Africa	162	8.10
South America	160	8.00
Asia-Pacific	96	4.80
Canada	84	4.20
Western Europe	68	3.40
Others (including Mexico)	145	7.25
Total	2,000	100.00

Source: M. King Hubbert, for the Congressional Research Service; U.S. Senate's Committee on Energy and Natural Resources; December, 1978.

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produces it, refines it and  
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biggest and most successful  
development. Here we've  
tapped large reserves of natural  
gas, as well as oil; the output of  
gas being delivered to Japan  
on a 20-year contract.

In practice, UK output is  
likely to be significantly less.  
Lower-than-expected peak pro-  
duction rates (such as just  
announced for the big Ninian  
Field), delays in development  
projects and the inevitable un-  
foreseen production problems  
will, in themselves, probably  
trim output by several hundred  
thousand barrels daily.

Further, the Government has  
still to announce depletion con-  
trols that would deliberately  
hold back output. Oil self-  
sufficiency, at around 1.8m b/d  
is expected to be reached in the  
UK later this year.

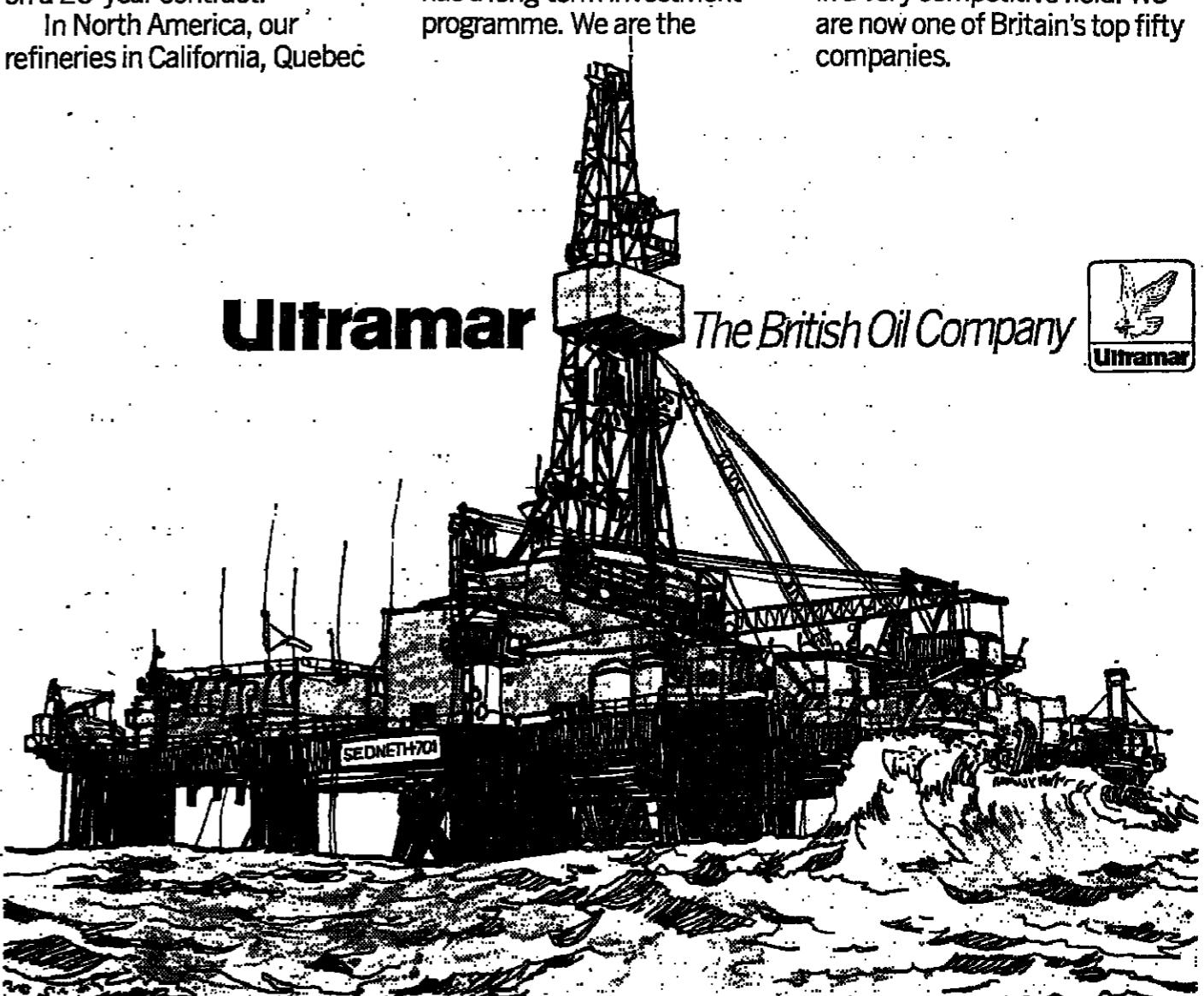
By then producers and con-  
sumers will know whether the  
Government intends to either  
restrict production to the self-  
sufficiency level (thus prolong-  
ing the period in which the  
country can insulate itself from  
net imports) or allow the oil to  
flow freely (a move that would  
please other members of the  
EEC and International Energy  
Agency but would shorten the  
period of self-sufficiency to only  
a few years). A compromise  
seems likely.

But whatever action the UK  
Government takes it is unlikely  
to influence greatly the world  
oil supply and demand balance.  
As Mr. Sawhill, the Deputy U.S.  
Energy Secretary pointed out:  
"Expected increases of produc-  
tion in the North Sea will only  
serve to offset inevitable  
declines in production from the  
older fields of the U.S. and  
Canada."

So when it comes to oil pro-  
duction capability, OPEC still  
has the whip hand.

operator for one North Sea  
exploration group, have an  
interest in the Maureen Field  
now being developed and  
further investment in the  
Thistle Field, where oil is already  
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number of groups to apply for  
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in a very competitive field.  
We are now one of Britain's top fifty  
companies.



**Ultramar**

*The British Oil Company*

WORLD OIL production reached record levels last year, a total output of 22.8m barrels, or an average daily flow of about 62.6m barrels—an increase of 3.7 per cent on the 1978 performance.

In itself this achievement would have been worthy of celebration. An analysis of production figures shows that it is still possible to boost output to meet rising demand, particularly with the development of new oil regions like the North Sea, the Alaskan North Slope and parts of Mexico.

It should not be overlooked that this record was achieved in spite of a 2.1m barrels a day drop in Iran's output. However, that slump in Iranian production is the reason why oil companies and the main consuming nations have not felt like celebrating.

They are, unfortunately, aware that much of the world's production capacity still rests in the hands of the Organisation of Petroleum Exporting Countries and that output these days is influenced as much by political as economic factors. Consequently future production levels are far from assured.

Further, there is concern about whether or not Communist countries can keep up their rate of production... and their net exports of crude to the West, amounting to more than 1m b/d. The Soviet Union, for instance, is currently the world's most prolific producer. Its output last year was an estimated 11.7m b/d, more than 82 per cent of Communist bloc production and 18.6 per cent of the world's supplies.

If Communist production falters, as is the fear in the U.S. in particular, Western countries would not only lose this source of imports, they would find themselves competing more feverishly against some Eastern European countries for supplies from OPEC members.

In a recent review of U.S. energy policy and the need for international energy co-operation, Mr. John Sawhill, the Deputy U.S. Energy Secretary, said there were "serious indications" that by 1983 the Soviet bloc could be a net importer on a "significant scale," perhaps by as much as 1m b/d.

It is possible that China, now quickly expanding exploration and production activity, could offset the switch in the Soviet Union's oil position. China is already producing at the rate of over 2m barrels a day (much more than the UK) and it has the ability to go higher.

Not all analysts agree that the Soviet output is about to fall. PetroStudies of Malmo, Sweden, which has always been optimistic about the Soviet oil prospects, has produced a new

BP/British Gas project at Wytch Farm, Dorset, is providing a useful onshore boost to Britain's oil supplies.

Ray Dafter

## WORLD OIL INDUSTRY IV

## How the companies have changed

## Greater State control

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OIL COMPANIES, particularly the big multi-nationals, have had to face big changes in trading conditions over the past decade. Those operating in the leading exporting countries of the Middle East, Africa and South America have seen many of their oil-producing interests nationalised, or at least brought under greater state control.

In other areas—in the UK, Norway and Canada for instance—state oil corporations have been formed in another movement that has restricted the operations of the private sector. The big oil groups, which for so long have dominated the crude oil market, have gradually lost much of their assured supplies while, at the same time, they have had to cope with vastly-inflated working capital caused by the very much more expensive oil passing through their systems.

And yet, judging by the recently-announced record profits of many of these major oil groups, the industry seems to be adjusting to these new conditions reasonably well.

What the big companies seem unable to do successfully is rebut the public criticism and suspicion that abound. Companies have been accused of abusing their undoubted power and influence, of manipulating governments, of creating shortages in the oil market and of unduly profligating from supply problems and the resulting price increases. Nowhere is this criticism more vocal than in the U.S., surprisingly, as the nation prides itself in promoting private enterprise.

But the biggest targets are the easiest to hit. U.S. politicians in particular have clearly calculated that there is more mileage in attacking oil companies than in defending them. The industry gives the impression of being confused, not sure about whether it should keep its head low and hope the flack dies down or whether it should meet and answer the criticism head-on.

The result of all these changes is that big oil companies are being forced to scramble more for assured supplies, often in the spot market. They are stepping up their exploration effort. They are looking more intensely at producing synthetic fuel, from coal or shale, while venturing more deeply into other energy sectors.

Companies maintain that the changes in the oil market are leading to greater uncertainties; that because oil is being moved in smaller amounts the whole trading system is now less efficient than it has been. They see the need for a bigger buffer, for higher stock levels, to counter these new conditions. Here we indicate how the major companies—the "seven sisters"—are faring in their new circumstances.

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## British Petroleum

NONE OF the oil majors has seen its oil supply position change more dramatically than British Petroleum. Once it had plentiful supplies of crude oil (about twice its own needs) to sell to other companies. Today it finds itself unable to meet even its own requirements from assured supplies. BP's oil trading experts have had to switch from being sellers to buyers.

BP has been hit by reductions in supplies from three OPEC members in particular, Iran, Nigeria and Kuwait. In the mid-1970s, the company obtained 2.7m b/d from these three countries (about 1m b/d more than its refinery needs). Last year the company lifted barely 1.1m b/d from these sources; this year the amount will be much less.

And yet BP still managed to make a record net profit of £1.6bn in 1978, a return of 24.9 per cent on an historical cost basis as against 11.2 per cent in the previous year.

Undoubtedly the company would have been in much different shape if it had remained tied to the Middle East, and Iran in particular. Last year Middle East and African operations provided less than 9 per cent of operating profits. The

North Sea, where BP has been a pioneer, rewarded the group with more than over 41.5 per cent of its profits.

The company's expansion into the U.S. through its association with Standard Oil of Ohio (Sohio), is also paying dividends. North and South American interests—especially its stake in the giant Prudhoe Bay oil field in Alaska—provided 51 per cent of 1979 operating profits.

Sir David Steel, BP's chairman, says the company will remain firmly based in the energy business. BP would not be buying circuses, he said recently. It would be seeking to expand its oil and natural gas activities and was also determined to be a major force in the international coal trading business.

Already BP is claiming to be the eighth largest private-sector coal producer in the world. Its production in 1979 totalled 9.1m tonnes (including 9.1m tonnes produced by Sohio).

## Exxon

EXXON, the world's biggest oil company, also became the world's largest industrial corporation last year with sales of \$35bn and earnings of \$5bn.

But these burgeoning statistics (which stem almost entirely from the rise in oil prices) conceal the underlying deterioration of Exxon's oil position.

Its net production of crude oil and natural gas liquids, along with petroleum supplies under special agreements, has declined by nearly 1m barrels a day since the 1976 peak of 5.35m, and there are no prospects for any lasting reversal of this trend. As a result, Exxon expects to become a net taker of oil from the world market in the next year or so, and is in the process of phasing out supply agreements to third parties.

Exxon is trying to compensate by stepping up exploration and production in the U.S. and other "stable" political areas, but is turning its attention increasingly to non-oil energy, and to completely new businesses as part of a long-term diversification plan.

Several billion dollars have been earmarked for projects such as oil shale, coal, and nuclear and synthetic fuels. Exxon is also moving into electronics, information systems and energy-saving electric motor technology.

refineries in the time to come. Gulf, nevertheless, is among the most active oil explorers on a worldwide scale, with projects on all the continents.

## Mobil

MOBIL, among the most diversified of the seven sisters, is also one of its most crude short.

To rectify this, it has launched a huge exploration and production programme in the North Sea, Indonesia, the U.S. and Canada (where it has just made what could be an important find). It also bids for sizeable properties that become available—though having won General Grade last year, it then failed to obtain two other prizes: Brunei and the oil properties of Seagram.

Even so, Mobil's oil operations are now stronger than they were.

The diversification which began in the mid-1970s now includes packaging, retailing, real estate development, and a large chemical business. But the first two have not been unqualified successes: the retailing subsidiary's earnings dwindled into a loss this year, and packaging has suffered from low margins. Mobil also has interests in coal, uranium and solar energy.

Mobil's most distinctive trait is the high profile it takes on public issues. It has been an outspoken critic of much of the Carter Administration's energy policy, and has passionately defended the oil companies' high profits as essential to the U.S. future energy security.

## Royal Dutch/Shell

REFRESHINGLY, the Royal Dutch/Shell Group sees little merit in belittling achievements or being overly pessimistic about prospects.

Mr. Dirk de Bruyne, president of Royal Dutch Petroleum (which owns a 60 per cent stake in the Anglo-Dutch group, and who is chairman of the committee of group managing directors), said recently that 1979 was a successful year and prospects for 1980 were also good.

Royal Dutch/Shell reported a 1979 net income of £2.05bn, a return on net assets of 35.2 per cent. However, these profits would have been about £1.1bn lower had the group been able to adopt the last-in, first-out (LIFO) method of stock accounting rather than first-in, first-out (FIFO).

Unlike BP, Shell is quite used to buying extra supplies of crude oil for its refinery and chemical operations. According to stockbrokers Wood, Mackenzie, the group is short of 600,000 b/d of crude on a forward basis. Last year Shell processed 4.2m b/d. Even so, the group is one of the best placed in terms of its oil and natural gas reserves.

Setting aside the interests of Shell Oil in the U.S., Royal Dutch/Shell holds about 6.4bn barrels of recoverable reserves and 37.8 trillion cubic feet of natural gas reserves. Further, the group has significant undeveloped gas reserves in Nigeria, Australia, Malaysia and the North Sea (where, in the Norwegian sector, it is said to have discovered one of the world's biggest offshore gas fields). Gas is now being recognised as a finite, premium

fuel. Its price is being brought in line with that for crude oil. This should be good for Shell.

Overall, Shell companies handle about 8 per cent of the world's oil and natural gas. The group is also expanding its coal business. Last year Royal Dutch/Shell sold 5.6m tonnes in the international market, more than three times the 1.78m tonnage. (Shell Oil also sold 3.2m tonnes of domestically-produced coal in the U.S.) Mr. de Bruyne has said that he wants Shell eventually to win between 10 and 15 per cent of the growing international coal trade.

## Standard Oil

STANDARD OIL of California, known as SoCal or Chevron, is the most heavily dependent on Middle East crude of the oil majors, and it has been taking steps to correct this by looking for oil closer to home and examining new potential lines of business.

SoCal has also been trying to shake off its stodgy image as one of the industry's least aggressive and profitable members (characterised by what appears in retrospect to have been an extraordinary decision in the early 1970s not to participate in the Alaska oil search).

SoCal is now active in the North Sea and throughout most of North America, where it has built up a good exploration record. If finds in Wyoming, the southern U.S. and the Canadian Atlantic fulfill their promise, SoCal will undergo a major and favourable shift in its production pattern.

SoCal has diversified within the energy business, but has made few moves into new areas. It owns 20 per cent of Amax, the large metals concern for which it launched an unsuccessful bid two years back as part of a strategy to move more deeply into business related to its traditional mining and geological activities. Moves in that direction are still likely.

## Texaco

TEXACO, in contrast to Mobil, is probably the most withdrawn of the seven sisters, though top level retirements will produce major management changes this year which could alter that. Texaco is strongly placed in the Middle East, the North Sea, Canada and the Far East. But U.S. production is declining, and proved reserves of petroleum liquids in the U.S. were down-scaled by 34 per cent last year following special engineering reports.

Special efforts are being made to strengthen the U.S. production base. Texaco has made the only major find so far (of gas) in the "Baltimore Canyon".

Texaco has barely diversified outside the energy business at all, though within it, it is moving into new fields: Gasohol and alternative energy, notably coal gasification, uranium, oil shale and tar sands. Petrochemicals are also high on the list. Texaco does not exclude the possibility of moving into non-energy areas, though it will do this selectively through internal ventures and acquisitions where feasible.

Ray Daffer/

David Lascelles

## State corporations flex their muscles

in short supply, consumer Governments suddenly realised that national security was too important to be left solely in the hands of the multi-nationals.

These consumers' state corporations take many forms. At one extreme stand ENI, the long-established Italian state hydrocarbons group, which has diversified downstream and into engineering and textiles. Others have less formal ties with the state and a more specific purpose.

The Japanese Petroleum Development Corporation, for example, was created as a quasi-Governmental body to co-ordinate and promote oil developments by Japanese companies.

The British National Oil Corporation, established in 1976 by the Labour Government, reflects both the desire of a producer nation to maximise its rewards from oil and the desire of a consumer to maintain security of supply. Through its participation agreements with other companies, it has access to up to 51 per cent of production from the UK's North Sea fields, giving Britain secure

movement of crude, the political and economic motives of OPEC Governments, as reflected through their national oil corporations, have been intricately intertwined.

The most startling development of the past year has been the much expanded role the producer state companies are taking in crude sales—at the expense of the majors, who have in turn been forced to sharply curtail their sales to third party customers. Along with this has gone increasing restrictions imposed by the state corporations on the way buyers can transport, process and sell the crude.

## Intrude

These restrictions have sometimes been political in character, but nowhere does politics intrude more than in the growth of so-called Government-to-Government sales—when a producer Government agrees to sell a specified amount of oil to the Government of a friendly nation.

One recent example of a Government-to-Government deal with political strings attached is a contract signed between Denmark and Saudi Arabia. This gives Petronas, the Saudi state oil corporation, "absolute discretion" to terminate the contract if the Danish Government plans to "privatise" BNOC's upstream operations.

As the case of BNOC shows, it is impossible to divorce politics and economics in the workings of a state oil corporation, those set up by consumer nations, and the motivations were very different. In a world where oil was likely to be

short, these restrictions have sometimes been political in character, but nowhere does politics intrude more than in the growth of so-called Government-to-Government sales—when a producer Government agrees to sell a specified amount of oil to the Government of a friendly nation.

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Apart from capturing an increasing proportion of the world's trade in oil, the producing states' national companies would seem to have a choice of two expansion strategies over the coming decades—they can either move downstream on their home base, supplying both the domestic and export markets, and possibly diversifying as industrial conglomerates; or they can go "multi-national," seeking to challenge the vertically integrated international operations of the oil majors.

The first strategy is already well under way in many countries. Pemex has long been

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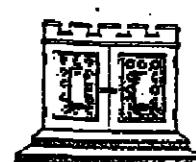


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## WORLD OIL INDUSTRY VI

# New platforms testing technology

THE OIL INDUSTRY is implementing a wide range of new technologies in its bid to exploit smaller fields and harder-to-extract oil in ever more remote areas.

This wave of innovation is being made necessary by the prospect of oil supply shortages; it is being made possible by the rise in real terms of crude oil prices.

A study published by the Royal Dutch/Shell Group late last year showed that the industry's total annual investment in developing new oil production could move up from more than \$20bn at present (in constant 1978 dollars) to more than \$70bn by the year 2000 and to more than \$110bn annually in the following 20 years.

Increasingly, the industry will be exploiting high-cost oil to the extent that from the year 2010 most of the newly developed crude will be in this category. High-cost oil is deemed to be that which is exploited for about \$20,000-\$33,000 per daily barrel (again in 1978 dollars). Oil produced in the high Arctic latitudes and the deeper waters of the UK Continental Shelf should fall into this category.

Since the start of oil production in 1975 the North Sea has emerged as a test bed for new offshore technology. The concrete production platforms, used in some of the early fields, were among the biggest and heaviest objects ever moved by man. The fixed steel platforms were among the tallest and most comprehensively equipped.

Now, ways are being found to exploit new North Sea reservoirs without the cost and long construction lead-times of these huge structures. Floating production units and sub-sea wells are now being brought much more to the fore.

Big fields need ambitious purpose-built platforms. A group of eight companies led by U.S.-based Continental Oil, is to spend about £600m on developing a North Sea field — Hutton — with a special new platform design.

This field, 90 miles north-east of the Shetland Islands, will be tapped by means of a tension leg platform, a floating structure anchored to the seabed by vertical mooring lines. It will be the first field in the world to be developed using this system, which is designed for operation in depths of water beyond the capability of the present rigs.

**Divers**

The water above the Hutton Field is not that deep by North Sea standards, about 480 feet, well within the range of fixed platforms. However, Conoco feels it makes sense to try out the tension leg system at a

depth where divers can be used during installation and operation.

One of the great advantages of the tension leg platform is that the structure can be easily unhooked and towed away once the field is depleted. Once refurbished, the platform can be used again in another field.

Even if it cannot be reused, the operating oil company has been saved the considerable expense of demolishing a fixed system.

British Petroleum, another company that has been developing the new system—in its case a "tethered buoyant platform," capable of operation in water depths of more than 1,150 feet—was disappointed that it was not the first operator to introduce the production concept to the North Sea.

But BP could well be the first to use another facet of offshore technology, an early production system designed to exploit very small oil fields—perhaps with only a few million barrels of recoverable reserves—or, alternatively, to carry out a prolonged test on a difficult to assess discovery.

**Converted**

BP calls its idea SWOPS, Single Well Oil Production System. It is basically a floater converted to both produce and transport ashore oil from a single sub-sea well. A production rate of up to 20,000 b/d is envisaged.

The company estimates that it would cost no more than £25m to £50m to convert a 50,000-60,000-ton tanker and install the well system.

Sub-sea wells themselves are being used with increasing frequency. They are attractive to operators because they enable the exploitation of very small finds which would not warrant the installation of permanent platforms; or they can be used to produce oil from an outlying area of a big field which cannot be tapped with a deviated well from a fixed production unit.

A number of such wells are in operation in the North Sea; they are linked either to fixed

platforms (as in the case of the Beryl and Brent) or a floating unit (Argyll). Now Shell and Esso are about to develop their central Cormorant oil field totally with an underwater production system.

The project includes the installation of an underwater manifold unit, incorporating the wells, and a pipeline to carry the oil to the nearby South Cormorant Field, the collection point for oil from a number of fields in the offshore Brent area.

It is expected that Central Cormorant Field, the collection point for oil from a number of fields in the offshore Brent area,

will be upturned wine glasses with a jacked-up deck mounted on top. The shape would minimize ice pressures.

It is even possible that the outer skin would be heated.

Dome Petroleum is also developing a unique "swivel drillship." The ship, mounted on a swivel directly under the drilling derrick, would be able to turn its reinforced bow in the direction of advancing ice.

**Hostile waters**

Research by Shell Oil and Lockheed Petroleum Services in the U.S. led in 1972 to the installation in the Gulf of Mexico of the world's first ocean floor well, operable at atmospheric pressure. Engineers sent down in a service capsule were able to assemble the well-head equipment using standard tools and techniques.

Last month, in Houston, Exxon won an Offshore Technology Conference Distinguished Achievement Award for the development of its own sub-sea production system (SPS), which has been successfully tested in the Gulf of Mexico after about 300 man-years of research and development and an investment of \$30m. These projects demonstrate that the North Sea is by no means the only testbed for new technology.

Oil discoveries in the ice-prone Beaufort Sea—both the U.S. and Canadian sectors—are requiring operators to push back the frontiers of offshore technology.

Esso Resources, for instance, has built a number of novel artificial islands, constructed

from dredged gravel, which act as ice-repelling drilling platforms.

Dome Petroleum is looking at a number of more ambitious systems which will be needed to exploit the deeper water Kogano discovery. One idea would involve the construction of steel or concrete monocoque platforms, weighing 62,000 to 53,000 tonnes. The platforms would resemble squat bowing pins or upturned wine glasses with a jacked-up deck mounted on top. The shape would minimize ice pressures.

It is even possible that the outer skin would be heated. Dome is also developing a unique "swivel drillship." The ship, mounted on a swivel directly under the drilling derrick, would be able to turn its reinforced bow in the direction of advancing ice.

**Hostile waters**

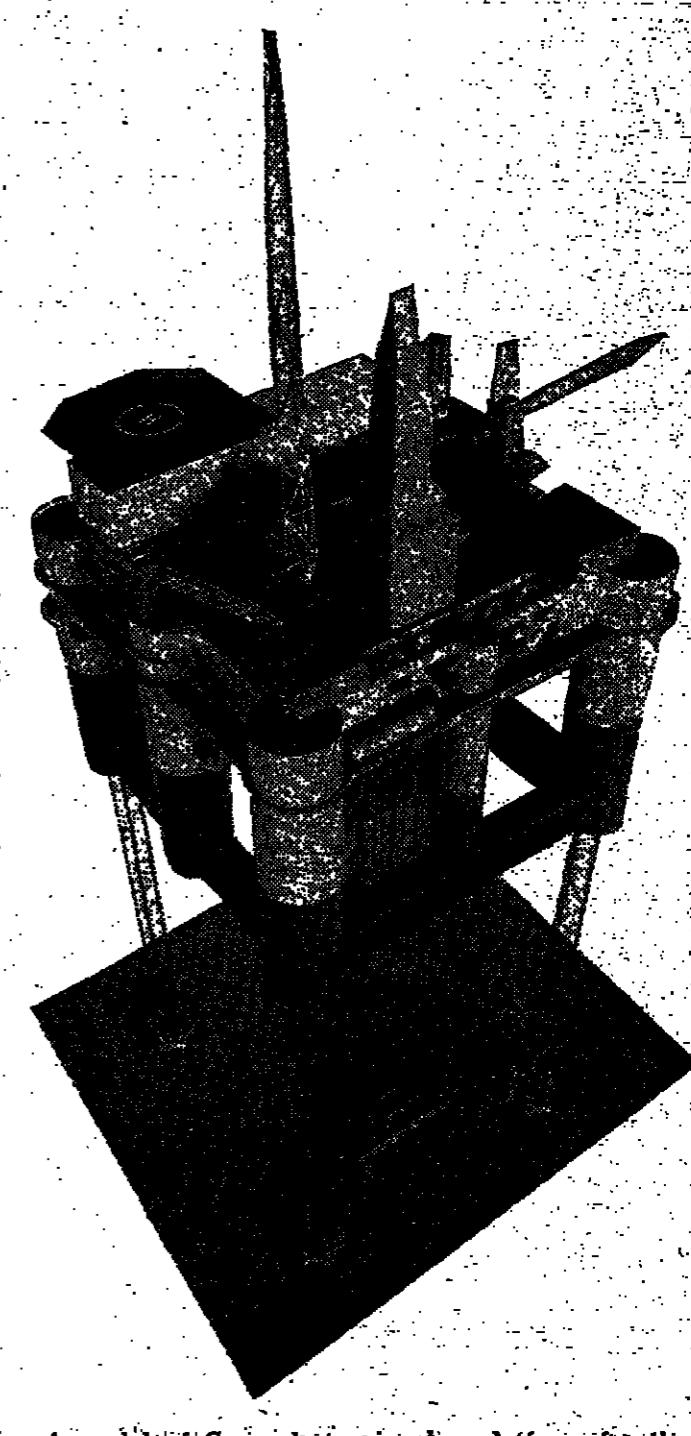
But it is not only in hostile waters that new techniques are being developed. Companies are increasing applying advanced production techniques to old wells—at present, mainly those on land—in order to extract some of the residual oil still left in the reservoirs. Enhanced oil recovery techniques, including the injection of chemicals, steam, or gas, (and at times necessitating the lighting of fires in the reservoir itself) is helping to improve recovery efficiencies.

It is still something of an embarrassment to the oil industry that up to now they have been able to extract on average only a third of the oil in the reservoir; the remaining two-thirds remained trapped in the microscopic pores of the reservoir rock.

The time has still to come when offshore operators will employ some of these enhanced recovery techniques. But the North Sea will see another breakthrough later this summer when BP tackles its big discovery of thick, difficult-to-produce oil west of the Shetlands.

It is a futuristic and costly concept. But the stakes are high. The amount of oil in place in this particular field is 3.5bn to 4bn barrels. With oil now seen to be such a valuable commodity, the industry knows it cannot afford to leave such resources untouched.

Ray Daffer



## North Sea the key to pipelines market

A model of Conoco's tension leg platform for the Hutton Field

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**HONE**

The development of the pipeline market in the 1980s—especially as far as Europe is concerned—will still be very much linked to the future development of the North Sea. Two major trunk-lines have already been built to join the Brent and Ninian systems to the Sullom Voe oil terminal in the Shetland Islands. The first crude oil began to flow to the islands in the late autumn of 1978.

All the major oil fields in the UK are already linked to the shore by pipeline, but the Government is now turning its attention to ensuring that as many as possible of the new generation of smaller fields are also linked into the offshore pipeline system.

The Department of Energy is encouraging operators to consider the construction of links to the major existing oil trunk-lines. Some of the more recent fields to be considered for development, for example, are not considered large enough alone to justify a pipeline link to the coast.

The most prolific of the North Sea oil fields already have pipelines securely in place. Oil has been flowing through the 111-mile pipeline from Britain's Forties Field since 1975 to Cruden Bay to the north of Aberdeen. In 1976, the 124-mile line from the Occidental Group's Piper Field to the Orkney Islands was completed.

But the group of major oil

discoveries made in the East Shetlands has meant the development of the most complex system of pipelines in the North Sea. Two major trunk-lines have already been built to join the Brent and Ninian systems to the Sullom Voe oil terminal in the Shetland Islands. The first crude oil began to flow to the islands in the late autumn of 1978.

The Sullom Voe terminal will eventually handle up to 1.4m barrels of crude oil a day, equivalent to more than two-thirds of the UK's current crude oil consumption.

The existence of the two large 36-inch diameter pipelines forming the Brent and Ninian systems has already meant that several small fields have been linked into pipelines, when considered in isolation, they would have been considerably un-

economic.

In spite of the Government's reluctance, the partners developing the field finally opted for off-shore loading at the field direct into tankers.

The Government, however,

faces something of a dilemma over seeking that fields are developed with a pipeline.

The Government is also keen to promote a steady flow of orders for the UK offshore supply industry and some North Sea operators have suggested that field developments could be held up for many months or even postponed if the Government insists on a pipeline.

Overseas, a major onshore crude oil pipeline project in the U.S. was abandoned last summer by the BP subsidiary, Sohio. The scheme, to build a line from California to the mid-West, to handle Alaskan crude oil had been under consideration for more than five years.

In Saudi Arabia, a major

project is underway involving the construction of a 747-mile crude oil pipeline across the Arabian peninsula from Abqaiq, in the east of the Gulf, to Yanbu, in the west on the Red Sea. It is scheduled for completion in 1981.

Elsewhere in the Middle East,

Abu Dhabi is laying 141 miles

of gas liquids line from the Bu Hafra, Bab, and Asab oil fields

to a fractionation plant at Ruwais.

The Ninian trunk-line to

Sullom Voe is likely to be

handling a smaller throughput

in the 1980s. It was first

brought into use in the autumn

of 1978 for the small Heather

Field, but at the end of December

production also began from the

Ninian Field itself, which

is expected to have an output by

1981 of 17.3m tonnes a year.

This will be added to the

early 1980s by

British Petroleum's Magnus Field,

the most northerly discovery in the

UK sector of the North Sea,

which is expected to start pro-

duction in 1983.

## WORLD OIL INDUSTRY VII

## Mixed fortunes for tankers

the stakes and amount of oil barrels. With such a valuable industry known to leave such

Ray Dafra

THE WORLD tanker market must look very odd to a layman. More than half of the world's tanker tonnage consists of sleek and modern Very Large Crude Carriers (VLCCs). The other half consists of generally older, smaller and less efficient ships.

The latter are thriving, while the VLCCs are stuck in the midst of a recession which looks like continuing well into the late 1980s. Most VLCCs are not earning enough to cover operating costs, while shipowners are falling over themselves to order vessels a quarter of the size where the unit costs of transporting oil are considerably higher. Why the discrepancy?

The answer lies in the structural change in the oil markets over the last couple of years which has dramatically altered the demand for tanker tonnage. Before the sharp rise in oil prices in 1973, the major oil companies dominated the tanker market and could dictate the types of tankers needed.

The major oil companies transport more than 3m barrels of oil a day and when distribution lines were stable the most economical way of transporting the oil used to be in very large

ships—the bigger the better. Today, there are five ships of over 500,000 dwt apiece sailing the world's oceans and at one stage there was talk of building tankers of up to 1m tons.

However, these very large tankers have become white elephants. While in 1973 the big oil majors dominated 90 per cent of the spot market, their place has been taken since by Governments and the rise of the independent oil traders. The big oil companies now control only 40 per cent of the spot market.

The world's oil markets have become much more fragmented and this has affected tanker demand in a number of ways. Ironically, it has led to an increased demand for some types of tankers. Gulf Oil, for example, has estimated that it needs 15 per cent more tonnage than in 1977 to deliver the same amount of oil to given markets.

Nevertheless, it has also led to reduced demand for large tankers. Transport costs are a fraction of the total landed price of oil and oil traders can afford to pay slightly higher freight costs in return for the much greater flexibility afforded by smaller tankers.

## WORLD TANKER FLEETS

	Fleet (m.dwt)	Existing on order
Seven Majors	66.5	0.9
Other oil co's.	68.0	2.9
Independents	192.1	14.3
Total	324.6	18.1

Source: H. P. Drewry

Apart from this structural change in demand for tankers, the overall tanker market has remained depressed for much of the past 12 months. Admittedly, laid-up tonnage has declined from 43.5m dwt in the summer of 1978 to under 10m dwt currently and the world tanker fleet has fallen by about 1 per cent in 1979 while the total oil trade has increased by about 4 per cent.

Nevertheless, there is still considerable over-capacity which is disguised by slow steaming. According to Fearnley and Egers, this equals 30m dwt or nearly a tenth of the total world tanker fleet.

There is much talk of various "scrap-and-build" plans and new legislation resulting from resolutions passed by the

International Governmental Maritime Consultative Organisation (IMCO). After June 1982, for example, all new tankers of over 20,000 dwt will have to be equipped with segregated ballast tanks, crude oil washing systems and inert gas systems, which will make old ships increasingly obsolete.

In addition, the increased scrapping of first-generation VLCCs plus the growing number of casualties amongst the larger ships (eight VLCCs have been lost over the last year) will reduce the size of the tanker surplus. However, unless there is a major change in the present supply/demand patterns the tanker surplus looks like remaining for several years to come.

A worrying and little-studied byproduct of the current tanker surplus is the growth in the number of substandard ships. There have always been such ships, but there is a considerable difference between a standard 5,000-ton bulk carrier and a substandard VLCC. And there is evidence that the number of substandard VLCCs is increasing.

There are a number of reasons why this is happening. The depression in demand for crude oil products has forced some operators to sell off their ships. Many of these ships are now being operated by less skilled operators who do not observe as high standards as the major oil companies.

There is a growing awareness that in certain instances crew standards have not kept pace with the increasing sophistication of ships. However, well-equipped a VLCC may be, it still presents a tremendous hazard at sea if it is operated by unprofessional seamen.

Not all the tanker industry is depressed. Rates for small tankers have been buoyant and this is reflected in the number of orders being placed for tankers of about 80,000 dwt, the maximum size for the Panama Canal.

Even smaller tankers of

50,000-60,000 dwt enjoyed good trading opportunities in 1979 and specialist oil products tankers performed very well with fixtures of over Worldwide 500, the standard reference for negotiating charter rates, being negotiated. A large number of new products tankers are on order as a result.

William Hall

## Distribution network under close scrutiny

THE SURGE in world crude oil prices coupled with the lack of demand for some oil products in many markets has forced the oil companies to re-examine the distribution network in an attempt to minimise costs. The traditional forms of land transport—road and rail—have not escaped this scrutiny and, as is the case in the US, there has been some rationalisation.

In the UK the process has been given further impetus by the building of refineries—changing the distribution map—and by the country's shift from being a net importer of oil products to being a net exporter.

The process of rationalisation—now probably nearing completion—has involved, in some cases, the closure of terminals and distribution depots and has led to more inter-company trade. It might have even been more fundamental had it not been for the need to maintain a degree of flexibility in the distribution system in the face of continuing uncertainty over future markets and supplies.

Although road and rail are competing transport modes in competition with other forms of land transport such as pipelines, as well as with each other—they are also complementary. Rail, despite complaints about the standard of service, remains of vital importance to the UK oil industry.

About 20 per cent of the total tonnage of oil products moved inland travels by rail. Although in volume terms the tonnage carried has dropped substantially—from 22m tonnes in 1973 to about 16.4m last year—largely as a consequence of the fall in demand for fuel oil, particularly for power stations—oil traffic on British Rail is now fairly steady.

Fifteen major oil companies use British Rail's bulk freight service which earned the state-owned corporation about £30m last year—roughly 7 per cent of BR's gross freight income.

The majority of rail traffic is between the refinery and terminal or distribution depot in bulk trains although some oil products are sent by rail directly to major customers using BR's "wagon load" system. This system involves the rail car being taken from the terminal to a marshalling yard and made up into a train with other goods before delivery.

## Flexibility

The oil companies, together with wagon hiring companies, operate more than 9,500 rail oil product tank cars. Shell owns about 3,400 rail tankers. BP owns about 1,800 and leases some more; and Esso owns about 1,300 rail tankers and leases about 800.

The rail wagon hiring companies, which together with the major oil companies are grouped in the Private Wagon Federation, provide the extra degree of flexibility within the distribution system to meet peak winter demand.

To secure their financial base at a time of slack or falling oil product demand the hiring companies have begun diversifying into wagon building and maintenance—a trend which began in Europe. Last month STS became the latest major hirer to extend its interests by purchasing a wagon building and maintenance company, Norcroft Engineering.

Aside from the obvious attractions of being able to offer a "package deal" to the oil companies—in addition to repairing and modernising the oil companies' own fleets—the hirers undoubtedly are hoping that British Rail's attempts to provide improved wagons will force the oil majors to put more custom to their way.

The only major recent development has been the building of a terminal at the BP/British Gas Wyth Farm onshore oil field in Dorset. Oil from Wyth Farm is currently sent to BP's Llandarcy refinery in South Wales aboard five trains a week.

Set against this development there may be a further small decline in rail oil movements—of about 250,000 tons a year—if Esso goes ahead with its plans for a pipeline from Purfleet to Gatwick.

The future for road tankers

is perhaps more unpredictable although, despite its higher unit costs, the road tanker remains the method by which most oil products reach their final destination.

It is at this, the sharp end of the distribution chain, that the impact of the declining demand for fuel oil has had

Paul Taylor

## Changed demand for storage as supply pattern wavers

UNCERTAINTY in the supply pattern for world crude oil changes in the pattern of distribution and a fall in the demand for some oil products have all influenced the demand for oil storage facilities.

However, increased demand for some forms of storage facility in specific markets—caused by changes in the supply systems—has been balanced.

In the UK the infrastructure has been developed, adapted and rationalised over recent years to meet a level of demand for refined oil products which at around 75m to 80m tonnes this year is only about the same as in 1987.

## Converted

Storage capacity has probably actually dropped slightly over the past six years, particularly for those tanks associated with the "black oils," some of which have been cleaned out and converted for other uses in the chemical industry—and even outside it.

The mild winter coupled with changes in the supply pattern—including the impact of greater offshore supplies coming on stream—has created a temporary surplus and led to higher tank utilisation in the refineries in particular. Conversely, the fact that higher stocks have been accommodated without the need to build new tanks or

sorry stocks have also resulted in higher storage demand. However, largely because of an apparent "excess" storage capacity among the major oil companies caused by oil price increases and the consequential reduction in demand for some oil products this has probably led to a relatively higher utilisation of storage capacity rather than any real need for extra storage capacity.

In the UK the infrastructure has been developed, adapted and rationalised over recent years to meet a level of demand for refined oil products which at around 75m to 80m tonnes this year is only about the same as in 1987.

Several other factors have probably also increased the need for storage in the refinery. First, the more products produced from a barrel of crude the more storage is required to enable supply of each product to be matched to demand.

Second, in supply terms oil companies' horizons are now more limited than before the Iran crisis. Before Iran, for example, BP refined probably 10 or 12 types of crude. Today the number has increased substantially.

Third, the introduction of national European and international regulations covering

compulsory minimum stock levels has increased the demand for storage. Downstream in the distribution chain at the terminal some rationalisation has in fact taken place involving tank closures or re-allocation. These changes are mainly related to the lower demand for fuel oil by industry and for domestic central heating systems.

In the UK the independent contractors—grouped together Storage Association—have responded to changes in the market for refined oil products by turning over much of their storage capacity for the "black" oils to chemicals.

Mr. John Kingston, the association's director, illustrated the changed market conditions by saying that in revenue terms the handling of oil products used to represent 70 per cent of the association's member's income, but today the figure was around 50 per cent.

The independent tank storage companies—of which there are about 13 major companies in the UK with a total capacity of about 4m cubic metres—have cleaned out their heavy oil tanks and converted them for other uses. The market in the UK for independent oil product storage, says Mr. Kingston, has "settled down," probably at its optimum level.

Paul Taylor

pressed freight markets mean that some operators are in financial difficulties and attempting to cut costs, which threatens safety regulations in some cases.

Another reason is that the size of many of the big and professional shipping fleets of the oil majors is decreasing as a result of the tanker slump. For example, the number of tankers owned by BP has fallen by a third since 1973.

Many of these tankers have been bought by less skilled operators who do not observe as high standards as the major oil companies.

There is a growing awareness that in certain instances crew standards have not kept pace with the increasing sophistication of ships. However, well-equipped a VLCC may be, it still presents a tremendous hazard at sea if it is operated by unprofessional seamen.

Not all the tanker industry is depressed. Rates for small tankers have been buoyant and this is reflected in the number of orders being placed for tankers of about 80,000 dwt, the maximum size for the Panama Canal.

Even smaller tankers of 50,000-60,000 dwt enjoyed good trading opportunities in 1979 and specialist oil products tankers performed very well with fixtures of over Worldwide 500, the standard reference for negotiating charter rates, being negotiated. A large number of new products tankers are on order as a result.

William Hall



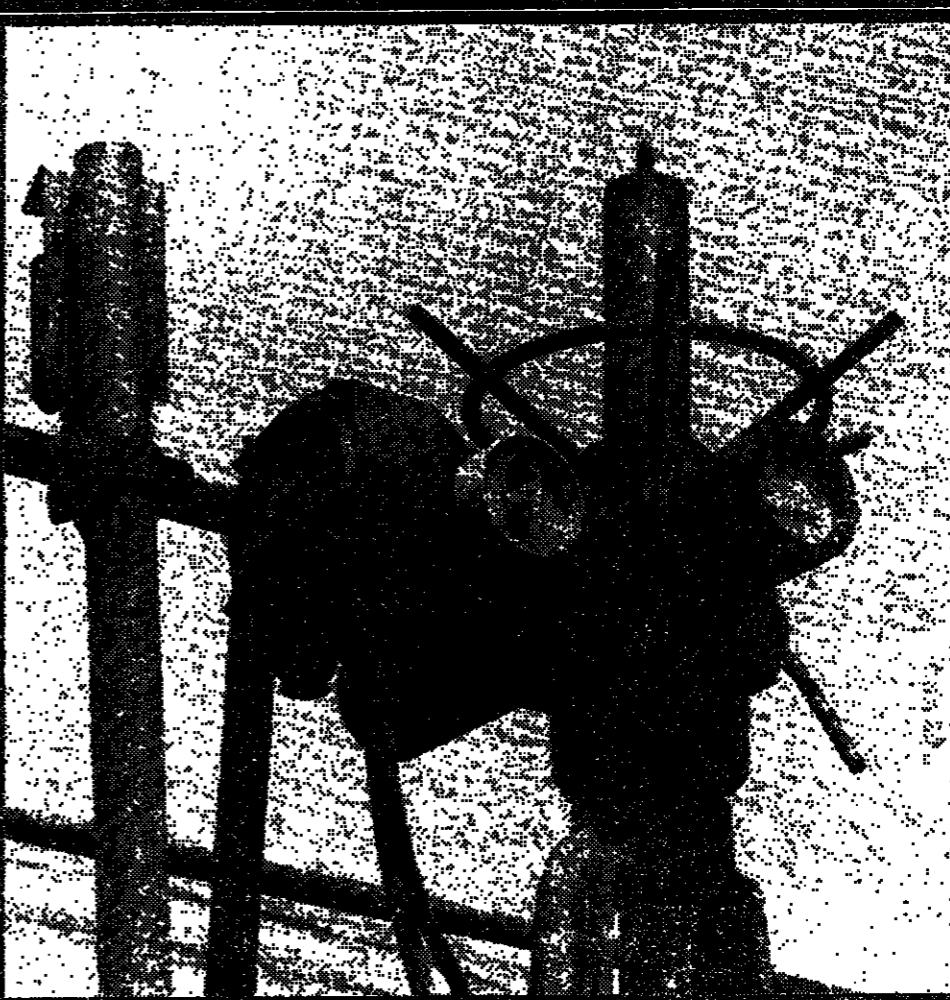
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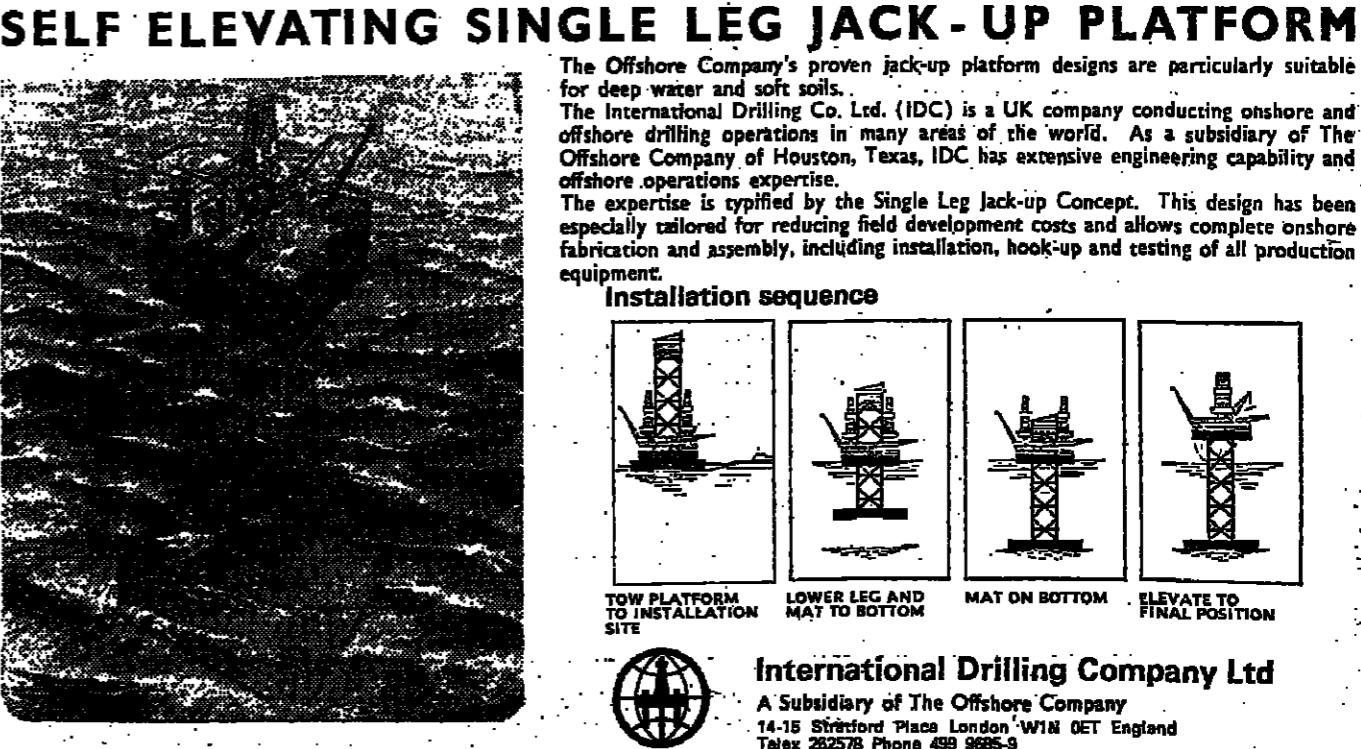


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## WORLD OIL INDUSTRY VIII

# Vital facelift for refineries

**WESTERN EUROPE'S** oil refining operations are currently undergoing a costly but vital facelift designed to help them match their supply to a new demand pattern.

The oil crisis of 1973 to 1974 brought with it a series of price explosions which dramatically altered demand for such products as heavy fuel oil. Consumption dropped sharply and, by the end of 1975, Europe found itself with a refinery capacity of 1bn tonnes a year and a demand of only about 600m tonnes.

The main exception to the general fall in demand for oil products was gasoline—the light fraction from which comes petrol and its first cousin, naphtha, the vital raw material used by the petro-chemical industry. Despite hefty price increases, petrol consumption remained at much the same levels as before 1973 and even today it shows no sign of falling back significantly.

The sudden change in

demand for oil products in the early 1970s hit the UK rather more strongly than the Continent although the impact was felt everywhere. Britain traditionally had been slightly short on petrol compared to many countries on the other side of the Channel—mainly because continental transport industries made greater use of diesel fuel.

It slowly became clear to all refiners that they would have to modify their output so as to meet the changing market pattern. One option would have been to reduce throughput, which in turn would have cut back surpluses at the heavy end of the business. But this course also would have created shortages in the strongly-growing petrol sector.

A second possibility would have been to build new, more modern refineries capable of squeezing a higher proportion of light products from the barrel. But with the entire refining industry suffering

### Vacuum

Yet Europe is merely following the path set by the U.S. many years ago. Traditionally, the U.S. has converted 45 per

cent of the oil barrel into light products whereas in Europe the proportion being turned into gasoline has been nearer 20 per cent.

What refiners ultimately decided to do was to upgrade their existing plants either by installing vis breakers, which reduce viscosity, or—far more popular—by putting in catalytic crackers. About 16 cat crackers are now being built in various parts of North West Europe and industry experts estimate that a total of 30 may be needed altogether if refining profits are to be maximised.

The cost of a cat cracker varies according to size and design but it is thought that the minimum going rate is about £100m. The change in demand patterns is therefore forcing the refining industry to invest very substantial sums in its plant.

### Vacuum

The olefins, such as propane and butene, can then be put into an alkylation unit which is fed

with isobutane to produce heptanes and octanes. These, in turn, can be used for blending petrol.

The proportions of gasoline, gas oils and olefins produced by a cat cracker vary considerably depending on the design of individual plants. But an average cracker's output might be roughly 50 per cent gasoline, perhaps 20 per cent or more gas oils and much of the rest olefins plus small amounts of such products as methane and hydrogen.

At present four crackers are being built in the UK. One is being put up at Milford Haven by Gulf and Texaco and should be finished by about the middle of next year. Another, also at Milford Haven, is being constructed by Amoco and is expected to be ready by the spring of 1981.

A third is going up at Coryton, near Canvey Island, under the aegis of Mobil and Total, and Petrofina is building the fourth

at Lindsay on the Humber—due to be completed by the end of this year.

Total feed to the four crackers is expected to be about 160,000 barrels a day—about 8m tonnes of oil a year. This compares to the 90m tonnes of oil a year processed by UK refineries.

The four crackers will produce an estimated 4m to 5m tonnes of gasoline a year—which should cover the UK's current shortfall.

While Europe's refiners struggle to bring their output in line with demand—and the are unlikely to succeed before the mid-1980s at the earliest—they are also keeping a weather eye on development in the oil-producing countries of the Middle East. They are well aware that the major oil producers are keen to launch themselves into the potentially profitable oil products market.

A rush of imported oil products from the Middle East would be particularly unwelcome at a time when European refiners are still adjusting to substantial changes in their own home market.

### Local demand

But some experts within the oil industry believe the immediate threat from the Middle East may well have been overstated. While it is true that some members of the Organisation of Petroleum Exporting Countries are already exporting refined products to the West—Kuwait, for example, supplies the UK-based Imperial Chemical Industries with part of its naphtha requirements—and

members now.

### Price structure

The establishment at the Taif meeting in May 1978 of the six-man committee on long-term strategy was an expression of determination that OPEC would stick together and realisation that it must prepare for another era. The report was finalised by the committee and approved formally by the Oil Ministers of the 13 member-states in May. It must still be endorsed at full governmental level. As it is, Iran, Algeria and Libya have entered "reservations" about its important pricing proposals, even though Iran and Algeria were represented on the committee. In the interests of both producers and consumers, the report, as it stands, recommends a long-term pricing formula that would give both a clear idea about future trends.

Its three elements are an index to take account of the impact of inflation in international trade based on roughly two-thirds on exports of the Organisation for Economic Cooperation and Development and one-third on their domestic prices (to reflect the cost of services); an automatic exchange rate adjustment factor based on a basket of the currencies of 10 leading industrialised countries (including the U.S.); and—to give a progressive increase in real terms—the average growth in real GNP of OECD members.

The underlying aim is to gradually bring prices into line with the cost of developing alternative sources of energy. The report comes closer to agreement on the principle of output control than OPEC has ever reached before. In the event of a temporary oil "glut" on the market it suggests that production should be lowered but does not spell out any mechanism for prioritising.

Underlying the whole strategy is the principle that "pricing objectives, in concrete terms, should aim at bringing about an orderly balance between supply and demand in the long-term, taking into account the production policies of member countries." Fundamental to it is also the strengthening of relations with other developing countries.

On a broader scale, OPEC's plan is to spearhead a new drive to revive the dialogue between the industrialised and developing countries, taking up cudgels on behalf of the latter.

Prospects for using its oil muscle to bring about a new international economic order must depend very largely in the first instance, at least on establishing an orderly price structure and agreement on the starting point for regulated increments. The system proposed by the ministerial committee cannot be implemented until prices are realigned.

Hopes that they might be at next week's conference in Algiers—or indeed in the foreseeable future—have largely evaporated.

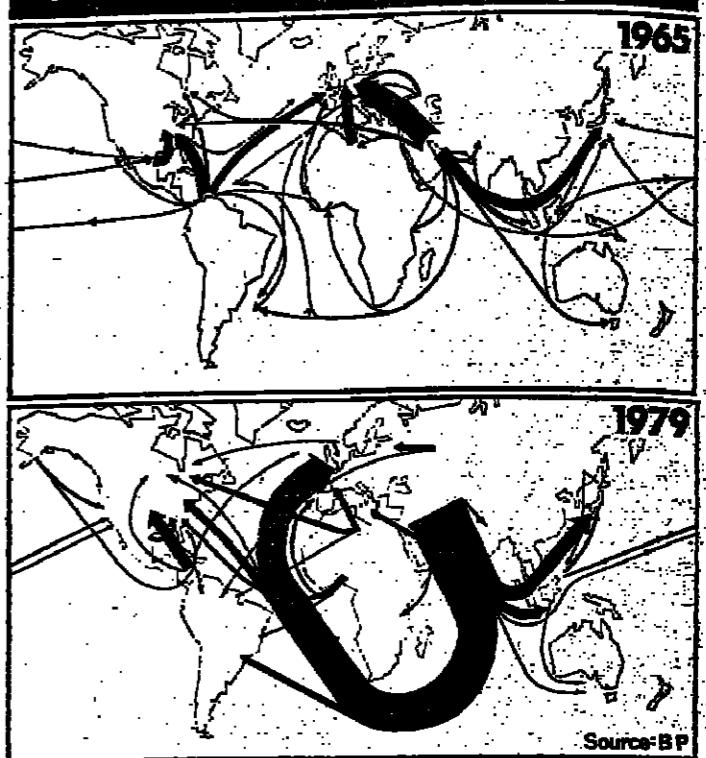
Iran, Algeria and Libya have insisted the formula should be amended so that the inflation index is based on goods and services imported by OPEC members and the provision for increases in real terms is based on their own (abnormally high by world standards) growth rates. In effect, the three militaries would seem to prefer a continuation of the chaotic free-for-all leap-frogging of the past 12 months.

Not for the first time OPEC is

disunited. But it has "agreed to disagree" before. Meanwhile, no one should harbour any illusions about the producers' club disintegrating and disappearing.

Richard Johns

## Main Oil Movements By Sea



others have ambitious plans for building refineries, large-scale

of the major Western companies.

This is not to suggest that OPEC members will not build refineries and will not offer fierce competition to Western producers—they will. Only two months ago Saudi Arabia announced plans for building a refinery at Yanbu on the Red Sea coast. Similar schemes in other oil producing states are bound to follow.

But European refiners are unlikely to be hit by imports from the Middle East until the 1990s at the earliest. Fate has granted them a badly-needed breathing space.

Sue Cameron

## Spot markets exerting powerful influence

AN UNEASY calm has fallen on the crude spot market in recent months—a respite from the whirlwinds of the Iranian revolution which swept spot traded volume and prices up to unprecedented levels in the latter half of 1979.

High stocks and a mild winter in Europe have brought both prices and volume sharply down again. An average of just 700,000 barrels a day of crude was traded on the market in the first quarter of this year, according to one oil company estimate quoted by the authoritative Petroleum Intelligence.

This was less than one quarter of the record 3m b/d traded in the last nine months of last year. Prices have also moved closer to official levels than the differential of up to \$20 a barrel which emerged late in 1979.

Nevertheless, last year's extraordinary conditions have left a nasty aftertaste, with politicians and consumers inveigling against the spot market and all its works. Behind the anger lies two basic complaints: that spot traders are reaping vast speculative profits at the expense of the consumer and that the market has become the tail which wags the oil pricing dog.

### Misleading

Both arguments are misleading. Complaints about recent windfall profits have to be set against the sloppy conditions with thin trading margins which prevailed between 1974 and 1978.

The tail-wags-dog complaint stems largely from the new phenomenon of producer nations demanding spot-related premiums well above the official price for a considerable proportion of their crude. Much of this oil has been sold on a term basis to the producers' regular customer.

One estimate has suggested that although only 3m b/d was being moved on the regular spot market at the end of last year, as much as 10m b/d of crude was being sold above official prices.

The growth of the administered spot market reflects a desire among producers to make sure that they, and not middlemen, get the lion's share of any windfall profits, and also to diversify their sales outlets away from the oil majors.

But while this may exert a general upward pressure on prices, it is hard to pin the blame on the Rotterdam spot market, which is itself only reflecting the supply/demand equation at the margin.

Like the crude market, the spot market for oil products is capable of exercising an influence out of all proportion to its size—as it proved in a dramatic fashion last year.

It accounts for only about 5 per cent to 10 per cent, at most, of European oil product sales—although the proportion varies according to general business conditions and the material concerned.

In the latter part of the 1970s, spot market prices were slightly lower than those charged by the major oil companies to their contract customers. This pricing pattern enabled some companies, such as the smaller independent oil groups, to buy spot products and so undercut their larger competitors.

One of two major concerns, notably the U.S.-based Dow Chemical, also bought compa-

tively cheap naphtha—the light fraction that is vital as a raw material for making petrochemicals—on the spot market and thereby gained an edge with its sales. But the spot market in the late 1970s was not normally a major source of disruption.

Yet the revolution in Iran, the cutting off of crude supplies to the West and the ensuing world oil crisis sent spot market prices for such products as fuel oil, petrol and naphtha soaring. And for the first time in several years, spot prices overtook contract prices.

For example, during 1979 the spot price of naphtha doubled, going from around \$200 a tonne at the start of the year to \$400 a tonne by the beginning of 1980. To the consternation of many, naphtha contract prices spiralled upwards in the wake of the rising spot market.

Five European chemical majors—the UK-based Imperial Chemical Industries, the Dutch

Sue Cameron  
Martin Dickson

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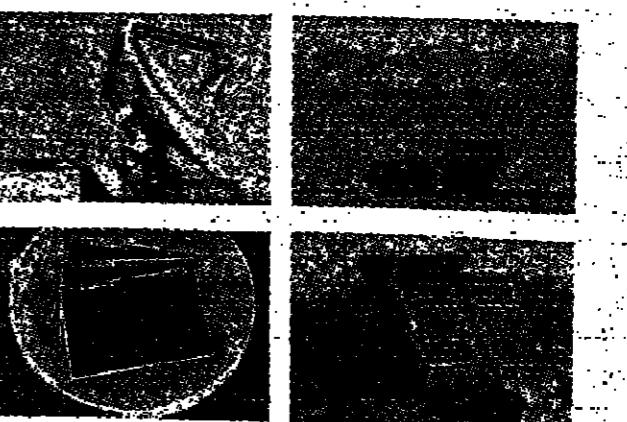
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The conference will be opened by keynote speeches from the Rt. Hon. David Howell, MP, Secretary of State for Energy and Mr Harald Norvik, Norwegian Deputy Minister for Petroleum & Energy. A special feature of the meeting will be the round-table discussions following the ministerial addresses.

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Richard Johns



# High interest restricts Marley growth midway

DESPITE much higher interest charges, of £4.96m against £1.1m, taxable profits of Marley, building products manufacturer, increased by £2.3m to £10.2m for the six months ended April 30, 1980. External sales expanded from £13.4m to £16.8m.

Profits for the whole of 1979-80 were a record £23.1m. The directors state that high interest rates will continue to have a significant impact on profits for the rest of the year. And economic conditions, particularly in the UK and the U.S., will make it difficult for the improvement shown in the first six months to be continued in the second half, they add.

The interim dividend is increased by a third to 2p (1.5p) net—last year's final was 2.5p. Also proposed is a one-for-one scrip issue.

Trading profits, up 51 per cent at £15.16m against £10m, were split as follows: UK £8.27m (£5.36m), and overseas £6.9m (£4.55m).

Six month's tax takes £4.9m compared with £1.1m, leaving net profits just ahead at £5.71m (£5.65m), giving earnings per 25p share of £1.49m (1.62p).

Despite projected higher trading profits, with the group's commitment to continuing capital investment for both growth and expansion, high interest rates for the immediate future will have an effect on earnings per share, the directors state.

The group, however, will be in a strong position to take advantage of improved economic

## HIGHLIGHTS

The accounts for J. Sainsbury indicate a strong, positive cash flow but, as Lex points out, the food retailer is taking a far more cautious attitude to stock relief than it has been adopting recently. Marley's interim figures are also analysed by Lex and show that the building materials' manufacturer has lifted pre-tax profits by almost 30 per cent and is now looking to generate further growth in a generally sluggish construction environment through acquisition. The EEC Budget contribution changes, hammered out by Lord Carrington, appear to have been accepted by the Cabinet, and Lex examines its effect on the Public Sector Borrowing Requirement and sterling parities. Lex, finally, looks at the first-quarter performance of VW and links its earnings shortfall to the current high level of capital spending.

conditions and lower interest rates, particularly in the UK and the U.S., they add.

After minorities of £271,000 (£332,000) the attributable balance came through at £6.44m (£6.26m).

Lex, Back Page

## Foseco expansion prospects

SIGNIFICANT opportunities for profitable expansion are seen at Foseco Minsep by continued generic growth and in specific situations, by acquisition. Mr. D. V. Atterton, chairman, says in his annual review.

More importantly, he states, the organisation of the group gives it the flexibility to adapt quickly to changing conditions, "and... we approach the future with genuine optimism."

Sales for the first quarter of 1980 are ahead of the corresponding period last year.

As reported on April 29, a static second half left taxable profits, for 1979, up by £1.06m at £18.43m from turnover of £226.5m (£202.4m). The dividend is increased to 6.4p (5.2443p) net per share.

On a CCA basis historic profit is reduced to 12.4p (11.93p).

Group balance sheet shows fixed assets of £38.42m (£37.21m) and net current assets, lower at £32.4m against £34.6m.

At the year end there was a 2.77m decrease (£51,000 increase) in total net borrowings.

Interest charges for the year rose sharply from £231,000 to £654,000. Tax was lower at £12.000 (£233,000) and after exchange losses and minorities, attributable profits came out at £3.33m, against £0.98m.

Stated earnings per 10p share surged from 11.48p to 33.5p, while the dividend is increased to 4.5p (3.079p) net with a final of 3.7p. A one-for-one scrip issue is also proposed.

The group manufactures lubricants, industrial hygiene products and engine coolants.

### • comment

A 50 per cent rise in product selling prices and rapid expansion overseas have pushed the profits of Century Oils out on a new plateau. Second half profits have more than trebled but this momentum will not be sustained in the current year.

The growth in working capital has left the group with a £3.8m rise in total borrowings, despite a £1.3m rights issue last year, and servicing this extra burden will be a headache in the coming months. Mitigating this problem is a very high level of retained earnings. Dividends are covered seven times and the tax charge is exceptionally low.

Century says the impact of stock profits on its figures is not material and points out that the increase in raw material prices has outstripped the rise in selling prices. Much of the dramatic profits rise must therefore be attributable to overseas operations, which accounted for almost double their share of turnover to 23 per cent last year.

The continued growth potential here is enough to justify a p/e of 48p on reported earnings. The possibility of a suitor for Century gives added gloss to the shares which rose 11p to 165p yesterday.

### Govett European

### pays 1p more

The net interim dividend of Govett European Trust is being stepped up from 1.5p to 2.5p.

The directors say they hope to post the circular formally pro-

vided room to reach for the target 7 per cent margin remains to be seen.

In the meantime, it comes as little surprise that the market capitalisation of some 28.5m is less than half published net worth.

GERMAN operation are still in loss and there is nothing on the macro-economic front to suggest any easier trading conditions. Cash flow has been contained in the first quarter, nevertheless, and the overall debt position could be reduced by perhaps £1m in the next balance sheet. On top of that, Selincourt expects to take about 2.5m out of Sued and Leather this year and there should be substantial scope to generate cash from the freehold property portfolio. The margin on sales at Marks and Spencer, however, is still very low. Taylor Merymane, for instance, contributed just £100,000 pre-tax to turnover of 58.5m and whether the up-market outerwear subsidiaries by contrast will substantially higher orders since about March and the group is now talking a substantial element of recovery even if Filigree's additional output is still proving difficult to move suede and leather and the

posting the scheme of unitisation of the trust in July or August.

Discussions with the Department of Trade relating to the new authorised unit trust are at an advanced stage. The provisions of the current Finance Bill affect unitisations generally, but as the result of representations made to the Inland Revenue, it is expected that the new legislation will not be detrimental to the proposals, the directors say.

WITH second-half pre-tax profits trebled at £2.06m, Century Oils Group reports a pre-tax surplus of £3.57m for the year ended March 31, 1980, compared with £1.36m previously. Sales advanced from £22.66m to £39.09m.

First-half profits had jumped from £0.56m to £1.51m on sales up 65 per cent at £17.34m and it was then anticipated that these higher levels of sales would be maintained in the second six months.

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The continued growth potential here is enough to justify a p/e of 48p on reported earnings. The possibility of a suitor for Century gives added gloss to the shares which rose 11p to 165p yesterday.

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## UK COMPANY NEWS

## AB ELECTROLUX

Further growth expected.

The Annual General Meeting of AB Electrolux was held on May 23, 1980 in Stockholm and a dividend of Swedish Crowns 7.50 per share was declared.

In his speech at the meeting the Managing Director, Mr. Gösta Bystedt, said that group sales during the first four months of the year were approximately 26% better than last year. The group trading profit for the same period is expected to show a similar increase. He, however, did not think that this growth would be maintained for the whole year because of the economic recession in some countries. There was, therefore, no reason to deviate from the forecast already given for 1980 of an increase of 10% in the results for the group, exclusive of the Granges group.

Measures taken during the seventies, which resulted in an enlarged product programme, increased number of markets and a widened distribution network combined with volume growth, have created opportunities for additional growth of sales and profits.

Additional product lines acquired during the seventies generally show a satisfactory result. This has resulted in the group becoming less dependent on household goods whose share of the group profit has, over the years 1970 to 1979, decreased from 88% to 66% while at the same time the group profit in absolute figures has increased from 113 to 915 million Crowns.

The most important event during 1979 was the acquisition of the Tappan company in the U.S. which, together with the earlier acquisition of National Union Electric Corporation, is aimed at strengthening the group's position in the American market for household goods. Through Tappan, Electrolux has also got access to an excellent range of microwave ovens for which an increasing demand in Europe is expected.

Referring to the position on the Stockholm Stock Exchange of the Electrolux shares, Mr. Bystedt was doubtful whether there was a relationship between the number of shares and the Stock Exchange price and emphasised that, during the seventies, the number of Electrolux shares had increased by some 1.3 million while during the same period some 3 million shares had been withdrawn from the stock market through Electrolux acquisition of Swedish companies registered on the Stock Exchange.

Having regard to the favourable product mix within the Group and its competitiveness, Mr. Bystedt expected an increasing profit capacity during at least the first few years of the eighties for which it is now possible to make rough estimates.

Electrolux shares are quoted on the London Stock Exchange and the price listed daily in this paper. Copies of the Annual Report for 1979 in English will be available after June 23 from Baring Brothers & Co., Limited, 88 Leadenhall Street, London EC3A 3DT.

**Electrolux**

## Companies and Markets

## MINING NEWS

## Anglo's earnings climb 52% to record R307m

BY KENNETH MARSTON, MINING EDITOR

SUITABLY, gold and diamonds decorate the record results for the year to March 31 of the Anglo American Corporation of South Africa mining and industrial giant. Net profits before extraordinary items have advanced 52 cents per share to R306.6m (£167m), or 18.1 cents per share, from R202m in 1978-79.

A final dividend of 50 cents (27p) lifts the past year's total to 70 cents from the previous year's total of 46 cents.

The extraordinary items boil down to a net debit on this occasion of R2.4m, the main factors being a provision of R22m against the investment in Cleveland Potash and a credit of R16.4m arising from the net profit on disposal of investments.

While the group's interests cover virtually every aspect of mining together with major industrial and financial activities, gold is the main source of investment income and will have provided about half of this in the past year thanks to the rising tide of gold mining dividends.

Diamonds come next in the investment income league and

although the market for stones has now boiled-over, the results of the previous boom are reflected in Anglo's latest figures.

	1980	1979
Investment income	Rm 321.4	Rm 220.6
Interest and fee income	113.9	82.8
Less expenses	84.4	84.4
Less profit	36.5	26.0
Surplus*	13.4	11.6
Making	457.1	323.4
Interest, paid	50.1	44.1
Costs of financing	4.0	2.5
Provision against losses	148.5	92.7
Taxation	24.8	18.9
Net profit	357.9	248.1
To minorities	46.0	27.7
Attributable to shareholders	312.9	210.4
Attributable to Ord. Dividends	157.7	103.0
Excess debit	2.4	8.9
Retained profit	145.5	92.7
Brought forward	100.0	17.5
Less adjustments	0.1	11.1
To reserves	140.0	100.0
Leaving	17.1	10.7
* On realisation of general investment		

The market value of the group's investments at March 31 had climbed to R5.42bn from R3.88bn.

Just how far the world economic recession will affect Anglo in the current financial year is impossible to assess at this stage.

But the group's financial defences are well-nigh impregnable and the gold mining income is still rising while dividends from the diamond investments should be at least maintained despite the cooler conditions being experienced in that industry.

## Spanish asset distribution from Tharsis

IN ORDER to comply with Spanish law, the British Tharsis Sulphur and Copper proposes to put its Spanish pyrites mining interests and the industrial assets there into a new Spanish-registered company, Minas de Tharsis. The existing UK company will retain its non-mining and non-industrial property.

The reconstruction scheme proposes that the 500 pesetas shares (bearer) in Minas de Tharsis be given to the Tharsis which would then pass them on to its own shareholders in the ratio of one share in the new Spanish company for every two held in Tharsis.

This transfer of assets will be recognised by a £4.55m reduction in the Tharsis share capital. It will mean the lowering of the present nominal value of the shares from 22 to 25 pence each.

The record date for entitlement to the issue of Minas de Tharsis bearer shares is September 25. Holders of Tharsis bearer shares have to lodge their coupons (No. 82) by September 11. The scheme is expected to become operative on September 26.

Of future prospects, Tharsis says that for Minas de Tharsis higher prices for pyrites will help to offset increased costs this year and sales should be at least maintained. It is pointed out that on the basis of last year's results, the new company would have paid dividends totalling 33 pesetas (20p).

On the same basis, Tharsis would have paid a dividend of 1p from earnings on the assets of the UK company as to retain. For 1979 Tharsis paid a total dividend of 12p. The existing shares are around 20p.

## CHILE PREPARES FOR SEABED OPERATIONS

Chile is considering accepting bids from international corporations for the mining of seabed mineral deposits in the vicinity of its island possessions in the Pacific, writes Mary Helen Spooner from Santiago.

According to Sen. Carlos Quinones, the Mining Minister, Chile will be ready to accept bids after preparatory studies have been completed. These include geological studies of the deposit near Juan Fernandez archipelago, 650 km away from the Chilean mainland.

Copper production from seabed mining would not affect Chile's copper exports adversely. Sen. Quinones noted, since studies in the field indicated that ocean mining would increase world copper supply by less than 5 per cent.

## ZIMBABWE SHARE OFFER

Rio Tinto Zinc (Zimbabwe), the successor to Rio Tinto Mining (Rhodesia), is to raise 258m (£5.46m) by a 25-for-100 rights issue at a price of 220 cents (15p) per share. The offer price is at a discount of 80 cents to the market price of the shares in Salisbury.

The rights issue was overshadowed by the company last month. The funds raised will be used for the development of the Renca gold prospect and the Zinc platinum prospect, and for exploration programmes.

It follows the decision of Rio Tinto-Zinc, which holds 51 per cent of the company, to inject £5m for development purposes.

But the rights issue will be of interest only to local investors, London dealers noted. Foreign investors would need permission from the Zimbabwe exchange control authorities to take up their rights.

Further, the present regulations mean that an investor cannot take out of Zimbabwe more money than is put in, thus preventing the staggering of the issue, the dealers added.

\* \* \*

Hampton Trust has bought a 50 per cent stake in a small gold mine at Carida, Western Australia, for an initial payment of £30,000, with a further £20,000 payable when ore reserves containing 1,500 ozs of gold have been proved and certified to be profitable to mine. The company has agreed to spend £325,000 (£12,000) on mining development.

## SPAIN

	Price	%	or-
Moy 30	210	1%	+ or -
Banco Bilbao	238		
Banco Central	210		
Banco Exterior	200		
Banco Hispano	222		
Banco Ind. Cat.	141		
Banco Madrid	141		
Banco Santander	257		
Banco Urquiza	150		
Banco Vizcaya	219		
Banco Zaragoza	200		
Despachos	81.2	+2	
Espanol Zaragoza	81.2	+1	
Fecsa	81.2		
Ges. Preciosas	81.5	+0.5	
Hidroli	88.5	-0.2	
Iberduero	81.5	+3	
Petrolifer	81	+2	
Sogefus	107		
Telentica	54	+0.5	
Union Elect.	67	-1.5	

## Tebbitt finishes in loss

## but plans expansion

THE TURNAROUND in Tebbit Group's fortunes which was anticipated by the previous chairman at the interim stage was not achieved, says Mr. John Bentley, who was appointed chairman in January. The group finished 1979 with a taxable loss of £199,373, against £293,082, after reporting a small profit midway.

However, Mr. Bentley holds out hopes of an early return to dividends through expansion.

Heavy interest charges and high group administration overheads during the second half of 1979 accounted largely for the full-year loss.

Steps have been taken to lower overheads and costs significantly in 1980, Mr. Bentley adds. A consolidated balance sheet, including Signate Properties, shows total net assets of £231m, as at the year-end, with fixed assets of £149m, of which goodwill arising from acquisitions amounted to £78.796. Stock and properties held for resale totalled £1.6m. Bank overdrafts were £38.483, while long-term loans stood at £66.857.

Auditors Smallfield Pittsburgh point out that the company was in breach of the terms of the trust deed constituting the 15 per cent convertible unsecured loan stock 1983. The accounts have been prepared on the basis that the breaches will be waived.

The auditors also state that no provision has been made in the parent company for the post-acquisition losses of a subsidiary.

Although further transactions must be taken to expand the group's interests and to ensure that central group expenses become an even smaller proportion of overheads.

Shareholders will shortly be asked to approve the acquisition of Signate Properties and two freehold properties in London SW. These purchases will considerably strengthen the company's assets and earnings compared with the amount of equity capital being issued, Mr. Bentley says.

As already known, the intended dividend is raised from 1p to 1.25p.

## GRAMPIAN HOLDINGS

## Progress maintained

Points from the Statement by the Chairman, Mr. David C. Grogan:

- Pre-tax profit up 15 per cent at £1,930,000 (compared with £1,675,000) – a positive advance despite adverse effects of the road haulage strike and the engineering dispute.
- Reshaping has continued, with final disinvestment of North Sea Oil interests. Group is now more soundly based in fewer disparate areas. Balance sheet strengthened by reduced borrowings.
- Forecasting is difficult but cautious optimism might express the feelings of many industrial companies including ourselves. I believe we are in a position to take advantage of any upturn in the economy.

Copies of the Annual Report may be obtained from the Secretary, Grampian Holdings Limited, Stag House, Castlebank Street, Glasgow G11 6DY.

## Bass Limited

## Interim Statement

For the 28 weeks ended 12th April, 1980

	28 weeks to 12.4.80	28 weeks to 14.4.79 (adjusted)	Year to 30.9.79
	£ millions	£ millions	£ millions
Sales to customers	662.8	588.6	1,134.3
Trading profit after charging or crediting items in Note 4	58.7	50.0	121.5
Cost of borrowing	8.6	5.7	9.9
Profit before taxation	50.1	44.3	111.6
United Kingdom and overseas taxation (Note 5)	15.0	8.9	22.3
Profit after taxation	35.1	35.4	89.3
Attributable to outside shareholders	0.4	0.2	0.7
Preference dividends	0.2	0.2	0.3
Earnings available for ordinary shareholders	34.5	35.0	88.3
Ordinary dividends paid and proposed	6.4	5.8	21.7
Retained earnings	28.1	2.2	66.6
Ordinary dividends paid and proposed – p/share	2.3p	4p	7.8p
Earnings per ordinary share (Note 7)	12.3p	12.2p	31.8p

## NOTES:

- Bear and soft drinks sales have shown a satisfactory growth in the first half of the financial year but those for hotels, wines and spirits were below expectations.
- The provision for the Employee Share Ownership Scheme is 3% of profits before taxation, plus 5% of the increase over such profits in the corresponding period last year.
- The comparative figures have been adjusted to take account of:
  - A charge in respect of the Employee Share Ownership Scheme of 3% of profits before provision and taxation, which was provided for the first time in the last published accounts.
  - The actual effective rate of taxation for the year to 30.9.79.
- The following amounts have been charged/(credited) to arrive at the trading profit.

	12.4.80	14.4.79	30.9.79
Employee share scheme	£m	£m	£m
Depreciation	1.9	1.4	3.4
Hire of plant and machinery	19.6	16.0	

# "We know what our priorities are and we are on our way to attaining them"

Sir Campbell Fraser, Chairman

The complete text of the Chairman's speech at the Annual General Meeting held on June 2, 1980.

Since the last Annual General Meeting, Dr. Alfred Spinks has joined the Board in a non-executive capacity, and I am delighted to welcome him on your behalf. Dr. Spinks was a director of ICI for nine years and his distinction as a scientist was recognised in 1977 by his election as a Fellow of the Royal Society. He is already taking an active interest in the Group's operations, and I know we shall benefit from the combination of his wide commercial experience and his scientific understanding.

Mr. Jeremy Lever QC comes up for re-election on this occasion as he retires by rotation. I warmly commend him to you. His penetrating mind and equally penetrating questions help to keep all his colleagues lively and responsive.

I regret to say that from tomorrow, Mr. Philip Shelford will cease to be a member of the Board, which he joined at the beginning of 1978. Shortly, he will become executive chairman of the British National Oil Corporation, and he is having to relinquish most of his outside directorships. He has been a constant source of positive advice in a trying period.

You will have seen from my letter which accompanied the Report and Accounts that we are recommending to you a number of changes in the Articles of Association. The principal change concerns retirement of directors. This will be the last occasion on which only one director retires by rotation. In future, a larger number of directors will retire each year; with our present numbers it will mean that four of your directors will be retiring next year. This will give you more opportunities to pass judgement on your Board and is in line with accepted practice in most large companies.

#### TRADING EXPERIENCE

Our trading experience last year was described fully in the Report and Accounts, so I do not propose to go through it again in detail today.

But you will have noted that 1979 was a difficult year for the Group. Even so, I hope you will not think it perverse of me if I ask you not to draw false conclusions from the figures. Dunlop is widely diversified by product and well spread geographically. The great majority of our businesses have done well. We have retained our market leadership in a number of consumer and industrial activities, both at home and overseas; and we intend to reinforce these successes. But, taken as a whole, our tyre activities in Europe were in loss. I said to you last year that getting the tyre business right would be a "hard slog" and that to restore tyres to a satisfactory level of profit will take time.

What are we doing about it? Two broad solutions are being pursued. First, we have instituted throughout the European tyre group a detailed action programme of cost reduction and rationalisation; a regrettable but essential step was the closure of the Speke tyre factory. We have continued the modernisation of our production facilities; we are driving hard for substantial improvements in productivity; we are placing special emphasis on high quality; and we are concentrating our efforts on a narrower range of premium products. We have restructured our marketing operations and, whilst maintaining strict control over the use of our working capital, we are making sure that we can meet market needs whenever and wherever they arise. In all of that, progress has been clear and encouraging.

Simultaneously, we are getting the benefit of work on tyre development that was begun a number of years ago. As I said in the Report and Accounts, we now have more new tyres coming forward than for many years.

So you can take it the recovery programme is on track, and we hope to see benefits in the second half of this year. But the solution must lie with ourselves. Our company in Germany, which turned a substantial loss in the tyre operations in 1978 into a profit in 1979, has shown what can be done. However, in the short term we can expect little help from the market place.

#### RECESSION AND RESPONSE

Why do I not expect any help from the markets we serve?

It has been evident for some time that the industrialised world is moving from a period of "stagflation" — that ugly but descriptive word which neatly expresses the combination of inflation with a static level of activity — into a period of recession. Key economic indicators in both the United Kingdom and the USA are turning down and lower rates of economic growth are forecast both in Continental Europe and Japan.

The almost universal response of the major countries has been progressively to raise interest rates and to adopt tighter monetary policies. As a result, it seems that in 1980 we shall see both world trade and world industrial activity slowing down quite markedly. This is bound to have some adverse effects on the Group, although the opportunities for profitable growth will still continue in many of the countries where we operate.

Obviously, this country cannot escape from the general pattern of the world trends. Indeed, it is widely expected that in 1980 the gross domestic product will fall. As Britain remains the centre of our worldwide business, it may seem to put us at a potential disadvantage compared with some of our foreign-based international competitors. It is perhaps worth pausing at this point to consider how important Britain is to the Group, and how important the Group is to Britain.

#### THE IMPORTANCE OF BRITAIN

Total sales in and from Britain were over £600 million last year — nearly 40% of the Group's worldwide turnover. It has long been our policy to serve overseas markets from Britain, and in 1979 exports amounted to £155 million, representing a quarter of total British output, despite increasing competition throughout the world.

At present, in Britain we have 59 factories employing 44,000 people.

Taking account of their dependents, our suppliers and others, the number of people directly and indirectly concerned in the fortunes of the Group runs into several hundred thousands! Our activities are diverse — ranging from all kinds of equipment for road, rail, air and sea transport; through highly sophisticated equipment for defence purposes; to relatively simple recreational products. Indeed, Dunlop products can be found in every aspect of modern life — in the home, at work, at leisure, and even in repose.

Britain is the centre of the Group's research and development activities; it is also the world headquarters of our tyre technical department which services and supports our tyre operations in 15 countries, and for which, in return, we receive technical aid payments and royalties.

If we look at the Group's contribution to the British economy in terms of the balance of its foreign income and payments, the figures for 1979 showed a surplus of £87 million. And there has been a continuing surplus for many years.

On many counts, therefore, it is important to Dunlop that the British economy, our home base,

remains sound and the general economic and social atmosphere conducive to innovation, creativity and the pursuit of high standards of performance and excellence. Equally, of course, it is vital to the nation that manufacturing companies like ours are not unnecessarily, or unthinkingly, placed at a disadvantage in relation to their competitors elsewhere.

#### THE IMPACT OF GOVERNMENT POLICY

Faced with high inflation and a fall in the level of economic activity, there are two aspects of present policy which bear heavily on our business. Despite the removal of exchange controls, the exchange rate of sterling has remained very strong, underpinned more by oil and gas revenues than by the intrinsic strength of the economy. This strong exchange rate has a three-fold impact on us — it reduces the value of the profits we earn overseas when translated back into sterling (by about £8 million last year); foreign competitors have been given an added competitive edge in overseas markets; consequently, exports from our home base have been more difficult to sustain and at the same time have become less remunerative. Conversely, imports have become more attractive, as the balance of trade shows us each month.

Industry is often urged that it must learn to live with a strong £. May I say that we have learned to live with it. But it is not easy to adjust costs downwards as fast as exchange rates have floated upwards.

As for so many other companies, high interest rates have also proved a heavy burden. Although increases in interest rates have by no means been confined to this country, they have risen faster here than anywhere else except in the U.S. where rates are now falling, and they have remained higher for longer than anyone was forecasting in the autumn of last year. So there was inevitably a sharp increase in our financing charges despite our strict financial disciplines, which were so successful that in a year when inflation averaged 13½%, and was rising steadily month by month, our net working capital actually fell.

Given the primary need to reduce the rate of inflation, the priorities for government policy are both well understood and supported. But it does seem that much of the burden of re-adjustment is falling on the private sector, and on manufacturing industry in particular. We hope that the Government will continue to press on with the reduction of public sector expenditure so as to make room for a cut in interest rates as soon as possible. This would be of considerable benefit to industry, and not only in financial terms. When the marginal cost of borrowing, even for prime borrowers such as ourselves, is 18-19%, it makes it that much more difficult to contemplate, far less earn, a satisfactory return on new investment, even though in the longer term that investment is both desirable and economically sound.

Faced with an incipient recession and an "over-valued" currency, it is perhaps not surprising that there is a growing lobby in favour of increased protection — a movement by no means confined to this country. However, we believe that whilst import controls may — and, in selected cases, would — give a temporary respite, they would work against the best interests of Britain in the longer run. We would be in danger of creating a cosy, uncompetitive corner of the world insulated from economic realities; and there is little doubt that attempts to restrict imports in a general way would be met by retaliatory action. Then the insulation

would prove illusory; the outcome would almost certainly be a lower standard of living for us all.

However, there is an area where tighter controls can and should be implemented, and that is where products can be shown to be dumped. In the tyre industry, it was clear to us that tyres from Eastern Europe were being dumped into the British market at prices which did not even cover manufacturing costs. With the aid of the Trade Association and the Government, working through the EEC, I am glad to say that undertakings have been obtained from major Eastern European exporters to institute more realistic pricing policies. This will help to remove one destabilising factor in the market.

We are a British company with many international affiliations. The word "multinational" is often used, occasionally with acrimony, to describe a company like ours, and a number of international bodies have set up committees to produce reports to tell multinational companies how to behave. Yet it is a curious fact that host governments appreciate and encourage the presence of multinational companies more than some would-be international regulators would have us believe.

I trust that you will accept my assurance that wherever we are we behave well. More than that, we give continuing, positive and valuable help to any host country in which we manufacture or sell.

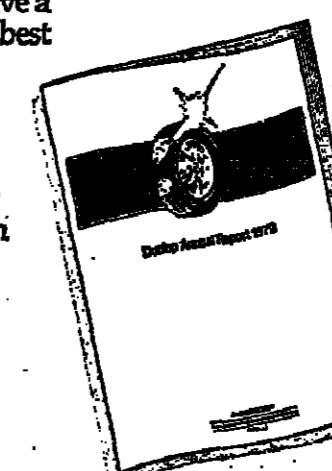
However, there are voluntary guidelines issued by the Organisation for Economic Co-operation and Development. These set sound and proper standards by which international companies should conduct themselves. I have no difficulty in reiterating our endorsement of those guidelines on behalf of the Company.

#### DIVIDENDS AND THE FUTURE

May I now say a word about dividend policy? Despite our overall results last year, the Board felt that it would be appropriate in the light of the current trading situation and the prospects ahead to maintain the final dividend at the same level as in the previous year. I hope that shareholders will support this decision, not least because it demonstrates that whatever uncertainties lie ahead, the Group believes that it can surmount them.

So far this year, trading profit for the first four months of 1980 is ahead of the corresponding period a year ago. But in the light of the fast deteriorating international economic situation, it would be foolhardy to attempt to forecast the outcome for the year with any degree of assurance or optimism. At this stage we hope that we can sustain this modest improvement, not least by the vigorous actions we are taking within the Group.

I can assure shareholders that we know what our priorities are, and that we are on our way to attaining them. In this, we have the support of the vast majority of our employees, and I should like to thank them on your behalf for their efforts in what, for some of them, have been trying circumstances. However, we shall all succeed more readily if, whilst working with determination and vigour, we also manage to exercise patience and prudence.



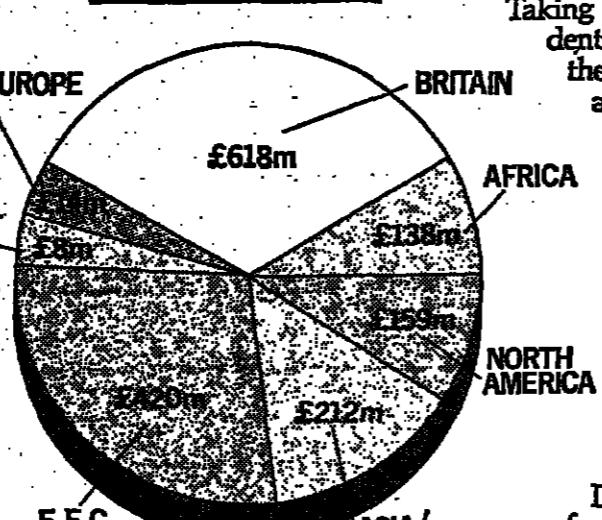
Please send me more information about Dunlop

Please choice  
 Dunlop Annual Report 1979  
 Full text of Chairman's Statement  
 U.K. Code of Conduct Report on South Africa

Name \_\_\_\_\_  
 Address \_\_\_\_\_

Post to: The Secretary, Dunlop House, Ryder Street, St. James's, London SW1Y 6PY.

**DUNLOP**  
DUNLOP HOLDINGS LIMITED



## APPOINTMENTS

**Lloyds Bank business advisory controller**

Mr. Mike Blackburn has been appointed controller of the business advisory service of LLOYDS BANK. He succeeds Mr. Colin Wilks who becomes regional general manager and local director of the Yorkshire and Humberside regional head office. Mr. Blackburn was

and with Amro Bank. Dr. Rudling has been executive director of the International Monetary Fund in Washington since the beginning of 1977.

Mr. Gordon Gilby, managing director of SAWARD BAKER AND CO., has been appointed to the additional position of chairman. Mr. Lee F. Walters has been made a non-executive director from July 1.

Mr. Jonathan Chapple has been appointed managing director of COX AND KINGS TRAVEL, a subsidiary of Cox and Kings recently acquired by Mr. Anthony Good and Mr. John Barber. Mr. Chapple previously held executive positions in Thomas Cook.

Mr. Norman Bailey has been appointed marketing services manager, Mr. Gordon Connacher, UK sales manager, and Mr. Tony Trodien, product manager, of the DUNLOP INDUSTRIAL HOST DIVISION.

Mr. Donald E. Dawkins has been appointed managing director of STEEL BROTHERS PROCESS PLANT. He succeeds Mr. John R. Potter, who remains chairman and director of the parent company with special responsibilities for the engineering division.

Mr. Peter Perry has been appointed to the Board of FELIX ROSENSTEIN'S WIDOW AND SON as UK sales director.

Mr. James Long is to become chairman of DIAMOND SHAMROCK EUROPE, Manchester, from August 1. He will succeed Mr. Tony Russell, who is to relinquish that position for his other business and personal interests.

Mr. C. A. Davies has been appointed chief executive of INFORMATION TECHNOLOGY and Mr. R. A. Finch continues as managing director of Computer Technology. Mr. R. J. Taylor has been made managing director of newly-formed subsidiary, Office Technology, at Winchester.

Mr. M. John Mills has been appointed by PMC as group director, marketing and sales development, from July 14. He will also join the Boards of PMC (Meat) and C. and T. Harris (Calne).

Sir Robin Haydon has been appointed a non-executive director of IMPERIAL GROUP from July 1. Sir Robin was Ambassador to the Republic of Ireland from 1976 until his retirement last month.

Dr. H. O. C. R. Rodding has been appointed a member of the Board of managing directors of AMSTERDAM-ROTTERDAM BANK N.V. (Amro Bank) from January 1, 1981. After having held several positions with the Netherlands Ministry of Finance

chairman of the BRITISH RAILWAYS (SCOTTISH) BOARD in place of Lord Taylor of Gryfe, who has retired. Mr. Macleod also succeeds Lord Taylor as a non-executive member of the BRITISH RAILWAYS BOARD.

Mr. P. E. Cooper has been appointed chairman of SPINNEY'S (1945) to replace Mr. A. M. French who is retiring.

Mr. F. Paddy Manning has been appointed director of European operations for CHARLES BARKER LYONS.

Mr. John Boanas has been appointed managing director of FORMICA.

Mr. W. D. Clark has been appointed to the London Board of NORTHERN ROCK BUILDING SOCIETY.

Mr. Jean-Claude Fouque has been appointed NATIONAL WESTMINSTER BANK's senior representative in Italy, based at Creditwest S.p.A., Milan. He has also been appointed a non-executive director of Creditwest. He succeeds Mr. F. G. Berry, who is retiring.

Mr. G. A. Holder, assistant general manager, policy administration, is promoted to general manager administration at GRESHAM LIFE ASSURANCE SOCIETY from June 1. Mr. P. A. Brown, assistant secretary, is appointed secretary.

Mr. David Roberts, wholesale books manager of W. H. SMITH, is appointed divisional director wholesale news, from September 10, following the retirement of Mr. K. P. Beattie on that date.

INSCO has appointed Mr. W. R. Adams, Jr to the newly-created post of chairman and chief executive officer. Mr. Leslie R. Dew will replace Mr. Adams as president of INSCO, the wholly-owned insurance subsidiary of Gulf Oil Corporation.

Mr. Terry Mansfield, publisher of Harpers and Queen, has been appointed deputy managing director of the NATIONAL MAGAZINE COMPANY.

Mr. G. J. MacGillivray who recently retired from the Bank of England, has been elected a director of the ANTOFAGASTA (CHILI) AND BOLIVIA RAILWAY COMPANY, and of its subsidiary.

TANGYE, a member of the SPP group of companies within the engineering division of Booker McConnell, has appointed Mr. T. A. Bradbury as managing director in succession to Mr. Derek K. Upton. Previously,



Mr. Mike Blackburn  
formerly deputy manager of the Leeds branch. The Bank's business-advisory service was formed in 1976 to provide financial help to small and medium sized businesses.

Mr. Martin Smith has been appointed head of the finance department of BANKERS TRUST INTERNATIONAL in London. He will succeed Mr. John McDaniels as chairman of Bankers Trust International in August. Mr. Smith is at present an executive director of Citicorp International Bank, where he has been managing corporate finance. Mr. McDaniels joins Bankers Trust International as a director of the finance department in 1973. He was elected managing director in 1975 and became chairman and managing director in September 1978. He is also chairman of Bankers Trust International (Asia). Mr. McDaniels will transfer to New York as deputy head of the corporate financial services department.

The Secretary for Energy has appointed four part-time members to Electricity Boards. They are Mrs. A. Gordon, East Midlands, Mr. W. McCall (Eastern), Mr. David E. Philpot (Southern) and Lord Sefton of Garston (Merseyside and North Wales).

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Mr. H. Roderick Macleod, senior managing director of Ben Line Steamers, has become

deputy managing director of the Netherlands Ministry of Finance

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## Tung nears full control of Manchester Liners

MR C. Y. TUNG, the Hong Kong businessman who recently took over Furness Withy, has now mopped up the minority of Manchester Liners, the shipping company which was one of Withy's main assets.

Yesterday it was announced that the Tung group had acquired 37.6 per cent of Manchester through Rendish Investment, a subsidiary. Furness Withy already owned 61.6 per cent so Tung is now with 68.6 per cent of total control of Manchester.

The majority stake has come from Eurocanadian Shipholdings, the shipping group owned by Mr. Frank Narby, according to an official statement.

The deal involves some complications, as Eurocanadian announced in February that it had sold its Manchester stake to Canadian National Railways, one of its shareholders, following a Monopolies Commission ruling that Eurocanadian should reduce its stake in Furness Withy.

Mr. Narby paid around £6.4m for the stake in Manchester and at the time of the announcement about Canadian National Railways the shares had a market value of £9.5m. Yesterday neither party would disclose the price paid by Tung for the shares.

Manchester's attractions lie in its North Atlantic cargo shipping business. Mr. Narby had hoped to merge that with his own Cast container operation which operates between Antwerp and Montreal but now claims that the proceeds from the Manchester sale would be invested, if indirectly, in Cast which has signed deals recently for three new ships and is in negotiation with more shipbuilders.

For its part, Tung has decided to mop up the minority in Manchester, having acquired simply the majority as part of the Furness Withy package, and will run it as a complement to its PILKINGTON BROS. COMPLETION

The acquisition by Pilkington Brothers of holdings in Flachglas A.G. and Dabholbusch Verwaltungs-A.G. has been completed. This has given the UK group a direct and indirect interest of 61.67 per cent in Flachglas, and a direct interest of 51.42 per cent in Dabholbusch.

Pilkington paid £Pf 7.5bn (£11m), of which £Pf 5.7bn (£85m) was cash, to Mecanivars S.A. the Belgian subsidiary of BSN-Gervais Danone S.A., for its holdings in the two companies. The balance was satisfied by the issue of 11,857,707 new Pilkington shares.

Pilkington paid DM 120m (£22m) cash to Flachglas, for its share in Dabholbusch.

BISHOPSGATE PROP.

The offer by Berkeley Hambro Property for Bishopsgate Properties and General Investments has been accepted by holders of 6,392,226 ordinary shares representing 82.1 per cent of the ordinary for which the offer was made.

The offer has been extended until June 13.

WESTPOOL TRUST

Acceptances of the cash offers made on behalf of Whitehill Securities Corporation have been received in respect of 681,087 existing shares of Westpool (8.3

existing North American interests through its one-third share of Dart Container Ltd). This operates a more southern Atlantic route than Manchester.

The key element now is the position of the remaining small shareholders. Tung is not required to make a compulsory bid for their shares but if it does bid the takeover code will apply.

**NATIONWIDE LEISURE**

Nationwide Leisure has disposed of the business of its loss-making industrial subsidiary, Ashley Overhill in two deals which preserve all the 58 jobs involved. The engineering side has been acquired by J. R. Yates Engineering of Luton which has already announced development plans and the foundry business has been transferred to Savar (UK).

The Luton-based Ashley Overhill group was bought for £1 in January 1979 by the former Board of Nationwide in a deal which was never reported to shareholders. The incoming Board found it to be running at a loss of £100,000 per annum in a sphere of business totally unrelated to Nationwide's other activities.

The Board has announced its intention to develop leisure activities on a broad base.

**ESTATES AND GENERAL DEAL**

AGREEMENT HAS BEEN REACHED WHEREBY Estates and General Investments will buy the minority 24.12 per cent holdings in one of its subsidiaries, Wellfull Investments.

As 15 per cent of the capital is held by Mr. F. V. Savage, a director of Wellfull, the transaction is to be put to shareholders for their approval.

The terms of the agreement are that Estates and General will acquire the outstanding holdings in exchange for the issue of 556,370 new ordinary stock units in E and G.

The directors believe it is in the best interest of the company to acquire the minority holdings in Wellfull so that it becomes a wholly-owned subsidiary.

The directors and their financial advisers, Lazard Brothers and Co, consider the terms fair and reasonable.

**RESULTS AND ACCOUNTS IN BRIEF**

GIEVES GROUP (1980)—Results for year ended January 31, 1980, reported May 24 in full preliminary statement. Pre-forms balance sheet shows fixed assets £5.65m, net current assets £3.51m. It is proposed to make an ex gratia payment to Mr. A. G. Allan, chairman of Brown's Hotel, W. June 23, at 12.05 pm.

COATS PATONS (textile group)—Results for 1979 reported May 1. Fixed assets £2.04m (2.07m). Net current assets £3.8m (2.6m). Historical profits of £83.53m (£7.21m) reduced to £24.82m (24.3m) on a CCA basis. Decrease in net liquid funds £5.5m (£5m). Meeting Glasgow, June 20 at noon.

COATS HERITABLE TRUST (property and distribution group)—Results for 1979 reported May 1. Fixed assets £2.04m (2.07m). Net current assets £3.8m (2.6m). Increase in bank and other short-term borrowings £750,000 (£925,000). Meeting, 11 George Square, Glasgow, June 25, noon.

SECURITIES TRUST OF SCOTLAND—Results for year to March 31, 1980, reported May 1. Net assets £11.4m (£10.000). Meeting, Charlotte Square, Edinburgh, June 18, noon.

LONDON AND LENNOX INVESTMENT TRUST—Results for year ended March 31, 1980, reported May 1. Chairman says last year's net revenue received

## Fenner to buy U.S. company

IN A move to strengthen and broaden its base J. H. Fenner and Company (Holdings), the power transmission engineering group, has agreed to acquire Stone Hydraulic Industries, a manufacturer of hydraulic equipment of Rockford, Illinois, for an initial consideration of \$13.24m (£5.6m).

Fenner considers Stone to have above average growth potential and regards the acquisition as a natural extension of its power transmission business. The company sees scope for significant expansion of Stone's equipment, particularly in markets outside the U.S. where 22.4 per cent of Stone's sales were made in 1979/80.

Stone, which employs 200 people, has its own sales and distribution arrangements in the U.S. and a widespread network of distributors in other countries. Fenner has been involved in technical collaboration with Stone in the hydraulic engineering field and the marketing of Stone equipment for some six years.

Stone's group sales in 1979/80 amounted to \$16.5m (£7.5m). Profits totalled \$2.17m (£0.92m) and after tax the net figure was \$1.49m. Net tangible assets at February 29, 1979 stood at \$6.17m.

The initial purchase consideration included \$2.6m which will be held in trust on legal grounds for two years as security for certain representations and warranties given by Stone. In addition the agreement provides for the payment of further amounts linked to a profit formula.

The initial consideration is to be financed with the assistance of Mr. Hill Samuel, the group's financial advisers. The arrangement are expected to involve the issue of some 5,045,000 Fenner shares which Mr. Hill Samuel is conditionally arranging to place in conjunction with Sheppards and Chase.

## S. JEROME

Through the purchase of Macrrown, S. Jerome and Sons (Holdings) has acquired the business and assets of CMK Electronics (Lines) from its Receivers, for £89,200 cash.

The assets of CMK, formerly part of Weldit Group, are management accounts for the year to August 31, 1979, indicate substantially higher profits than the £41,662 profit achieved in 1977/78.

Jerome, warded spinner and cloth manufacturer, in October acquired Davis Safety Controls.

## DUBLIER

Dubliver's 7-year Eurodollar loan is for the amount of \$2.15m, not \$1.5m as stated on Friday.

## QUEENS MOAT

Queens Moat Houses will issue 1,812,903 ordinary shares to the vendor of Manor Hotel, Banbury.

## RESULTS AND ACCOUNTS IN BRIEF

A substantial boost from the trading subsidiary and it may be difficult to match this performance this time. Listed investments in UK £4.85m (£3.65m), abroad £3.25m (£2.12m), unlisted £0.85m (£0.45m). Net current assets £1.25m (£1.05m). Total assets decreased £533,000 (£205,000 increase). Meeting, 2 St. Mary Axe, EC, June 18, 11.30 am.

LADBROKE GROUP (beating, retailing, hotel, holiday, property). Results for year ended January 31, 1980, reported May 24 in full preliminary statement on May 15, 1980. Group fixed assets £165.4m (£152.2m), net current assets £55.85m (£55.3m). Historical profits of £83.53m (£7.21m) reduced to £24.82m (24.3m) on a CCA basis. Decrease in net liquid funds £5.5m (£5m). Meeting Glasgow, June 20 at noon.

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## WestLB

Westdeutsche Landesbank now has opened a representative office in Toronto.

Mr. Thomas F.C. von Platen, Representative, will be at your disposal in all matters of international finance.

Westdeutsche Landesbank Girozentrale  
Representative Office for Canada

1 First Canadian Place  
P.O. Box 182

Toronto, Ontario M5X 1A6

Telephone: (416) 869 1085

Telex (21) 6522051

## Westdeutsche Landesbank Girozentrale

Düsseldorf Münster

a strong force in wholesale banking

Offices abroad in London, New York, Tokyo, Luxembourg, Hong Kong, Rio de Janeiro, Melbourne.



## Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)

### Preliminary Profit Announcement and Consolidated Balance Sheet and Notice of Final Dividend on the Ordinary Shares

Subject to final audit, the abridged consolidated income statement of the Corporation and its subsidiary companies for the year ended March 31, 1980 and the abridged consolidated balance sheet at that date are as follows:

#### CONSOLIDATED INCOME STATEMENT

	1980 R millions	1979 R millions
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Investment income—general investments	321.4	220.6
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Interest earned and fee income less expenses	113.9	82.6
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Trading profits	8.4	8.4
-----------------	-----	-----

Surplus on realisation of general investments	13.4	11.6
---	------	------

	457.1	323.4
--	-------	-------

Interest paid	53.4	44.1
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Costs of prospecting	17.2	11.8
----------------------	------	------

Provision against loans	4.0	2.5
-------------------------	-----	-----

	74.6	53.4
--	------	------

Profit before taxation	382.5	265.0
------------------------	-------	-------

Taxation	24.6	16.9
----------	------	------

	357.9	248.1
--	-------	-------

Profit after taxation	46.8	42.7
-----------------------	------	------

Outside shareholders' interests in subsidiary companies	11.2	10.3
---	------	------

Loan capital	131.8	146.3
--------------	-------	-------

Life insurance funds	696.3	570.4
----------------------	-------	-------

Loans	1,595.6	609.4
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Other Liabilities	87.7	69.0
-------------------	------	------

Creditors, taxation and provisions	113.8	72.8
------------------------------------	-------	------

Shareholders for dividends	4.0	11.5
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Bank overdrafts	205.5	153.3
-----------------	-------	-------

	3,885.2	2,582.8
--	---------	---------

Represented by:		
-----------------	--	--

Investments:		
--------------	--	--

Listed—market value		
---------------------	--	--

R5 055.2 million		
------------------	--	--

(1979: R3 071.4 million)		
--------------------------	--	--

Unlisted—directors' valuation		
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R364.9 million		
----------------	--	--

(1979: R314.5 million)		
------------------------	--	--

	118.0	131.4
--	-------	-------

Life insurance investments	1,130.4	878.9
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## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## NORTH AMERICAN NEWS

# Great Western in \$221m savings and loan bid move

BY DAVID LASCELLES IN NEW YORK

**GREAT WESTERN** Financial yesterday bid \$221m for Financial Federation, another Los Angeles-based savings and loan group, a merger proposal which if successful will create one of the largest savings and loan institutions in the U.S. Financial Federation said it would study the offer and respond by June 13.

Great Western said yesterday that it had made the approach after talking to representatives of Financial Federation, but there was no suggestion that the bid had been agreed. The offer is worth \$52.65 a share, nearly double the \$28 at which the company's shares have recently been trading.

Great Western is the third largest publicly quoted S and

L in the U.S. At March 31 it had assets of \$3.6bn, compared with a little more than \$12bn for the country's largest Home Savings and Loan, also of Los Angeles. Financial Federation's assets are \$2.3bn.

That all these institutions are Californian is no accident. The state has traditionally led the country's savings and loans industry, both in terms of size and inventiveness. The state's laws relating to deposit-taking are also somewhat less stringent than those in many other highly developed states.

Great Western's bid is the second approach Financial Federation has received in recent weeks. Gibraltar Financial offered \$45 a share, but was rebuffed on the grounds that

the terms were inadequate. Financial Federation has been somewhat vulnerable to takeover because, like many S and Ls, it was badly hit by the record interest rates of the last six months. On the other hand, the recent decline in rates had greatly improved the prospects not only for loan and interest rate spreads, but also for the S and Ls' interest rate spreads, and therefore for profits.

S and Ls are akin to building societies in the UK insofar as they provide one of the main channels for housing finance and mortgages. However, they also offer some of the services traditionally found at commercial banks and they compete directly with the commercial banks for funds.

# Republic Steel cuts forecast for U.S. industry's output

BY OUR FINANCIAL STAFF

**REPUBLIC STEEL**, the fifth largest U.S. producer, has reduced its forecast for shipments of steel by the U.S. industry and is making further production cuts.

It said yesterday that its projection for the industry was now down to 85m tons or less, compared with previous forecasts of 88m tons and total shipments in 1979 of 100m tons.

It said it was stretching its capital spending, making further downward adjustments to operations and taking "a critical look at all production

and overhead costs" as a result of the worsening steel market and the prominence of imports. It said no firm decisions had yet been taken.

After reporting a drop in first quarter earnings this year from \$43m to \$20m, the company said that business in the first quarter had been somewhat stronger than had been expected earlier in the year.

Meanwhile, Inland Steel, which ranks with Republic in the U.S. steel industry league, said yesterday that Jackson County Iron Company, a subsidiary of the

mine might be shut down for the remainder of 1980. It said that Inland's steel mill currently had 1,269 employees laid off and a further 4,300 on short-time working.

Inland Steel had previously announced a five-month reduction in operations at its Minorca mine in Minnesota.

# Dana to close truck axle plant

By Our Financial Staff

**DANA CORPORATION**, manufacturers of components for the industrial, motor vehicle and service parts market, is to sell its truck axle-making plant at Edgerton, Wisconsin, within the next 90 days.

The group said the sharp decline in light truck sales and Dana's projected lower demand for its light truck axles during the next decade prompted the plant closure. The company also said it has made a decision to reduce its involvement in the light truck market.

# Strong prospects prompt Texaco spending boost

BY OUR NEW YORK STAFF

**TEXACO**, the third largest oil company in the U.S., announced yesterday that it will increase its capital outlays this year in the light of its strong earnings.

Together with an earlier announced increase, Texaco will now spend about \$2.6bn, or \$500m more than first planned.

Texaco is also investing \$500m in companies where its interest is 50 per cent or less, bringing total outlays to just over \$3bn. Most of the outlays will go

on oil and gas exploration and production, a large part of it in the U.S. Other investments include manufacturing, petrochemicals, transportation and marketing.

Mr John McKinley, president, said the increases have been made possible by the company's strong earnings performance for the first quarter of 1980 and by present indications that a continuation of favourable results is anticipated for the remaining three-quarters of this year.

# G & W lifts payout

Gulf and Western Industries,

the diversified industrial holding company, is to pay a quarterly dividend of 18½ cents a share on new stock to shareholders of record on June 13. AP-DJ reports from New York. This is equal to 23.4575 cents on shares outstanding prior to a recent five-for-four stock split. The company paid 18½ cents a share quarterly before the split.

# Schering takeover

Schering-Plough, the pharmaceuticals group, has agreed to purchase Chemibiotec (Ireland). Reuter reports from Kenilworth. The purchase, made for an undisclosed amount of cash, is subject to certain Government approvals.

# IC Industries sales and income set first quarter records. By design.

## CONSOLIDATED STATEMENT OF INCOME

For the three months ended March 31, 1980 compared with same period 1979.		
(Dollars in millions except per common share amounts)	Three months ended March 31, 1980	Three months ended March 31, 1979
Sales and Revenues	\$97.8	\$88.6
Income From Continuing Operations	\$ 2.25	\$ .59
Income Per Common Share From Continuing Operations	\$ 1.04	\$ .00

## Alex First Quarter Pre-Tax Income A Record \$20 Million.

Alex has traditionally been a major contributor to IC Industries total earnings. This tradition is continuing into the 1980s as evidenced by a first quarter record of \$20 million in pre-tax income. Up 10 percent over the year before.

Alex sales for the quarter were \$252 million. An 18 percent increase over a year ago. The backlog of unfilled orders at the end of March was \$622 million. Over 50 percent greater than last year.

## Alex Long-Term High Technology Program for NATO.

A current long-term program for Alex technology includes high-strength castings for the turbine engines of the XM-1 main battle tank to be used by the U.S. Army and other NATO nations.

With present projections for more than 7,500 units, Alex revenues from XM-1 tank orders alone would exceed \$30 million.

## Hussmann and Midas Continue International Expansion.

Our Hussmann group is the worldwide leader in food store merchandising, refrigeration equipment and environmental systems. A number of additional new products,

with emphasis on energy efficiency, are planned for 1980, as well as continued emphasis on international expansion and increased participation in world markets.

Midas plans for 1980 call for addition of another 133 automotive service shops worldwide. Forty-three of those shops will be outside North America and geared toward growth in Western Europe and Australia.

## Off to a Good Start for the 1980s.

We entered 1980 with the highest year-end backlog in history. Up 39 percent.

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IC Industries, Inc., European Office, 55, ch. Moise-Duboule, 1209 Geneva, Switzerland, Tel. (41 22) 98.23.11, Telex 22884.

## IC Industries Growth by design.

# MGM's share rise frustrates Kerkorian

By Ian Hargreaves in New York

**MGM FILMCO**, the newly-spun-off film company of Metro Goldwyn Mayer, hit the New York Stock Exchange with a splash yesterday. On the other hand, the recent decline in rates had greatly improved the prospects not only for loan and interest rate spreads, but also for the S and Ls' interest rate spreads, and therefore for profits.

S and Ls are akin to building societies in the UK insofar as they provide one of the main channels for housing finance and mortgages. However, they also offer some of the services traditionally found at commercial banks and they compete directly with the commercial banks for funds.

# BRAZILIAN MOTOR INDUSTRY

## Totting up the strike cost

BY RIK TURNER IN SAO PAULO

**THE BRAZILIAN** motor industry has totted up the cost of the 41-day metalworkers strike as a loss of output of 75,000 vehicles worth Cr 19.5bn (\$890m). Exports worth \$64m were included in this total.

The metalworkers themselves were out of pocket by Cr 1.5bn (\$30m) and Government losses to Cr 8.5bn (\$120m) in taxes not paid.

The immediate effect was to render obsolete a bid announced before the market opened by Mr Kirk Kerkorian, the California financier, to buy 5 per cent of the new company's stock for \$3 a share and so acquire a controlling interest. Mr Kerkorian already owns 47 per cent of the company. He also owns about 25 per cent of Columbia Pictures.

The upbeat entry of the new stock clearly took Mr Kerkorian and his advisers at Tracinda Investment Corporation in Los Angeles by surprise. "We are regrouping to consider our position. Clearly we do not expect to be offered too much stock at that price," Tracinda said.

MGM Filmco stock is to be distributed shortly to shareholders of Metro Goldwyn Mayer under a formula agreed last week at the annual shareholders' meeting.

The spin-off leaves behind MGM Grand Hotels, which will operate the company's hotel and gambling interests.

Mr Frank Rosenfeld, chairman of MGM Filmco, has announced that he intends to more than double the company's annual film production to 12 to 15 pictures a year.

MGM Grand Hotels opened

on the New York exchange at 211 yesterday, down \$1.25 from the close of its un-split MGM stock on Friday.

It should also be noted that

ANFAVEA's figures are for all major manufacturers, including those, such as Fiat, were not affected by the strike. Fiat's factories are on Rio de Janeiro and Minas Gerais, outside Sao Paulo's ABC industrial zone where the bulk of Brazilian cars are produced, and where the strike was centred. Fiat's sales for the first four months of 1980 were in fact 23.1 per cent up on last year, indicating that it was able to take advantage of its competitors' difficulties.

A similar case was General Motors whose factory is in the Sao Paulo area but in a region where the union decided to call off the strike after a week.

Thus GM's four-month figures again show an increase, of 14.5 per cent, with 41,600 vehicles sold.

Hardest hit among car manufacturers was Volkswagen, with an 11 per cent drop in sales over the four months from 138,000 in 1979 to 122,800 this year. Ford's sales dropped 9.7 per cent from 43,700 to 39,500.

However, VW regards its problems in Brazil as little more than transitory. Its market share, even after the 5 per cent drop in the weeks leading up to the

strike, was still 14.6 per cent, bigger than the combined share of Ford and GM.

VW is to launch a "car for the Third World" projected exclusively for production outside the developed countries, where its equivalent is the Gol.

Called the Gol, it will compete for the slice of the market presently contested by Fiat's 127 (derived from the 127) and GM's Chevette, as well as VW's own Brasilia. Its initial version will be equipped with the Beetle's 1.300 cc engine, a low-performance but high-torque engine suited to road and climatic conditions in the Third World.

The Gol is intended to take a considerable slice of the market away from the Fiat and may well dent the Chevette's sales figures.

Meanwhile, VW's own Brasilia can withstand competition, according to market analysts, as a result of its pool of customers who stick with the Brasilia because of its length of time on the market.

In any case, the Brasilia is rumoured to be due for phasing out by the end of 1981. A later version of the Gol, to appear at the end of this year or the beginning of 1982, will be fitted

with the 1.600 cc engine used in the VW Passat, increasing even further its potential.

As well as the promising GM project, VW has been expanding its activities with heavy trucks coming from Argentina where 4,000 cars were exported in a pilot scheme which came after the West German parent company's acquisition of Chrysler Argentina at the end of 1979.

The Brazilian VWs were so well received in Buenos Aires that the company had to stop advertising as the car sold out within a week. With the Bosch retailing in Argentina at \$15,000 compared with \$8,000 in the U.S., the company is likely to be further developed by VW do Brasil.

The first step in this direction came with a recent reduction in tariffs on car imports in either

to a uniform 36 per cent rate. This will benefit the VW do Brasil exports to Argentina in the short term and once the former Chrysler factory in Argentina has been converted for the manufacture of VW vehicles it will provide a useful buffer for the company against strikes.

# Pemex plans Euromarket issue

BY PETER MONTAGNON

**THE MEXICAN** oil group, Pemex, is to float an eight-year tap issue in the Eurobond market with an initial franchise of \$75m to be followed by a further \$50m at the borrower's option later this year. Indicated terms were set yesterday by issue managers Swiss Bank Corp and Merrill Lynch International, providing for a coupon of 114 per cent and issue price of par.

This will be the first Pemex issue in international bond markets for more than a year. Proceeds will go towards the company's capital spending programme, which are expected to

account for just over \$4bn this year against \$3.6bn in 1979.

However, with the company's turnover last year exceeding \$7bn, an increasing proportion of the capital spending requirement is being generated internally with the result that Pemex has become a less prolific borrower than it was in the past.

Straight dollar Eurobonds were marked slightly lower yesterday in quiet trading as short-term dollar interest rates edged higher. Sterling yields by contrast fell about 1 point.

Dealers said the drop was due to expectations that a new

Eurosterling FRN would be launched shortly for Lloyd's Bank. The amount is believed to be \$30m, which is a large issue for the relatively thin sterling market.

In Germany, Deutsche Bank has arranged a DM 50m private placement for Etsel NV, the Dutch metals group. The coupon is 8½ and issue price is par.

DM foreign bond prices were slightly lower yesterday, with investors hesitant ahead of today's Federal Government issue on the domestic market.

Swiss franc foreign bonds were about unchanged.

# FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

Closing prices on June 1, 1980

U.S. DOLLAR

STRAIGHTS

Australia 10% 1984 CS 30 97.5 98.5 -0.5 10.75

Australian Raz 9% 84 30 98.5 99.5 +0.5 12.50

Beneficial Fin. 9% 84 30 97.5 98.5 +0.5 10.50

CECA Grd. 12% 84 100

## Lower first quarter for Volkswagen

BY KEVIN DOMEIN FRANKFURT

VOLKSWAGEN'S first quarter profits have been hit by industrial disputes at major foreign subsidiaries, the mounting costs of the group's investment programme and losses at the newly consolidated subsidiary, Chrysler Motors de Brasil.

After-tax profits fell by 26.9 per cent to DM 128m, compared with DM 175m in the first three months of 1979. Group sales were up by 14.6 per cent to DM 8.5bn, but this figure includes for the first time the consolidation of the Triumph-Citroen group as well as Chrysler Brazil.

The downturn clearly reflects the impact of substantially higher depreciation at Volkswagen Brazil, in which it holds 66.7 per cent and the profitability of its other major

overseas subsidiaries in Brazil, the U.S. and Mexico had all declined.

The group's operations in the U.S. and Brazil were both hit by industrial action — car assembly in the U.S. was stopped for two weeks in January and Volkswagen's activities in Brazil were stopped for 41 days by a strike of metal workers.

Returns in Brazil were also depressed by the authorities' delay in granting price increases.

VW also increased the prices of its cars in the West German market by an average of 4.6 per cent in March, and this rise is still to show through in group profits.

Although the strike in Brazil had suffered losses from Chrysler Brazil, in which it holds 66.7 per cent and the profitability of its other major

solved. This together with general political uncertainty in major markets meant it was impossible to give a profit forecast for the current 12 months, said VW.

VW also announced yesterday that it had signed a final contract with the U.S. army and the state of Michigan for the purchase of a site at Sterling Heights, Detroit, which is to be the location for its second U.S. car assembly plant. The site is costing VW some \$25m.

Volkswagen delivered some 665,000 cars in the first three months of 1980, a rise of 5.1 per cent, while production rose by 7 per cent to 707,000. Sales in the domestic market fell by 8 per cent, but this decline was compensated for by an increase of 13.8 per cent rise in foreign sales.

The downturn clearly reflects the impact of substantially higher depreciation at Volkswagen Brazil, in which it holds 66.7 per cent and the profitability of its other major

## Compensation for Spanish banks

BY ROBERT GRAHAM IN MADRID AND JIMMY BURNS IN LISBON

THE PORTUGUESE Government has reached agreement on paying \$2m in compensation to two Spanish banks for property nationalised during the 1974 revolution.

This is the first major compensation settlement by the Portuguese Government. The two Spanish banks involved are Banco Urquiza and Banco Popular.

Although both are private banks and their representatives have been involved in sporadic negotiations for almost five years, the settlement has also been negotiated on a government-to-government level. The Portuguese Government is clearly anxious to bring foreign investment back to Portugal.

The largest compensation involved Banco Popular for its

equivalent of the bonds' value.

Popular said yesterday in Madrid that this operation more or less balanced its books.

Alcan, the Canadian aluminium group, is to raise its stake in the Spanish national aluminium company, Endesa, from 26 per cent to 42 per cent.

The compensation has been paid on the basis of criteria worked out in 1977 when the principle of compensation was conceded.

The two Spanish banks are being given Portuguese public debt bonds, class A, bearing the highest rate of interest (13 per cent). The title of these bonds is then ceded to the Portuguese banks which have nationalised the Spanish stakes and the Portuguese pay the Spanish bonds in dollars for their escudo.

## BSN reports sharp profits recovery

By David White in Paris

BSN-GERVAIS DANONE, the French food and glass group, made a consolidated net profit of FF 247m (\$59m) last year, more than five times its 1978 result of FF 45m.

The improvement had been expected after signs of sharp recovery in the group's long-troubled flat glass interests.

Earlier this year, BSN completed the sale of its West German flat glass holdings to Pilkington Brothers of the UK. Group sales last year rose by 14 per cent to FF 16.3bn, of which food accounted for FF 9.2bn.

The growth rate accelerated in the first quarter of this year, when turnover was more than 22 per cent up on the same 1978 period at FF 4.66bn.

The group has estimated that the recent purchase of French food-making companies from Sir James Goldsmith's Generale Occidentale group will bring its food sales up to around FF 11bn this year.

## PLM improves sales and income

BY VICTOR KAYPETZ IN STOCKHOLM

IMPROVED TRADING in consumer packaging and a move out of the red in glassmaking have led to a sharp recovery at PLM during the first four months of 1980.

Sales during the period rose by 16 per cent to SKr 737m and profits before tax rose to SKr 16.5m (\$4m) from SKr 1.4m.

Despite substantial costs attributable to last month's labour disputes in Sweden which affected the packaging and paper divisions in particular, Mr Ulf Lämmi, managing director, is sticking

to his earlier forecast of 1980 earnings "considerably higher" than last year's pre-tax figure of SKr 51m (\$12m) on turnover of SKr 2.1bn.

PLM's new factory in Malmö will begin production late in 1980. The factory recently received an official go-ahead despite protests by environmentalists.

Strongpac, a 50-50 partnership with Holland's Akzo group to develop and make polyester plastic bottles for carbonated beverages, will continue to lose money in 1980 but will show profits next year after comple-

## SOBI ordered to cover Pakhoed legal costs

BY CHARLES BACHELOR IN AMSTERDAM

GROUP PROFITS of the Swiss Schindler company, one of the world's major lift manufacturers, fell from SFr 31.3m to SFr 14.6m (\$37.4m) last year. Depreciation rose from SFr 2.4m to SFr 3.4m partly as a result of adjustments following the acquisition last year of the U.S. company, Schindler-Haughton Elevator Corporation.

The takeover contributed to a 3.5 per cent rise in group turnover, to SFr 1.26bn (\$784.5m). Excluding Haughton sales during the last eight months of the year, sales growth would have been about 6 per cent.

The parent company, which recommends distribution for 1979 of unchanged dividends of SFr 1.60 per bearer share and SFr 1.20 per registered share and participation certificate, expects a rise of nearly 5 per cent in group turnover this year. In the first quarter, sales were above this target.

SOBI, THE Dutch business man of SOBI, said, however, that four of its five challenges to the 1977 accounts had been upheld by the business court with only its challenge to Pakhoed's drawing on tax reserves rejected. All points of substance in the 1978 accounts had been decided in Pakhoed's favour but the company had been ordered to provide more information.

SOBI, which aims to force companies to provide more accurate information in their accounts, has upset the Dutch accounting world with its challenges to established practice. It has had less success recently, however, and was ordered by the business court in December to retract criticisms of a Japanese-owned prefabricated homes company.

SOBI estimated that it would have to pay FF 5,000 (\$2,500) of Pakhoed's legal costs.

## RENAULT

## Closing the earnings gap

BY TERRY DODSWORTH IN PARIS

RENAULT SHOWS that it "also knows how to make profits" Jan headline last week in one French newspaper, putting its finger on the most newsworthy single figure in the nationalised major company's 1979 accounts. The point being made was not simply that Renault had finally returned to a respectable profit — FF 353m — on a turnover of FF 68.5bn — but that its results were almost as good as Peugeot's, its private sector rival.

For as long as anyone can remember, the two companies have been at loggerheads, with Peugeot scoring hands down in the numbers game. Peugeot has consistently earned better profits, paid it claims, bigger taxes and certainly remunerated its shareholders more adequately than Renault.

In return, Renault has only been able to boast about its size. Throughout the 1980s and 1970s it has based its reputation — and its occasionally parliamentary credit — on rapid expansion. It's enormous power influence as a buyer of French industry's products and its leadership in the export game.

But this advantage disappeared overnight when Peugeot, taking over Citroen and Chrysler Europe in rapid succession, suddenly surged ahead of Renault to become the

world's third largest motor group. In 1978, the private company took all the laurels, outpacing Renault in the home market, taking over as leading French vehicle exporter, and showing a clear lead over the nationalised group in terms of financial returns.

However, last year saw a number of changes. Renault is now not so far behind Peugeot in financial performance, argues

Mr Pierre Soulié, financial director. Against Renault's FF 1.1bn profit and FF 68.5bn turnover, PSA Peugeot-Citroën made FF 1.1bn and achieved sales of FF 73bn.

On the vehicle production and sales score, Renault was still lagging well behind Peugeot, making 1.9m vehicles in 1978 against the private group's 2.6m and selling some 891,000 in France against Peugeot's 848,000. But this year there has been an extraordinary turnaround.

Over the opening months of 1980 Renault has shown signs of rapidly overtaking its pri-

vate sector rival. Sales at home have been buoyant and Renault now claims to be the leader of the domestic car market with a share of around 42 per cent.

This trend is still continuing, with Peugeot shutting factories selectively to run down stocks, while Renault is keeping up record production levels. How long it will last is anyone's guess, but Renault is at least confident that it can ride out the coming storm in the world motor industry.

First, the company says, it has a broader product range than any of its competitors. Second, it has a more widely based distribution network both at home and abroad. Essentially, the company argues, these two advantages have been achieved at the expense of higher profits in earlier years: it has been investing, and taking risks, it claims wistfully, when others have been paying dividends.

To run an investment programme of this kind, of course,

has required an understanding shareholder — the state. But

there is no doubt that the co-operation between the group and the French Government since the last war have finally placed Renault in a leading position in Europe today, without the anxieties which Peugeot currently has in turning round the interests it acquired from Chrysler.

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## Fuji Photo Film sees second half recovery

BY YOKO SHIBATA IN TOKYO

**FUJI PHOTO FILM**, Japan's largest film maker, expects to achieve a 23 per cent gain in operating profits and a 9 per cent increase in net profits for the current fiscal year, ending October.

Fuji Photo Film's interim operating profits covering the six months to April 30, slipped back by 10.7 per cent from the level in the same period the previous year to Y10.79bn (\$48.4m). Interim net profits fell by 14.8 per cent to Y5.59bn, on sales of Y196.46bn (\$881m), up 35.3 per cent. Profits per share were Y18.52, against Y21.73.

A considerable gain in sales revenue came from the raising of selling prices of film products so as to cover the dramatic climb in the price of silver, which hit a peak at the begin-

ning of this year.

A breakdown of turnover by products shows amateur photographic materials accounting for 20.5 per cent of turnover (on their rise of 22.4 per cent), printing papers accounting for 17.6 per cent (on a 30.8 per cent gain), cameras for 8.8 per cent (on 7.3 per cent); magnetic tapes for 6.9 per cent (63.5 per cent); film products for medical use for 13.3 per cent (69.3 per cent); and products for graphic arts for 18.7 per cent (43.8 per cent).

The earnings reduction was blamed on the delay in passing higher silver costs on to selling prices. Cost increases were partly covered by sales expansion on non-film products such as magnetic tapes and printing paper for graphic arts.

For the full fiscal year, the company expects its sales to

reach Y400bn, up 28 per cent on turnover of Y300bn up 23 per cent, and net profits of Y14bn, up 9 per cent.

The company has recently marked down prices of film products following the sharp fall in silver costs. Negative factors such as the yen's appreciation are planned to be covered by the expansion of sales of non-film products and by an increase in exports.

TWO MAJOR Japanese metal smelters have reported that parent company net profits jumped significantly in the year to March, reflecting a sharp increase in prices of their main products such as copper, zinc and gold, AP-DJ reports from Tokyo.

The companies have increased retail prices in parallel with the steep rise of gold and other

non-ferrous metal prices on overseas commodity markets in the year to Y284.98bn (\$1.28bn) up 21 per cent, and net profits of Y17.193bn. Sales of copper totalled Y77.5bn, up from Y48.25bn in the previous year; sales of gold were Y48.23bn, up from Y26.66bn; and nickel sales were Y51.36bn, up from Y27.14bn. Profit per share was Y12.33, up sharply from Y0.98 and the year-end dividend is Y5. There was no dividend last year.

NIPPON MINING Company, the petroleum and non-ferrous metals concern raised its after-tax profit some 554 per cent in the year to March 31, to Y5.99bn (\$26.9m), from Y5.91bn the previous year, reports Reuter from Tokyo.

Sales increased by 74.8 per cent to Y858.4bn (\$3.8bn), from Y491.2bn.

The dividend is raised to Y5,

### BEARINGS MAKERS

## A boom in Japan

BY RICHARD C. HANSON IN TOKYO

"WE ENJOYED the skateboard boom," too," jokes an official at Japan's largest bearings maker. But today the cheerfulness at Nippon Seiko KK (NSK) reflects much more than just the transient demand for wheel bearings on skateboards. Business in this highly recession-sensitive industry could now hardly be better, with profits for most of the Japanese manufacturers at record levels.

This time, demand has come solidly from the biggest users of bearings — the motor, machine tool and electronic equipment industries, where signs of an economic slowdown have yet to appear in Japan. Overseas sales, which have been strong, could be tapering off in the U.S. But with order backlog up sharply (in many cases a half year is required for production to catch up with orders), the big producers are clearly enjoying their prosperity while it lasts.

The bearings industry in Japan was largely shut down by the occupation authorities following World War II as a "strategic" producer for the war effort. Unlike other such "war" industries, most notably the aircraft industry, which is only just beginning to come into its own again, bearings were revived during the Korean war — which proved to be the major post-war boost for the economy as a whole. The four companies which now command 80 per cent of the Japanese market all date from before the war. In fact, the only prominent newcomer is Nippon Miniature Bearing, which was founded in 1951 and concentrates mostly on specialized micro-bearings, and produces nearly all of them outside Japan.

NSK, with 30 per cent of Japan's production, estimates that its sales for the year ended April were up 10 per cent to Y167.5bn (\$75.1m), with net profit soaring 124 per cent to a record Y6.5bn (\$2.9m). Domestic sales were up 15 per cent while exports (about 12 per cent of sales) jumped 50 per cent, partly because of the yen's depreciation on the foreign exchanges. NTN, Toyo Bearing, the second-ranked producer (with a 23 per cent share) reported a 292.4 per cent

rise in net profit to Y3.35bn, while sales in its fiscal year rose 26 per cent to Y149.1bn. NSK, which exports about one-fourth of sales, was particularly helped by a surge in car industry demand for "constant velocity" ball joints used in increasingly popular front-wheel drive cars. It holds the rights to the Japanese market on a GKN patent for the joints.

Likewise, Nippon Miniature Bearing, the largest producer

This time demand has come solidly from the biggest users of bearings, the motor, machine tools and electronic equipment industries

of micro precision bearings in the world, had a 48.2 per cent rise in operating profits in the half-year to March 31, to Y11.18bn, while sales rose 113 per cent to Y21bn. NMB, which produces most of its precision bearings in a large Singapore plant, has benefited directly from the worldwide boom in video tape recorders. With a 60 per cent share of the sophisticated bearings used in such machines, the VTR industry almost overnight has come to account for 20 per cent of all its sales.

Nachi Fujikoshi, which, with a strong tool division, is less dependent on bearings than the other companies, had a 13 per cent sales increase in the year ended November 1979 to Y11.7bn, while net profit more than doubled to Y1.5bn.

The exception to the current strong recovery is Koyo Seiko, which ranks third in bearings production among the top five companies, just ahead of Fujikoshi. Koyo Seiko is under financial rehabilitation, with strong support from the Toyota Motor group. Koyo recently announced a 75 per cent cut in its capital to help reduce its accumulated debts of Y45bn (\$20m). Koyo was the one bearings company which found itself

among the most efficient producers of bearings, mostly as a result of heavy investment in modern (and large scale) plant over the past 20 years.

Despite the currently satisfactory level of demand, the past few years have left some faint harsh memories for all the companies. Although the financial troubles of Koyo Seiko did not spread to the others, the industry generally has had to become leaner. NSK has reduced, through attrition, about 20 per cent of its blue-collar workforce since the oil crisis.

The chances are, however, that the Japanese bearing industry will continue to roll along prosperously, as long as Japanese industry continues to bring out successful products which need large quantities of bearings.

### Sharp rise at Daewoo Industrial

By Ron Richardson in Seoul

CONSOLIDATED NET profits of Daewoo Industrial Company, the largest of South Korea's general trading companies, rose 52 per cent to U.S.\$2.7m in the year to December 31. Sales were up 57.5 per cent to \$157.7m.

Accounts, prepared in accordance with U.S. accounting principles, show that almost half the sales were derived from general trading activities. Another 19.5 per cent of turnover came from textile and electronics manufacturing, while a little less came from heavy industrial activities.

However, almost 47 per cent of income was generated by the heavy industrial operations, while trading contributed 27.5 per cent, and textiles and electronics 11 per cent.

This reflected a 26 per cent fall in textile and electronics income from sales which remained almost static over the year. The income contribution from heavy industry jumped 55 per cent, on a slightly smaller sales rise.

Overall, after-tax earnings before allowing for minority interests were up \$14m to \$43.5m.

Daewoo is the only South Korean company to prepare accounts in line with practices followed in the U.S. or Europe. Normally, South Korean companies do not consolidate their figures, or attempt to eliminate inter-group transactions.

The balance sheet shows a sharp build-up in the company's borrowings during the year, despite the rapid growth in sales and profit. Total long and short-term debt swelled from \$697m to \$1bn. The largest rise in debt came from long-term borrowings which increased by \$150m.

About \$111m of borrowings came from foreign currency loans to the company by South Korean Government-owned banks, while another \$37m came from foreign banks, taking total foreign indebtedness to \$161m.

The accounts suggest that lenders to the company showed greater caution, as \$456m out of \$644m of long-term loans is secured, compared with only \$212m out of \$344m a year earlier.

Interest charges absorbed \$120m in the latest period, up from \$66m in 1978.

Total assets of the Daewoo group at the end of 1979 were \$1.87bn, concentrated in the general trading and heavy industrial operations. A total investment of \$254m had been made in the group's shipbuilding activities, concentrated in the Uje Okpo shipyard, which is still under construction and which absorbed the major portion of the increase in long-term borrowing.

ALL THESE SHARES HAVE BEEN SOLD.  
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ISSUE OF £6,000,000

'A' ORDINARY SHARES

HAS BEEN ARRANGED BY

HOARE GOVETT LIMITED

The Industrial Bank of Japan Finance Company N.V.

U.S. \$50,000,000

Guaranteed Floating Rate Notes Due 1985



In accordance with the provisions of the Reference Agency Agreement between The Industrial Bank of Japan Finance Company N.V. and Citibank, N.A., London, Reference Note No. 4 will be U.S. \$54.33 and has been computed on the actual number of days elapsed (183) divided by 360.

June 3, 1980

By: Citibank, N.A., London, Reference Agent

### AGENT:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

This announcement appears as a matter of record only.

May 1980



## WORLD STOCK MARKETS

## NEW YORK

	Stock	May 30	May 29	Stock	May 30	May 29	Stock	May 30	May 29	Stock	May 30	May 29
AFC Industries	Columbia Gas	418	417	Gt Atl. Pac. Tel.	51	51	Mesa Petroleum	515	518	Schultz Brew J.	8	75
AMF	Columbia Felt	29	28	Gt. Eastern Pet.	514	514	Siemens	694	694	Siemens	104	109
AM Int'l	Coastal	22	21	Gt. West. Financ.	514	514	Siemens	511	511	Siemens	164	164
AMR	Combust. Eng.	54	54	Greyhound	164	164	Siemens	544	544	Siemens	105	105
ARA	Combust. Equip.	54	54	Grumman	234	224	Sierra Corp.	721	714	Sierra Corp.	105	105
ASA	Comwth Edison	224	224	Gulf & Western	174	178	Sierra Co. Coast	721	714	Sierra Co. Coast	114	114
AVX Corp.	Comm. Satellite	254	254	Gulf Oil	424	402	Siemens	94	94	Singram	534	534
BAC	Computer Graphics	19	19	Hall (FB)	28	28	Siemens	78	78	Siemens	18	18
Bacon Cleaver	Coig	24	24	Hannaford	101	101	Siemens	28	28	Siemens	18	18
Adobe Oil & Gas	Comp. Science	31	30	Hammill Port	264	254	Singer	183	183	Singer	183	183
Aetna Life & Cas.	Comp. Sci.	481	481	Handelman	95	95	Singer	464	464	Singer	274	274
Ahnemann (H.F.)	Comp. Sci.	351	351	Hanna Mining	32	32	Skyline	267	264	Skyline	171	171
Air Prod & Chem	Comco	271	271	Harcourt Brace	154	154	Skinners	204	204	Skinner	163	163
Airbus	Conrac	37	37	Hartigan Regal	154	154	Skidoo	704	704	Skidoo	65	65
Albany Int'l	Conrac	27	27	Harris Corp.	28	28	Shell Oil	578	578	Shell Oil	65	65
Alberto-Culv.	Conso Foods	181	181	Harris Corp.	312	314	Shelf Trans.	251	251	Shelf Trans.	251	251
Albertson's	Contel Data	20	20	Harsco	32	32	Shawin/Wins.	275	275	Shawin/Wins.	275	275
Alecan	Control Data	24	24	Hecu Mining	874	878	Sigmatron	28	28	Sigmatron	18	18
Alecan Aluminum	Contel Data	271	271	Henzl (H)	264	254	Simplicity Patt.	876	876	Simplicity Patt.	183	183
Alcoa	ConsumerPower	19	19	Hoffman	194	194	Singer	84	84	Singer	183	183
Almax	ConsumerPower	264	264	Holloman	194	194	Skyline	117	117	Skyline	117	117
Almax Lube	ConsumerPower	275	275	Homerite	25	25	Skinners	344	344	Skinners	117	117
Allied Chemical	ConsumerPower	40	40	Houle	25	25	Skyline	284	284	Skyline	117	117
Allied Stores	ConsumerPower	221	221	Houle Univ.	154	154	Sonics	114	114	Sonics	114	114
Allis-Chalmers	ConsumerPower	231	231	Hovatt Pld.	52	52	Sony	5	5	Sony	5	5
Alpha Portd.	ConsumerPower	181	181	Hughes Tool	604	604	Southeast Bank	154	154	Southeast Bank	154	154
Altron	ConsumerPower	59	59	Hughes Tool	604	604	South Cal. Edison	257	257	South Cal. Edison	257	257
Amat, Sugar	ConsumerPower	56	56	Hunt	17	17	Southwest Bank	254	254	Southwest Bank	254	254
Ammax	ConsumerPower	45	45	Hunt	17	17	Stan. Call. Edison	257	257	Stan. Call. Edison	257	257
America West	ConsumerPower	471	471	Holiday Inn	194	194	Stan. Nat. Gas.	42	42	Stan. Nat. Gas.	42	42
Am. Airlines	ConsumerPower	82	82	Holiday Inn	194	194	Stan. N. Eng. Tel.	254	254	Stan. N. Eng. Tel.	254	254
Am. Broadband	ConsumerPower	20	20	Homesite	32	32	Stan. N. Eng. Tel.	254	254	Stan. N. Eng. Tel.	254	254
Am. Can.	ConsumerPower	31	31	Honeywell	25	25	Stan. Railways	592	592	Stan. Railways	592	592
Am. Cyanamid	ConsumerPower	307	301	Hooner Univ.	154	154	Stan. Railways	594	594	Stan. Railways	594	594
Am. Elect. Powr.	ConsumerPower	15	15	Hornbeam	164	164	Stan. Railways	596	596	Stan. Railways	596	596
Am. Gen. Inc.	ConsumerPower	20	20	Hospital Corp.	174	174	Stan. Railways	598	598	Stan. Railways	598	598
Am. Ind.	ConsumerPower	27	27	Housenfield	174	174	Starling Drug	201	201	Starling Drug	201	201
Am. Int'l.	ConsumerPower	27	27	Hough Corp.	16	16	Stevens (JP)	141	141	Stevens (JP)	141	141
Am. Standard	ConsumerPower	65	65	Hough Corp.	16	16	Stokely Van K.	224	224	Stokely Van K.	224	224
Am. Stores	ConsumerPower	251	251	Hough Corp.	16	16	Stomps	252	252	Stomps	252	252
Am. Tele. Tel.	ConsumerPower	321	321	Hough Corp.	22	22	Stomps	254	254	Stomps	254	254
Amf	ConsumerPower	39	39	Hough Corp.	22	22	Sundstrand	414	408	Sundstrand	414	408
Amplex	ConsumerPower	20	20	Hough Corp.	22	22	Supco Corp.	149	149	Supco Corp.	149	149
Amzard Int'l	ConsumerPower	24	24	Hough Corp.	22	22	Superior Corp.	149	149	Superior Corp.	149	149
Anchors Hocks	ConsumerPower	181	181	Hough Corp.	22	22	Supco Corp.	150	150	Supco Corp.	150	150
Anheuser-Busch	ConsumerPower	25	25	Hough Corp.	22	22	Swansea Val. Strs.	352	352	Swansea Val. Strs.	352	352
Ansco	ConsumerPower	27	27	Hough Corp.	22	22	Texaco	398	398	Texaco	398	398
Antar	ConsumerPower	27	27	Hough Corp.	22	22	Texaco	424	424	Texaco	424	424
Antar Daniels	ConsumerPower	32	32	Hough Corp.	22	22	Texaco	426	426	Texaco	426	426
Arco	ConsumerPower	27	27	Hough Corp.	22	22	Texaco	428	428	Texaco	428	428
Armstrong CK	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	430	430	Texaco	430	430
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	432	432	Texaco	432	432
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	434	434	Texaco	434	434
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	436	436	Texaco	436	436
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	438	438	Texaco	438	438
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	440	440	Texaco	440	440
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	442	442	Texaco	442	442
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	444	444	Texaco	444	444
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	446	446	Texaco	446	446
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	448	448	Texaco	448	448
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	450	450	Texaco	450	450
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	452	452	Texaco	452	452
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	454	454	Texaco	454	454
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	456	456	Texaco	456	456
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	458	458	Texaco	458	458
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	460	460	Texaco	460	460
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	462	462	Texaco	462	462
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	464	464	Texaco	464	464
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	466	466	Texaco	466	466
Armstrong CR	ConsumerPower	14	14	Hough Corp.	22	22	Texaco	468	468	Texaco	468	468
Armstrong CR	ConsumerPower											

## Cocoa price hit by sales report

By Our Commodities Editor

**REPORTS** that the Ivory Coast has sold 100,000 tonnes of its surplus cocoa stockpile to European consumers via a London dealer, caused some confusion on the London cocoa futures market yesterday.

Prices fell to new four-year lows in early trading, but rallied later as some manufacturers buying interest came in. The July position did close £1.5 down at £1,041.5 a tonne, after falling to £1,026 in the morning, but the September position ended £2.5 up at £1,071.5.

Full details of the deal with the Ivory Coast have yet to emerge, it is believed, but a leading London and European dealers and processors recently visited Abidjan. It is believed that at least some of the 100,000 tonnes involved is destined for Eastern Europe, while the remainder will be divided among several leading consumers.

If the Ivory Coast has managed to sell this large quantity, and goes ahead with the deal to sell Brazil 30,000 tonnes for processing, it has effectively disposed of its stockpile of surplus supplies held off the market in the hope of obtaining higher prices.

However, the net result is simply shifting the surplus from one part of the world to another. Adding confusion to the market at present is the fact that Ghana is reported to have been selling steadily and heavily in.

Although the pressure on Ivory Coast to sell will be considerably lessened, cocoa production still exceeds consumption.

## Sugar market unsettled

LONDON—Raw sugar futures closed yesterday with modest losses following last week's rises to new five-year highs. Morning losses of about £4.50 a tonne were extended during the afternoon to an average £8.50. The October position finished at £287.125, down £11.75 on Friday's close.

Traders said that market uncertainty following last week's gains was tempered by reports of further buying by Mexico and India. Cuban officials said in London yesterday that Cuba had recently made commercial sales for cash to Mexico, but in New York, traders said that they were unable to confirm rumours of a substantial US sale to India.

## Copper leads decline in base metals

By JOHN EDWARDS, COMMODITIES EDITOR

£22,200 to 275,000, according to COPPER led a general decline in base metals yesterday reflecting gloom about the recession in the U.S. hitting demand. Cash wirebars closed £16 lower at £325 a tonne, in spite of opening on a firm note following the rise in gold.

Encouraging the downturn in both copper and aluminium was the announcement on Friday evening that the five leading U.S. aluminium companies had successfully negotiated new three-year labour contracts with unions representing 48,000 workers. One of the unions, United Steelworkers of America, is the biggest union involved in the forthcoming negotiations over the copper workers' contracts that expire at the end of this month.

Although the aluminium contracts have yet to be ratified by the workers, it is felt they

might well set a precedent for settling the copper contracts without any stoppage.

However, some dealers pointed out that the recent fall in prices, and depressed outlook for demand at present, might encourage the copper companies to take a much stronger line if the cost of an early settlement was considered to be too high. Bargaining between the two sides is scheduled to begin in earnest this week, but is likely to continue close up to the deadline of June 30.

Meanwhile, as expected, copper stocks in the London Metal Exchange warehouses rose by 500 tonnes last week increasing total holdings to 116,150 tonnes.

Aluminium stocks fell by 2,753 tonnes and nickel by 416 to 7,482 tonnes. However, LME silver holdings continued to climb. They rose by a further 270,000 ozs to a total of 26,110,000 ozs.

Tin was under pressure from a sharp fall in the Penang market over the weekend. However, the cash price eventually closed only £20 down at £7,475 a tonne in spite of a rise in warehouse stocks, up by 85 to a total of 1,960 tonnes.

Zinc stocks fell by 200 to 58,725 tonnes and nickel by 416 to 7,482 tonnes. However, LME silver holdings continued to climb. They rose by a further 270,000 ozs to a total of 26,110,000 ozs.

The cash price closed £1.5 down at £7,475 a tonne.

Lead continued to lose ground. The cash price closed £15 lower at £310.5 a tonne as new selling came into the market after a firm opening. Lead stocks rose slightly by 75 to 19,450 tonnes.

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## LONDON STOCK EXCHANGE

# Gilt-edged fall despite fresh call for MLR reduction Oil and Golds enliven drab session in equity sectors

**Account Dealing Dates Options**  
First Declara. Last Account Dealings toins Dealings Day May 12 May 23 May 28 May 30 June 9 June 2 June 12 June 13 June 23 June 15 June 26 June 27 July 7 "New time" dealings may take place from 9 am two business days earlier.

Comment about the lack of scope for Gilt-edged securities and the likelihood of the new medium tap stock, announced last Friday, overhanging the market coupled with predictions that Minimum Lending rate would remain at its present high level until the late summer generated a nervous atmosphere throughout British Funds yesterday. Against this background, the market was extremely sensitive to offerings and long-dated stocks ended the day with falls ranging to just over a point. Mediums recorded losses extending to 1% which made the terms of the proposed new issue even more unattractive.

Still lacking in investment incentive, equity markets remained subdued as the first day of the new trading Account got under way. Concern about UK economic prospects heightened following the latest FT Survey of Business Opinion, which concluded with mounting pessimism for the corporate sector and of a further rapid rise in unemployment. Although there was little stock on offer, leading industrials drifted lower in the continuing absence of support and the FT 30-share index closed 3.2 down at 412.7; three-quarters of the fall, however, was accounted for by the combined dividend deductions of four index constituents.

Among the sectors, Oil shares provided one of the few areas of activity. A revival in buying interest was stimulated by hopes of a fresh round of crude oil price increases, reports of increased Middle East tension and speculation about the outcome of the North Sea licences' awards.

Another brisk trade developed in Australian mining issues and energy-related stocks, while South African gold shares made further progress on the back of the strengthening bullion price; the rise in gold was partly attributed to Middle East uncertainties.

The same buyer continued to show interest in Antofagasta Railway issues and the Preference rose 21 points to 55 ex-dividend, while the Ordinary moved up a point more to 57.

Demand for Traded options improved slightly with a total of 739 trades arranged. This compares with Friday's 671, and last

week's average of 579. Among the more active issues were Courtaulds, Land Securities and Lourho.

## Ottoman Bank jump

A lethargic banking sector was enlivened by the overseas Ottoman Bank, which jumped 9 points to 263 following speculative support ahead of possible developments at Thursday's annual meeting. Elsewhere, publicity given to a broker's favourable circular helped Lloyds and Midland improve 3 apiece to 290 and 320 respectively.

Discount Houses eased in sympathy with gilts and Union closed 5 down at 445p. Hire Purchasers were dull as hopes faded of an early cut in MLR. Wagon Finance relinquished 3 to 42p and London Scottish Finance cheapened 2 to 34p.

Still reflecting Friday's announcement that Marsh and McLennan's bid had gone unconditional, C. T. Bowring continued firmly at 163p, up a further penny. Composite Insurances drifted lower on lack of support. Eagle Star softened a few pence to 173p, xd as did London United to 142p.

Interest in Buildings centred mainly on selected Timber issues. Fresh speculative support took Montague L. Meyer up to 103p before a close of a net 2 higher at 99p, while the sector's other bid favourite, Mallinson-Denny, added a penny at 65p. In contrast, Magget & Travis and Arnold lost 3 to 24p. Buying ahead of tomorrow's annual results left Armitage Shanks 14 pence at 88p. The leaders gave modest ground for want of attention. Blue Circle closing 3 off at 314p and BFB 3 cheaper at 178p. Redland came on offer and shed 4 to 145p.

Sterling's effect on export profit margins left ICI vulnerable, but the price after slipping to 342p picked up late to close at 382p, or unchanged on the day. Among other Chemicals, Arrows eased 4 to 68p following adverse Press mention, while International Paint, a firm market of late, improved 7 in a thin market to 207p on favourable Press comment.

## European Ferries firm

Secondary issues provided the main focal points in miscellaneous industries. European Ferries rose 8 to 137p/xd in response to the chairman's encouraging annual statement, while National Carbonised gained 5 to 121p on Press comment. Following the publication of terms of 64 in Automated Security, 2364p. Henry Wagstaffe eased a few pence to 190p ahead of Thursday's preliminary results.

Engineering plotted an irregular course in thin trading.

Eva Industries stood out with a Press-sounding gain of 5 to 55p, while Johnson Firth Brown hardened a couple of pence to 40p, for a similar reason. Berliner and Hill rose 6 to 51p xd and Deritend Stamping advanced 7 to 146p xd but Pegear Hattersley, preliminary results on Thursday, eased 2 to 102p. Wadkin dipped 5 to 95p, while falls of 4 and 3 respectively were seen in Carole, 88p, and Ransomes Sims and Jefferies, 145p. The leaders moved within very narrow limits with GRN easing a penny more to a 1980 low of 230p.

**Comet dull**

Business in leading Stores remained thin and, with the exception of GMS A. down at 380p, most stocks hovered around Friday's closing levels. Among secondary counters, Comet Radio were sold in front of tomorrow's annual results and ended 5 lower at 74p. Currys fell a similar amount to 167p awaiting news of the annual meeting, and Mose Bros. lost 8

to 225p xd. The annual results of Martin The Newsagent were deemed a shade disappointing and the close was 2 lower at 194p. Forminster gave up 2 more at 128p, but revised speculative demand lifted Ratners (Jewellers) 4 to 51p.

Leading Electricians remained under pressure although quotations often finished a shade above the day's worst. GEC, down to 32p in the early business, rallied to close only 2 lower on balance. Saturday's issue were incorrect. Hotels and Caterers reflected the general market malaise. Ladbroke lost 3 to 155p and Trusthouse Forte 2 to 168p.

British Sugar shed 4 to 196p

on selling prompted by worries

that S. and W. Berksford's bid

for the company would not succeed:

the latter put on 8 to 137p.

Movements in other Foods rarely

exceeded a couple of pence in either direction.

Bernard Mathews, however, were quoted

ex the scrip issue at 175p up 5.

Single held at 13p; the price

Dunhill remained depressed by

last week's poor results and fell

10 further to 235p. Applied Computers receded 15 to 305p and

Letraset, the subject of recent

adverse comment, declined 3

more to 108p. The leaders lacked

investment support and drifted

lower. Reed International lost 4

to 163p awaiting today's annual

results.

Coral Leisure firmed 4 to 65p,

after 66p, on speculative buying.

Elsewhere in the Leisure sector,

Pleasurama added a couple of

pence to 143p awaiting Thursdays half-yearly results.

Reports of 2,000 redundancies

being announced this week

prompted dullness in Lucas, 5 off

at 160p, and a slightly easier tone among other Components.

Dowty gave up a couple of pence at 171p, while Automotive

Products shed 3 to 57p. In Garages, Frank Gates added 2 to 41p after the increased annual

profits and dividend, while

British Car Auctions rose 3 to 64p.

Henry Wagstaffe, on the other hand, fell 4 to 68p, while Appleby, 43p, and Lex Service, 75p, lost

2 pence.

Australians maintained their

buoyant tone, supported by

strong London buying and the

firmness of bullion. Poseidon put

on 22 to 167p, Gold Mines of

Kalgroote added 2 to 230p and

Peko Walmsley were 20 better

at 405p.

London Financials opened

better but drifted back later to

close at or near last Friday's

levels. Consolidated Goldfields, 472p, Rio Tinto-Zinc, 370p, and Charter Consolidated, 144p, were

all unchanged, but Selection

Trust lost 10 to close at 638p.

South African Golds followed

the rise in the bullion price, but

the effect was tempered by the

unsettling political news.

Although the tone was firm,

there was little demand and

prices were often below the best.

Vaal Reefs added 1 to 525p

and, among lower-priced stocks,

Ventersport gained 47 to 701

while Western Areas put on 9

to 349p.

South African Financials fol-

lowed the trend set by the Golds

in quiet trading. De Beers were

8 better at 404p and General

Mining added 20 to 780p, while

Anglo American were unchanged

at 575p; the latter's record

results came after trading hours,

10 am 413.2, 11 am 414.2, 1 pm 414.7,

2 pm 412.7, 3 pm 412.7.

Latest Index 01-246 3025.

\*NI=5.35.

Basic 100 Govt. Secs. 15/10/80. Fixed Int. 1926. Industrial Ind. 1/7/80. Gold Mine 12/9/80.

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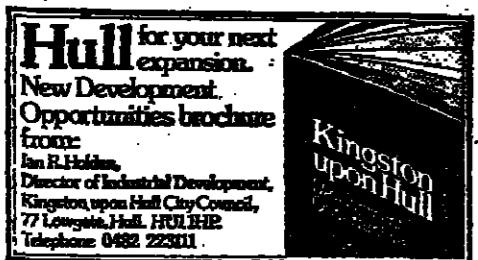
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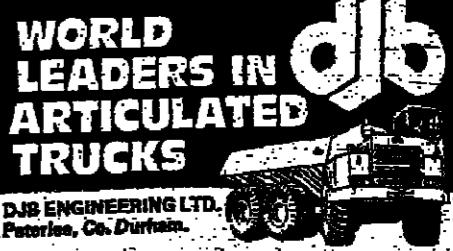






# FINANCIAL TIMES

Tuesday June 3 1980



## Alfred Herbert to sell subsidiary

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

**THE RUNDOWN** of Alfred Herbert, the State-owned machine tool group, continued with the announcement yesterday of "an understanding" to sell Herbert Tooling, a profitable subsidiary with 1,000 workers and an £18m turnover.

Clarkson International, a subsidiary of Thorn EMI, based at Nuneaton, hopes to conclude a final agreement for the purchase by the end of this month.

Mr. Walter Lees, chief executive of Alfred Herbert, said last night talks were also under way for the possible sale of other parts of the group. He thought

the company might eventually be reduced to merely the Edgwick machine tool site at Coventry, currently employing 550 workers and with a projected turnover of around £24m. Herbert, once one of the world leaders in machine tools, had a workforce of about 15,000 in the mid-1960s.

Mr. Lees said resources had to be concentrated in high-technology machine tools. The future of the company lay at Edgwick where three new numerically controlled machines had recently been launched. The range of products was good and

orders were coming in, he said. The National Enterprise Board, which owns Alfred Herbert, told the company it could not expect any more money. In the five years since Herbert was rescued by the Labour Government, it has received £45m in public money, £15m of it to pay off pre-nationalisation debts.

Mr. Lees said resources had to be concentrated in high-technology machine tools. The future of the company lay at Edgwick where three new numerically controlled machines had recently been launched. The range of products was good and

complementary to those of Clarkson which employs around 3,000 workers and manufactures engineering cutting tools. Clarkson would retain both the Herbert management and workforce, said Mr. Lees.

Other Herbert subsidiaries are also being sold.

Though he would not reveal the possible purchaser, Mr. Lees said talks were "relatively well advanced" for the sale of the Mackadon Lane machine tool factory, at Birmingham. The plant employs 600 and makes single and multi-spindle machines.

Talks are also continuing for the sale of Herbert Sigma, a profitable Letchworth-based subsidiary which employs 300 and makes measuring and inspection equipment.

The company has already agreed in principle to sell its profitable Lutterworth machine tool factory to De Vlieg, of the U.S.

The Red Lane plant, Coventry, was sold recently. Herbert Numerical Controls, making equipment for the machine tool industry, is to close its Surrey factory with the loss of around 60 jobs.

## EEC may speed up plan for Mid-East peace talks

BY JOHN WYLES IN BRUSSELS

THE EEC may try to launch its long-awaited Mid-East peace initiative through the so-called "Euro-Arab dialogue" following President Carter's weekend warning that the Europeans should steer clear of the issue for the time being.

There was considerable irritation, blended with curiosity, in EEC capitals yesterday, after the President's blunt threat to veto any move they might make in the UN Security Council which would risk undermining the Camp David accords.

As a result, the EEC heads of government will discuss at their summit in Venice next week the possibility of holding a first ministerial-level meeting with the Arab League since the Euro-Arab dialogue was created nearly six years ago.

Palestinians have formed part of the Arab League delegation to the dialogue and a ministerial level meeting would take the Nine closer to formal recogni-

tion of the Palestine Liberation Organisation than ever before.

There is no suggestion yet that the Community is ready to sit down with Mr. Yasser Arafat, chairman of the PLO. But it has not escaped anyone's notice that Mr. Arafat takes over the Arab League Presidency in September and that it would be better for the first overtures to be part of the objective.

The dialogue has been silenced since the League split in 1978 after Egypt signed the Camp David accords. But in the last few months discreet discussions between the EEC and the Arabs have been focusing on a possible re-launch of the dialogue with the Arab League's Tunis-based majority.

If the Venice summit decides to re-launch the dialogue on the basis of discussions between Ministers then the significance could be enormous. It would almost certainly signal a readiness on the part of the Nine to

abandon its consistent rejection of Arab requests that the dialogue should embrace the Arab-Israeli question.

At this stage it is not clear what the Europeans would be seeking from the Arab side but a declaration covering Israeli sovereignty and security in return for recognition of Palestinian rights to autonomy could be part of the objective.

The Venice summit has long been expected to make some declaration on the Middle East question, not least because the Europeans have lost faith in the Camp David process.

But the effect of President Carter's public warning could be to push the Nine heads of government somewhat further than they might otherwise have gone. An ineffective declaration from Venice would be seen by several leaders, notably President Valery Giscard d'Estaing of France, as an unacceptable loss of face.

## Shell starts round of petrol price rises

BY MARTIN DICKSON, ENERGY CORRESPONDENT

A NEW ROUND of petrol price rises began at midnight. Shell, the joint UK market leader, added 2.4p a gallon to its wholesale prices—equivalent to about 3p a gallon at the pump.

The increase will take the average pump price of a gallon of Shell four-star to about £1.37.

The company is also raising the price of its other oil products. The wholesale price of commercial diesel goes up 2.65 a gallon, standard grade burning oil by 2.73 and gas diesel by 2.05.

Shell is the first large oil company to raise its prices after last week's increase in the cost of North Sea crude. Other companies are expected to follow suit.

Only two to three weeks ago the leading companies, including Shell, increased prices by the equivalent of 2p to 3p at the pump.

### OECD counts cost of oil

As a direct result of oil price increases, member countries of the Organisation for Economic Co-operation and Development will suffer a loss of real income of about \$150bn, equivalent to 2 per cent of GNP. But the economic slowdown during the second half of this year will add another \$250bn to this sum, bringing the total loss in income to \$400bn, the OECD believes, writes Robert Mauthner.

But the OECD believes that the Western industrialised nations face no more than a mild recession in the second half of this year and the first half of 1981.

Mr. Emile Van Lemmen, the Organisation's Secretary-General, said the industrialised countries appeared to be in a better position today to absorb oil price increases into their economies than they were in 1974-75.

## Bamfords to go into voluntary liquidation

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

BAMFORDS, one of Britain's oldest makers of agricultural machinery, is to go into voluntary liquidation.

Shares in the company were suspended 10 days ago, and the directors say there is little likelihood of anything being available for ordinary shareholders.

The company employs 580 people at its factory in Uttoxeter, Staffordshire, although 93 of these were dismissed last month following a six weeks strike at the plant.

Redundancy notices have not yet been issued to the remaining employees but consultation with the unions will begin shortly.

Bamfords has been trading at a loss for at least the past 18 months. A complete review of the company was undertaken by independent consultants, and the board took advice from Hambs Bank.

It was decided that a substantial injection of capital was needed, and that even then the company's long term future would not be assured.

A statement from Bamfords yesterday said: "Without the prospect of an immediate injection of capital the company's bankers have indicated that they cannot grant the additional facilities which the board and its advisers believe necessary for the company to continue trading."

Bamfords was established in 1871, and pioneered the steel plough and the cylinder lawn mower. In recent years, however, it has failed to capitalise on its early successes and has turned increasingly to importing machinery or manufacturing under licence rather than developing its own products.

In addition, one of Bamfords' main products is the baler, which has suffered from weak demand in the past couple of years. It is also a product in which Bamfords is in competition with the multi-nationals.

They too had to adjust their capacity in line with falling demand. The UK market for most types of agricultural equipment, including tractors, has been depressed in recent months.

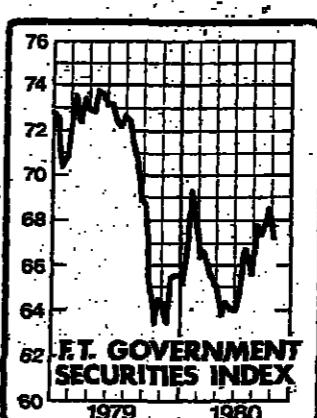
The ultimate holding company of Bamfords is Frederick H. Burgess, a distributor of agricultural equipment. Burgess, an unlisted company, holds nearly 80 per cent of the equity, and about 10 per cent is held by the Bamford family.

The Burgess stake was purchased originally as a means of blocking a bid for Bamfords by J. C. Bamford, makers of construction equipment. The bid failed, and Burgess has subsequently built up its stake over the past 10 years.

## THE LEX COLUMN

# The good news and the bad news

Index fell 3.2 to 412.7



net cash flow from trading of some £45m, and this favourable position was further helped by trade creditors so that in piling up £35.6m in extra stocks (in the past two years the company has increased its stocks by no less than 96 per cent) Sainsbury enjoyed a net £43.9m of extra trade finance; thus working capital was a source of £2.8m in cash. It appears, however, that year-end stocks were exceptionally high, because of panic buying and the hoarding of canned goods during the steel strike.

This enabled cash flow to enable Sainsbury to finance a very heavy expansion programme — capital spending reached £50m in 1979-80, and commitments are higher this year. To recompense the much bigger Marks & Spencer spent only a modestly higher figure of £70.6m on fixed assets for the same year ended March. No doubt Marks would have spent more if it had not needed to make a handsome contribution of £7.6m in tax.

Profitability has also been hit by the increased depreciation associated with the ambitious capital expenditure programme, although there are tax benefits. Capital spending worldwide is likely to be some DM12bn in the three years to the end of 1982 and this, together with the softer markets, will take its toll. The post-tax result for the year is not likely to be much improved on the 27 per cent decline in the first quarter, but with only Ford U.S. and General Motors exceeding VW's capital spending plans, the longer-term future looks bright. The share price dropped DM3.30 yesterday to DM182.20, about 14 times last year's cash flow.

### Marley

Marley's 29 per cent rise in first half pre-tax profits to £10.2m looks healthy but compares with a 10 per cent rise in 1979. Results depressed by bad weather and the haulage strike. Against this, European results have been healthy.

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### J. Sainsbury

The supermarket chain's concern before the last Budget that they might lose their favourable treatment over stock relief turned out to be unjustified, but perhaps only until the next time, and continuing caution is visible in the J. Sainsbury accounts. Whereas a year ago Sainsbury thought it necessary to repair and improve its business, it is still doing so.

### Volkswagen

With a quarter of Detroit's workforce laid off, even Volkswagen is beginning to feel the chill of recession and group pre-tax profits have fallen 18 per cent in the first quarter compared with the same period in 1979. While deliveries of cars are up 5 per cent at 685,000 units, there has been substantial trading down by consumers. The lower margin associated with smaller cars is one element in the reduced profitability, while the Chrysler-Brazil acquisition has contributed a

small loss and profits in the U.S. and Mexico have declined.

On the plus side roofing tile volume grew by 18 per cent despite a 7 per cent drop in new housing, proof that the repair and improvement market is still strong.

On the plus side roofing tile volume grew by 18 per cent despite a 7 per cent drop in new housing, proof that the repair and improvement market is still strong.

Meanwhile the company's actual tax payments last year appear to have amounted to no more than the ACT associated with dividends—some £3.6m on profits of £43.8m pre-tax. This helped Sainsbury to achieve a

£50,000  
£500,000  
£5,000,000

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## Industrialists quit Games body

BY JAMES McDONALD

THE 100 leading British industrialists and businessmen who form the Olympic Appeal Council—established last year to raise money, mainly from big business, to send teams to the Moscow games in July—decided yesterday to withdraw from the council in support of the Government's stand against the Russian invasion of Afghanistan.

Sir Anthony Tuke, chairman of Barclays Bank and of the Appeal Council, announced after consultation with Sir Denis Follows, chairman of the British Olympic Association, that "the council have decided they must now stand down."

He said the industrialists

said: "They would have done it easily. They were probably the best fund-raising council the British Olympic Association had ever had."

Mr. George Nicholson, the association's appeals secretary, said the council was just one group of people raising funds for the Olympics. So far £655,000 had been raised, with promises from organisations and local councils bringing the amount to about £700,000. A further £200,000 is still needed to reach the new target of £900,000 which the association believes now may be enough to send a smaller contingent to Moscow, since a number of competitors have dropped out.

The Foreign Office said